

Argentina	Scd. 18	Interest	Rs 2500	Peru	Esc 75
Bahrain	Dr 5.60	Interest	Rs 500	Spain	Rs 5.00
Bolivia	Bs 17.38	Interest	Rs 1500	Sweden	Sk 4.10
Canada	C\$2.00	Interest	Rs 500	Switzerland	Fr 100
Chile	Clp 500	Interest	Rs 500	Switzerland	Fr 500
Denmark	DKr 7.75	Interest	Rs 500	Switzerland	Fr 500
Egypt	£E 1.00	Interest	Rs 500	Switzerland	Fr 500
Finland	Frk 5.50	Interest	Rs 500	Switzerland	Fr 500
France	Fr 1.00	Interest	Rs 500	Switzerland	Fr 500
Germany	DM 1.00	Interest	Rs 500	Switzerland	Fr 500
Greece	Dr 5.00	Interest	Rs 500	Switzerland	Fr 500
Hong Kong	HKS 12	Interest	Rs 500	Turkey	TL 100
India	Rs 15	Interest	Rs 500	Turkey	TL 100
Philippines	Ps 20	Interest	Rs 500	U.S.A.	\$1.50

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,320

Monday May 14 1984

U.S. threat to London's leadership in Eurobond market, Page 12

D 8523 B

NEWS SUMMARY

GENERAL

Kuwaiti tanker hit by missile

A Kuwaiti tanker, carrying more than 76,000 tonnes of fuel oil and on its way to Britain, was hit by a missile fired from a fighter aircraft believed to be Iraqi in the Gulf.

The Kuwait state tanker company said no-one was injured in the attack on the *Umm Qasr*, and that there was no explosion or fire. Damage was confined to the central tank and no oil had been lost.

It said the attack - the third on Arab tankers in three weeks - was made outside the Iraq-declared exclusion zone. Page 14. Iraq pipeline plan. Page 4.

Shoot-on-sight order
Indian security forces were given shoot-on-sight orders in the riot-torn Punjab after the Sikh murder of Hindu newspaper editor Ramesh Chander. A curfew was imposed in Amritsar. Page 2.

Corruption trial

The first corruption trial under Nigeria's new military Government is due to open in Lagos today. Three former state governors face charges involving about \$15m. Page 14.

Manila boycott call

About 10,000 people attended a Philippines opposition rally to boycott today's parliamentary elections, almost certain to be won by President Ferdinand Marcos's party.

Sri Lanka threat

Sri Lanka separatists have written to President Junius Jayewardene threatening to kill a kidnapped U.S. couple, Mr Stanley Allen and his wife, Mary, unless their demands are met.

Britons freed

Sixteen Britons and the Portuguese wife of one of them, arrived in Johannesburg after being freed by Angolan rebels who had held them for two months. Page 2.

China accused

Vietnam accused China of continuing "artillery bombardments and land-nibbling attacks" along its north border.

Libya shooting

Libya said its security forces had shot dead Walid Ash-Shweihat, leader of the dissident group which tried to assassinate leader Muammar Gaddafi last week.

Belgian arms raid

Armed men attacked a Belgian army barracks at Viersalm in the Ardennes, wounding a guard, and escaped with about 20 weapons.

Guerrillas fly out

Five leftist Salvadoran guerrillas flew to Mexico after releasing 73 hostages held in a supermarket, in exchange for a safe-conduct out of the country. Page 2.

Facelift for Genghis

China is giving a facelift to the mausoleum of 13th century conqueror Genghis Khan in southwest Inner Mongolia to include 2,000 square metres of murals depicting his court and achievements.

18 die in Beirut

Pierre shelling in Beirut followed the first serious meeting of Lebanon's new cabinet, ending a relatively peaceful week. Eighteen civilians were killed, and about 70 wounded.

Pope's Soviet hope

Pope John Paul, back in Rome after his 10-day visit to Asia and the Pacific, said he would like to visit the Soviet Union.

BUSINESS

Brazil missing its IMF targets

BRAZIL'S growth of money supply and monetary base are exceeding by a wide margin the target limits set by the IMF. Page 3.

TRADE AND FINANCE ministers of 14 industrial and developing nations agreed in Washington that the programme launched in 1982 to improve the General Agreement on Tariffs and Trade is progressing too slowly. Page 4.

THE STRENGTH of the U.S. dollar remained the focus of attention in the European Monetary System last week. Higher U.S. interest rates and few signs of a turnaround kept the dollar in demand and prompted sustained intervention by

EMS - May 11, 1984


the European Monetary Fund. The dollar's strength was reflected in the value of the U.S. dollar against the ECU. Page 4.

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Wall St. bond traders return cautiously to the fray

BY PAUL TAYLOR IN NEW YORK

WALL STREET bond traders returned to the fray this morning, licking their wounds and wondering how much darker the market's mood could get.

Tomorrow is settlement day, when Wall Street must pay the \$16.5billion it spent last week buying the new paper which the U.S. Treasury sold as part of its effort to fund the rapidly expanding federal budget deficit.

The traders and the big Wall Street firms who bought the three, 10 and 30-year government paper will be hoping for more than a technical rally after the weekend break. The break will have provided an opportunity to assess the apparent serious collapse in market confidence towards the end of last week.

On Friday, the market's current volatility was vividly demonstrated

by a wave of selling which sent the long bond tumbling by more than two full points in two hours. With no retail buyers in sight, some professionals apparently got cold feet, selling bonds in what was generally described as "near panic" trading.

Although bond prices later recovered most of their earlier losses as bargain hunters entered the market, Wall Street's losses could still be high.

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price of 98%, individual losses could be even more dramatic.

The perilously fragile state of the U.S. credit markets is reflected in market statistics. Since the start of the year, short-term business borrowing has increased by \$36.5billion. U.S. money market rates have increased steadily, the prime rate has risen in three steps totalling 1.5 percentage points and long-term rates have soared by almost two percentage points.

Last week was also the first anniversary of the first post-recession downturn in the markets and traders were full of superlatives to express their feelings. The market is "in free fall," said one. "We are riding a rollercoaster," said another. The market "is gripped with fear," said a third. One trader made

the more obvious observation that

"if the administration has any doubts about deficits, they had better look at this."

Wall Street's senior economists were ready to fan the flames. Dr Henry Kaufman headlined his weekly "Comments on Credit" with "Market free fall" and other economists talked of "a totally demoralised fixed income market."

More ominously, Mr Frank Muspratt of Smith, Barney, the Wall Street securities firm, noted

the particularly sharp increase in bank CD rates last week - reflecting concerns about bank credits and liquidity - and the fact that each percentage point increase in U.S. interest rates adds about \$1bn to the cost of servicing the debt of the less developed nations in the course of a year.

"He warned: "The domestic and

international financial system is once again under increasing stress with the growing prospect of financial dislocation... In the weeks ahead, the Fed may once again have to play the role of lender of last resort and the Administration and Congress may well be conducting budget deliberations in an emerging crisis environment."

Sober words indeed. Last week also marked the return of what is generally known as Fed "jawboning". Mr Larry Speakes, the White House press secretary, set the ball rolling with an attack on the Fed, who he blamed for the latest prime rate increase. Mr Donald Regan, the Treasury secretary, was quick to join in.

U.S. bonds, Page 16

Feldstein warns U.S. Treasury policy will renew inflation

BY STEWART FLEMING IN WASHINGTON

MR MARTIN FELDSTEIN, chairman of President Ronald Reagan's council of economic advisers, whose resignation was announced last week, has hit out at Treasury Secretary Mr Donald Regan's call for a more expansionary monetary policy, widening the split on economic policy within the Administration.

Speaking at the Business Council meeting in Hot Springs, Virginia, on Saturday, Mr Feldstein responded specifically to Mr Regan's attacks on the Federal Reserve Board's monetary policy, saying that he was "frankly surprised to see the Treasury Secretary was still making the kind of comment he was reported in today's paper to have made."

Mr David Roderick, chairman of U.S. Steel, said of Mr Volcker: "He is the professional and deserves the support of the business community."

The new row between Mr Feldstein and Mr Regan over economic policy erupted in the wake of last week's decision by major U.S. commercial banks to increase their prime lending rate from 12 per cent to 12.5 per cent. Following that announcement last Tuesday, the White House, in a transparent effort to shift the blame for rising interest rates on to the Federal Reserve and away from President Reagan's fiscal policy, attacked the Fed for keeping credit too tight to accommodate "real economic growth."

On Thursday and Friday of last week the U.S. Treasury and Treasury Secretary Mr Donald Regan also

turned on the Fed, America's central bank. The force of the attack, and its timing after comments by administration officials a few weeks ago which were interpreted as mildly supportive of the Fed, have served to underline the deepening concern within the White House about this year's interest rate increases.

Officials fear they could begin to undermine perhaps the strongest plank in President Regan's re-election campaign - the performance of the economy in the past year.

In comparison with the past, voters are now much more sensitive to rising interest rates, in part because many more of them have home loans with interest rates that can move up and down with the market instead of being fixed for the period of the mortgage.

There are already signs, however, that Mr Regan's attempts to blame the Fed for interest rate increases are backfiring in much the way that Mr Feldstein fears, by eroding confidence in the financial markets

Continued on Page 14

Brazil fails to meet monetary targets, Page 3

UK summit will seek to avert new debt crisis

BY MAX WILKINSON, ECONOMICS CORRESPONDENT, IN LONDON

URGENT STEPS to protect the world's debtor nations from the effect of rising U.S. interest rates charged to Third World countries are to be considered at the economic summit in London next month.

This reflects growing alarm among European officials and ministers that any further rise in rates could precipitate a crisis for the developing nations with debts totalling some \$800bn.

It is estimated that every 1 percentage point rise in interest rates adds \$3.5bn a year to debt service payments. As one European monetary official said: "We are all deeply worried about the impact of high interest rates on debt. Somewhere there is a last straw that breaks the camel's back. Perhaps the breaking point is not so very far away."

Briefings for the seven heads of state and government in preparation for the summit will emphasise two dangers. The first is that major debtors may be unable to pay increased interest charges without a new and painful round of economic adjustment.

Secondly it is feared that debtor countries could use a new political argument against their creditors that they should not suffer as the result of "mistaken" U.S. policies.

It is now being privately conceded among European officials that some way may have to be found to protect debtor countries against a rise in rates, but there is little unanimity at present about what method should be used.

There appears to be some scepticism in Europe about a U.S. inspired scheme to cap interest rates charged to Third World countries, and there is almost no sympathy for the idea that the International Monetary Fund should subsidise the interest payments of Third World countries.

However, it is acknowledged that recent rescheduling agreements have allowed Third World countries to capitalise interest payments on a very large scale.

The ideas to be discussed will include:

• Ideas for lengthening the maturities of some Third World debt to flatten the "bump" of



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OVERSEAS NEWS

China accuses Hong Kong group of trying to block agreement

BY MARK BAKER IN PEKING

CHINA has rebuked those who are lobbying Britain for guarantees on the future independence of the colony.

The official Chinese news agency, Xinhua, has accused members of Hong Kong's Executive and Legislative Councils of trying to obstruct the conclusion of an agreement by its central bank.

The terms provide for an eight-year rescheduling of all the debt falling due in the final four months of last year and 90 per cent of the debt falling due in 1984. Repayments are due to begin after a grace period of three years.

Morocco will pay an interest margin of 1½ per cent over London eurodollar rates on the rescheduled debt. There will be no margin over the more expensive U.S. prime rate and Morocco is not to seek any fresh money loan from its creditor bank.

At the heart of the rescheduling proposal is an undertaking to be provided by Morocco's central bank that it will make foreign exchange available to Moroccan borrowers to service the rescheduled debt.

Savimbi frees UK captives

By Jim Jones in Johannesburg

Negotiations between Sir John Leahy, a senior Foreign Official, and Dr Jose Savimbi, the leader of the Angolan rebel organisation, Unita, on the release of a group of Britons captured on February 27 in northern Angola, do not signify British recognition of Unita, Sir John said.

Sir John returned to Johannesburg yesterday from Unita's southern Angolan headquarters at Jamba accompanied by 16 Britons, one Yugoslav and the Portuguese wife of one of the Britons. He said that Dr Savimbi understood that the British Government's policy was only to recognise sovereign States. However, he said that he had discussed a wide range of Angolan, Namibian and Southern African topics with Dr Savimbi.

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here an attempt to obstruct the conclusion of an agreement by the Chinese and British governments on the Hong Kong issue at an early date," Xinhua said.

"It is therefore detrimental to Hong Kong's stability and prosperity and runs counter to the views and wishes of Hong Kong compatriots."

The Chinese reaction is milder than expected. Peking's firm position in the past has been that the negotiations over Hong Kong are a matter for it and Britain alone, and it has frequently blamed Britain for criticisms emanating from Hong Kong.

But China cannot afford to react too harshly to the statement as it represents the view of some of the most influential Chinese in Hong Kong, people whom it must court if it is to maintain stability and confidence.

The statement is considered

A nine-member delegation headed by the senior unofficial member of the Executive Council, Sir See-Yuen Chung, is now in London lobbying MPs. The House of Lords is scheduled to debate the Hong Kong issue next week.

• North Korea has pledged not to invade the south and has assumed a commitment to negotiate reunification, according to Hu Yaobang, the general secretary of the Chinese Communist Party.

He said the North Korean leader, Mr Kim Il Sung, had told him that the country would "never do anything that might impede the stabilisation of the situation, still less intend to advance into the south."

"I think the alleged intention of the north to thrust south is sheer nonsense," Hu said on his return from a week-long visit to North Korea.

Tension rises sharply in Punjab

BY JOHN ELLIOTT IN NEW DELHI

TENSION in the northern Indian state of Punjab increased sharply over the weekend after Sikh terrorists assassinated a leading Punjab newspaper editor in the city of Jalandhar on Saturday. A few hours earlier a former head priest of the Sikh's central Amritsar church was also killed.

Mr Ramesh Chandar, editor in chief of the Hind Samachar group of papers, had published a strong editorial condemning the Sikh terrorists on Saturday morning just before he was shot while travelling in a car with his family.

These were the first assassinations of prominent figures for more than a month when two politicians and a moderate Sikh leader were killed. Curfews were immediately imposed in Jalandhar, Amritsar and other cities and shoot-to-sight instructions issued to security forces.

The situation worsened briefly as Hindus reacted violently against the killing of Mr Chandar in Jalandhar and, later, there were outbreaks of Hindu violence in the neighbouring state of Haryana.

Mr Chandar's killing was a blow for the Government which was beginning to believe it was gradually getting the security situation under control. On Friday New Delhi announced

Eighteen killed in Beirut shelling

BY NORA BOUSTANY IN BEIRUT

A WEEKEND of shelling in the Lebanese capital of Beirut has raised fresh doubts over the credibility of the country's new national unity Government. The outbreak, in which at least 18 civilians were killed, appeared to reflect sharp divisions within the Government on the future status and structure of the national army.

A relatively peaceful week that accompanied the first Cabinet meetings had triggered hopes of a possible resolution of Lebanon's religious and sectarian conflicts. But it was followed by a mad night of violence in neighbourhoods on both sides of the partitioned capital.

Most commentators agreed yesterday that the failure by the ministers to agree on changes in the army during Friday's cabinet session was the main reason behind the outburst. Former opposition Moslem and Druze ministers in the new cabinet are demanding that a six-man command council replace the traditionally all-powerful Christian commander-in-chief of the army.

Conservative Christian Cabinet members such as former President Camille Chamoun and Mr Pierre Gemayel, the head of the Phalange Party, insist that to give up such a prerogative would only be possible if the entire Lebanese system was secularised.

Mr Chamoun charged yesterday that Moslem and Druze gunmen had started the fighting on Saturday and that the first shells crashed into mainly Christian East Beirut. Moslem religious leaders, however, accused Israel of masterminding the security setback to undermine efforts by Mr Rashid Karami, the Prime Minister, to steer Lebanon away from civil strife.

Mr Walid Jumblat, the Druze chief of the Druze party, said: "The Druze are a student's terrorist organisation, claimed responsibility for the assassination, and warned it would hand out similar treatment to other opponents."

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John Lewis

OVERSEAS NEWS

Bid to relaunch WEU moves ahead

BY JOHN WYLES IN BRUSSELS

THE FRANCO-BELGIAN bid to transform the Western European Union into a "European pillar" within the Atlantic defence alliance has advanced with the virtual completion of a preparatory report for a vital meeting of the seven WEU Foreign Ministers next month.

The report has been agreed by the WEU Council, comprising the ambassadors to London and a senior Foreign Office official for the UK.

It aims at securing from the Ministers a clear decision as to whether or not they want to revive a largely defunct organisation and to use it as a vehicle for concerting their security and defence policies.

The report, it is understood, sets out some main themes that might be dealt with at twice yearly meetings of Foreign and

possibly also Defence Ministers within the WEU.

The themes include analysis of, and reaction to, Soviet and Warsaw Pact politico-security moves; approaches to "out of area" issues important for European security, such as developments in the Middle East, the Gulf and North Africa and problems between Europe and the U.S. within the Alliance.

The Foreign Ministers' meeting, originally scheduled for May 24, is now likely to take place in Paris on June 12. Since France currently occupies the presidency of the WEU Council, M Claude Cheysson, the External Affairs Minister, will take the

presidency. The WEU membership is made up of the EEC countries minus Ireland, Greece and Denmark.

If the Foreign Ministerial meeting does commit itself to relaunching the WEU, then the

point in both Nato and the EEC. It is expected to be discussed within the Eurogroup of Nato Defence Ministers in Brussels tomorrow when representatives of the European countries not involved are expected to seek up to date information on the preparatory work.

This has not yet seriously delved into the many serious difficulties which are envisaged because security and defence co-operation within the WEU would overlap with collaboration in Nato and political co-operation within the Community.

The WEU membership is made up of the EEC countries minus Ireland, Greece and Denmark.

If the Foreign Ministerial meeting does commit itself to relaunching the WEU, then the

Effort to push joint European arms making

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

EUROPEAN Defence Ministers meet in Brussels tomorrow in an effort to inject new political impetus into the collaborative production of arms in Europe.

The Ministers, all from Nato countries, are also expected to endorse a joint European approach to the use of new technology on the battlefields of the future.

The Ministers are meeting as Nato's Euro Group, which comprises all major European members of Nato except France. Their deliberations are always carefully designed not to offend French sentiments nor to appear anti-American.

Both these concerns are likely to figure strongly in the way Mr Michael Heseltine, the British Defence Secretary, who has just taken over as chairman of the group, conducts the one-day meeting.

However, it seems clear that the focus for the Ministers will be the desire to strengthen European defence operations in the face of U.S. pressure on such issues as the adoption of so-called emerging technologies (ET) to improve conventional weapons systems over the next decade.

There were suggestions in Whitehall at the weekend that

Mr Heseltine is preparing to launch his own initiative on the issue in Brussels, though officials refused to give details. The Ministers are expected to endorse a resolution which stresses the need for governments to give more political impetus to joint European arms manufacture. The resolution also calls for practical steps such as the harmonisation of national requirements of the national armed forces within Europe.

The resolution originated last month with the independent European Programme Group, a body concerned with arms co-operation but formally divorced

from Nato's military structure to allow it to include France.

At tomorrow's meeting, Ministers are also likely to endorse the IEPG's call for a joint European approach to "ET."

A key stage in the controversial U.S. drive to have Nato adopt an ET programme is likely to be reached on Wednesday. The full meeting of Nato's Defence Planning Council, which includes the U.S. and Canadian Defence Ministers as well as the Eurogroup members is likely to adopt a programme of priority development for seven out of a list of nearly a dozen ET weapons systems for deployment in the 1990s.

Games boycott campaign grows

MOSCOW—The state-controlled Soviet press yesterday stepped up its campaign of support for Moscow's "boycott" of the Olympics, reinforcing the view that the decision is final.

Newspapers and the news agency Tass, quoted people ranging from a Congolese athlete in Brazzaville to a collective farm director in the western Ukraine who all backed the boycott, calling it "just" and "correct."

Pravda, the Communist Party newspaper, said President Reagan held the world record for hypocrisy because his latest assurances about security for Soviet athletes contained nothing new.

Brazilian money supply exceeds IMF targets

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE GROWTH of the money supply and monetary base in Brazil are exceeding the targets set by the International Monetary Fund by a wide margin. Booming exports and the Government's need to finance its large external debt are both being blamed.

But the consequence of the overshoot is that Brazil is unlikely to meet several of its IMF performance targets for the first half of the year, and will therefore need to seek yet another "waiver" from M Jacques de Larosiere, the IMF's managing director.

A new letter of intent incorporat-

ing possible amended domestic monetary targets is believed to be already in preparation.

In April, according to preliminary figures leaked from the central bank, the monetary base grew by an enormous 17.4 per cent, against an agreed figure of 3 per cent. The previous month it had been the turn of the money supply indicator to overshoot wildly.

Central bank officials attempt to justify the April discrepancy by saying that the leaked figure referred only to the position on the last day of the month, and not to the daily average.

Polish prisoners refuse freedom

By Christopher Bobinski in Warsaw

ELEVEN OF Poland's most prominent political prisoners, seven Solidarity leaders, and four members of the Kor dissident group awaiting trial for anti-government activity have refused an official offer of freedom in return for promises to shun political action for two and a half years.

The agreement, which had won the approval of the Solidarnosc underground leadership, would have included a promise to release the other 400 or so political prisoners in Poland before mid-July.

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OVERSEAS NEWS

Patrick Cockburn looks at an ambitious pipeline plan to restore Baghdad's exports

Iraq battles to get the oil moving again

IN THE past two years the effects of economic attrition on Iraq have often seemed as dangerous as possible defeat on the battlefield. As Iraq steps up its attacks on oil tankers in the Gulf, the Government in Baghdad seems to be near success in reversing the long-term deterioration in its financial position brought on by the war.

The key to this change is Iraq's plan to increase its oil exports, currently 900,000 barrels a day (b/d) to bring them back to pre-war levels. It wants to build a new pipeline through Saudi Arabia and Jordan, which should allow it to export at least 2m b/d by 1986.

Exports at this level would reverse the trend which began in 1980 when Iran destroyed Iraq's two main oil export terminals on the Gulf. Reserves were run down and heavy Arab subsidies lashed on large civilian projects in the expectation that the war would not last too long.

In 1982 the situation grew even worse when Syria closed down Iraq's pipeline across its territory, compelling the Iraqis to rely on a single pipeline through Turkey. By the end of that year Baghdad was forced to cut imports and look for credit.



Ayatollah Khomeini

Many of Iran's leaders argued that Iran's superior resources would give a decisive advantage in a long war and that the regime of President Saddam Hussein would buckle under the strain. But this has not happened.

Iraq is in the process of expanding its pipeline across Turkey to carry 1m b/d by mid-summer, but the two new pipelines across Jordan and Saudi Arabia are the vital elements in Baghdad's plan to return to its old oil export levels.

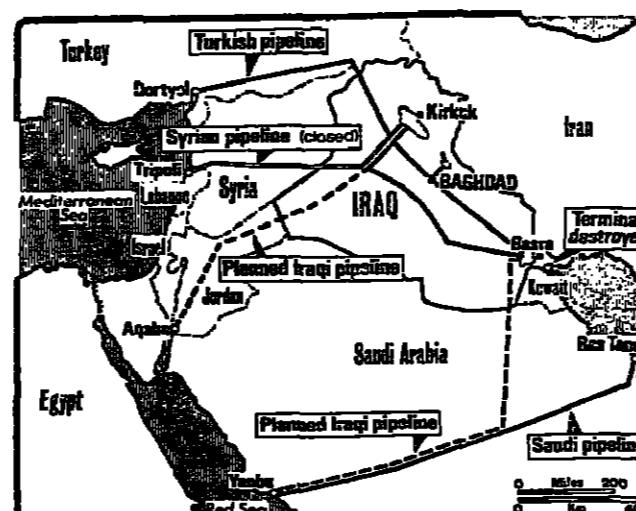
Last month Iraq's State Organisation for Oil Projects (Soco) formally invited tenders from contracting companies to build a pipeline at top speed to

link Iraq's southern oilfields with Saudi Arabia's East-West pipeline linking Saudi oilfields with the oil terminal at Yanbu on the Red Sea.

The pipeline across Saudi Arabia, with a capacity of 500,000 b/d, will be nearly 400 miles long. The tender document issued by Soco emphasises that financial package "is a crucial and prerequisite requirement to participation" and asks for a reply by telex "due to the urgency of the subject."

Iraq wants the construction of the pipeline to be completed by next April. A second phase of the project, not to be tendered for at this moment, is for the construction of a wholly separate pipeline from the oilfields in south Iraq to Yanbu. This will have a capacity of 1.6m b/d. The cost of both phases of the scheme is put at \$2.5bn by the Middle East Economic Survey magazine.

Iraq is also raising the capacity of its pipeline across Turkey to the Mediterranean to 1m b/d by the middle of summer. In the last year Iraq has also started to export by truck oil product from its newly completed refinery at Baiji, having previously been a net importer of products from Kuwait and Jordan.



Since the start of the war, Iraq has been under increasing financial pressure because of its low oil revenues, which peaked at \$25bn a year in 1980. The world oil glut has also reduced the subsidies which it receives from the Arab oil states.

Aid from Saudi Arabia and Kuwait is currently running at about \$8bn a year, say diplomats. This includes some \$30,000 b/d of oil given to Iraq to

continue to place orders with British companies.

Other EEC countries have also had to provide credit. France alone being owed \$3bn for military and civil contracts. Overall, Iraq signed agreements to borrow some \$7.5bn last year though much of this has not been spent.

Much of the Kuwaiti and Saudi aid going to Iraq is spent on purchases of arms and ammunition from the Soviet Union, Baghdad's main military supplier. Moscow curtailed its supplies to Iraq at the start of the war and took a neutral stance in the conflict.

But over the last two years bilateral relations have steadily improved, as Ayatollah Khomeini stepped up his attacks on Soviet foreign policy and arrested the leaders of the Iraqi Communist Party. Only last month Iraq signed a protocol in Moscow to help Iraq develop a new oilfield and build two new power stations.

With France also supplying 29 Mirage F-1s which also have the capability of carrying Exocet missiles, Iraq can clearly obtain as much weaponry as it wants. It will need it.

Although there are those in Tehran who would like to end the war, its continuation is at the heart of Ayatollah Khomeini's Islamic ideology.

T. Boone Pickens keeps the U.S. oil majors guessing

BY WILLIAM HALL IN NEW YORK

"HE MAKES no bones about it. He is going to go after another one, and I would not mind speculating that he will go for one just as big as Gulf Oil," says Dallas stockbroker Mr Alan Edgar in response to the question every U.S. oilman wants answered - where will T. Boone Pickens pounce next?

A year ago Gulf was the fifth biggest oil company in the U.S. and no one would have believed that the 55-year-old Mr Pickens and his Mesa Petroleum (92 in the U.S. oil company league table) could have topped one of the "Seven Sisters," the famous oil companies which not so long ago dominated the international oil business.

But he did, and last week Standard Oil Company of California, which came to its sister's rescue at the last moment, began paying \$10.5bn to Gulf's 270,000 shareholders. Mr Pickens and his investor group have decided to wait until early June before they receive their \$1.7bn but they are already planning how to spend their \$765m profit from their nine-month pursuit of Gulf.

Since Mr Pickens started hunting Gulf, several possible takeover targets have fallen by the wayside. Texaco has paid \$10.1bn for Getty Oil, Mobil is in the process of swallowing Superior Oil for \$3.7bn and many companies have taken steps to insulate themselves from corporate predators, like Mr Pickens, by changing their by-laws.

But Wall Street is convinced that Mr Pickens will soon return to the takeover trail, and that he is not going to concern himself with the oil patch's small fry. An enthusiastic quail hunter, he says: "Never shoot anything you can't eat." For the less ambitious that might include companies like Texaco and Mobil. But this does not seem to be the case where Mr Pickens is concerned. Everybody agrees that Exxon, the world's biggest oil company, is out of his reach, but almost every other U.S. oil major appears to be fair game if you listen to the boys on Wall Street who, now that Gulf has gone, are looking forward to some fresh sport.

Mr Pickens believes that present oil prices do not justify an ambitious exploration programme. Mesa's exploration budget has been cut from over \$400m in 1982 to \$100m in the current year. Mr Pickens' view is that you can still drill much more profitably for oil on Wall Street.

These days Mesa is looked upon more as an investment than an oil company. Since it began taking positions in other oil companies a couple of years ago, it has netted its shareholders pre-tax profits of around \$160m on more than half a dozen deals. Its latest coup will give it a further profit of slightly over \$500m on its Gulf investment and, even after taxes, it will be able to bank around \$300m, more than triple its 1983 net income from its oil business.

For Mesa's shareholders, whose shares are worth nearly the same as at the beginning of the battle for Gulf, the deal is worth about \$4.50

INDEPENDENT U.S. OIL MAJORS (1983)

	Revenue \$ bn	Net income \$ m	Return on Mkt. cap. equity \$ bn
Exxon	103.6	4,200	14.9
Mobil	58.0	1,503	10.8
Texaco	41.7	1,223	8.6
Americo	28.4	1,088	15.7
Socal	28.4	1,088	11.6
Arcor	22.0	1,048	14.9
Occidental	19.1	587	N/A
Sun	15.5	453	9.7
Phillips	15.4	721	12.1
Unocal	10.7	626	12.6
Amerada Hess	8.4	205	N/A
Industry Average			13.2

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WORLD TRADE

OVERSEAS NEWS

Takeover dampens fears of Japanese car threat to UK

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE THREAT that Japanese car makers might use their factories in Australia to circumvent restrictions on their sales to the UK seems to have subsided following Mitsubishi's disappearance.

Sales in Britain of cars shipped from Mitsubishi's Australian plant and sold with the Lonsdale badge have fallen far below expectation. And now the Lonsdale Car Company, previously independent, has been taken over by Colt Car Company in which Mitsubishi has a 49 per cent shareholding.

Some £200,000 was provided to start the UK exporting and the Lonsdale business, most of which was put up by people in the motor trade with "off-shore" funds who wished to remain anonymous. Mr Michael Orr, formerly chairman of both Lonsdale and Colt, put up £10,000, or 5 per cent, from his personal pension fund, MFC Executive Pension Fund.

Lonsdale hoped to sell 3,600 Australian cars last year but only 504 were registered. So for this year another 273 have been sold.

The original plan was for Lonsdale to have its own network in Britain of 100 dealers but now the cars will be sold alongside Mitsubishi's Japanese vehicles at Colt outlets.

Mr Orr always insisted that

William Hall in New York on a U.S. bank's battle to restore confidence in itself

Continental Illinois fights off the doubters

THERE is an unwritten rule in the banking community that however bad a bank's financial problems, the last thing the chairman should do is to issue a formal denial of rumours circulating in the financial markets.

But last Thursday, Mr David Taylor, the chairman of Continental Illinois, the eighth biggest U.S. bank did just that.

The fact that the 54-year-old David Taylor, who took over as chairman less than three weeks ago, felt it necessary to take this exceptional action to squash wild rumours which he dismissed as "completely unfounded and not worthy of serious news consideration" underlines the difficult situation Chicago's biggest bank now faces as it battles to restore confidence in itself after a week of speculation which endangered its ability to fund itself in the world's money markets.

The rumours have been particularly worrying for the U.S. bank regulators. For historical reasons Continental Illinois is much more reliant on the volatile wholesale money markets for funds than most other U.S. banks, and it is also one of the biggest U.S. operators in foreign money markets.

As its problems have mounted Continental has turned increasingly to the international markets for funds with the result

that \$18bn or close to two thirds of its deposits now comes from overseas. They are being used to finance a largely domestic loan portfolio.

U.S. bank regulators are acutely aware that Continental Illinois' difficulties, if they are mishandled, could seriously damage the liquidity of both the domestic and international money markets. This would have serious implications for most of the multinational U.S. banks which rely heavily on these markets.

Furthermore, the recent sharp run-up in interest rates is generally bad news for America's financial institutions and it is once again focussing international attention on possible weak links in the U.S. banking system.

These concerns explain why early last Thursday, the comptroller of the currency, one of the main U.S. bank regulators, had taken the unprecedented step of commenting about an individual member of his flock.

"A number of rumours concerning Continental Illinois National Bank and Trust Company have caused some concern in the financial markets," said the statement.

The comptroller's office, it went on, "is not aware of any significant changes in the bank's operations as reflected in its published financial statements that would serve as a basis for

these rumours." The comptroller's statement detailed Continental's capital strength and noted that its ratios "compare favourably to those of any major multinational bank."

The financial markets have been aware of Continental Illinois' difficulties, if they are mishandled, could seriously damage the liquidity of both the domestic and international money markets.

This would have serious implications for most of the multinational U.S. banks which rely heavily on these markets.

The group's share price has been signaling the market's unease for some time, dropping from \$21 at the start of the year to \$12 on Thursday night.

By the end of the week the shares had recovered to \$13, but this is still close to 20 per cent below the levels plumbed in the immediate aftermath of the Penn Square fiasco when

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Mr David G. Taylor—denied the rumours

says. Given that Continental made pre-tax profits of \$118.4m in 1983, this implies a tremendous recovery potential.

The ease with which the bank sold off its credit card operations earlier this year and the sums of money raised reassured many Wall Street analysts who believe that Continental Illinois has other assets which it could dispose of, if necessary.

Although the recent rise in interest rates is likely to delay the recovery of some of Continental Illinois' problem loans and also increase its cost of funds, most bankers believe that given time Continental Illinois should be able to trade its way back to financial health. However, if rumours like those sweeping the U.S. financial markets last week persist, Continental's ability to fund itself and its subsequent recovery pre-tax drag on earnings" he will be jeopardised.

Gatt programme moving too slowly say ministers

BY NANCY DUNNE IN WASHINGTON

TRADE and finance ministers of 14 industrial and developing nations emerged from three days of meetings in Washington over the weekend, agreeing that the work programme begun in 1982 to improve the General Agreement on Tariffs and Trade (Gatt) is moving too slowly.

Sir Robert Muldoon, the Prime Minister of New Zealand as well as being the Finance Minister, said the officials were totally in agreement that there was "an inadequate input at the ministerial level" in efforts to move ahead on issues like agriculture export subsidies and the services sectors under the Gatt.

"What we've got is a political problem, and it can only be solved at the political level," Sir Robert declared.

Mr William Brock, the U.S. Trade Representative, who called the meeting "to gather our collective will to deal with our problems," said that the group had agreed in advance to an unplanned agenda, no communiqué, and no final agreement.

However, after three days of intensive talks, described by Mr Brock as "the most constructive that I've participated in for three years," some consensus seemed to be building.

The ministers appeared to be in accord on the need to reverse the proliferation of non-tariff barriers and voluntary restraint agreements described by Mr Brock as "eating away at the

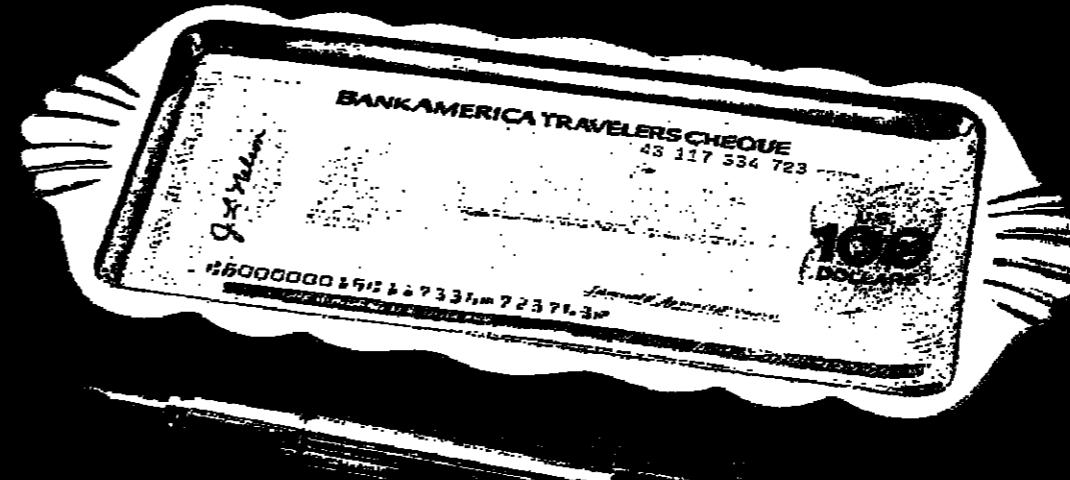
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SHIPPING REPORT

Europeans to meet Soviets over liner trade losses

BY LYNTON McLAIN

SHIPPING conferences in the East Africa and Far East liner trades are to meet Soviet shipping companies in the coming weeks to discuss the "special problems" of these two routes and the "permanent loss" of cargo by western European shipping companies.

This was announced by the UK Transport Department at the weekend after Ministers in charge of shipping in Belgium, France, Germany, the Netherlands and the UK had followed "with grave concern the cross-trade activities and practices of Soviet shipping companies in liner trades."

It was these problems that had led to a permanent loss of cargo according to the Department.

Ministers attributed "great significance" to the meetings and expressed hopes that satisfactory agreements for western shipping companies will be reached.

The Transport Department

warned that if it was not possible to reach agreement, the Ministers of Transport will "at short notice" consult each other over further steps to safeguard the legitimate shipping interests of their countries."

• In the crude oil tanker market, another unnamed vessel loading at Kharq Island in the Gulf was reported hit by a missile and set ablaze, this time with loss of life, according to shipbrokers E. A. Gibson.

The vessel was a 120,000-ton tanker and the incident "has made many tanker owners rethink their attitude towards loading at Kharq Island," the company said.

The additional war risk premium was increased last week to 2 per cent and crew life assurance premiums also increased as a result of the continued tension and attacks in the area.

No new loadings at Kharq Island were reported after the vessel was hit last week.

World Economic Indicators

FOREIGN EXCHANGE RESERVES (U.S.\$m)			
Mar. '84	Feb. '84	Jan. '84	Mar. '83
6,617	6,677	6,295	8,601
20,921	20,837	20,660	19,799
40,864	39,890	37,152	43,924
8,785	9,075	8,525	8,640
3,642	4,152	3,632	3,794
17,245	17,398	17,913	12,767
9,387	8,866	8,438	9,179
Feb. '84	Jan. '84	Dec. '83	Feb. '83
17,505	17,695	16,857	15,291

Source: IMF

WORLD TRADE NEWS

Nato broadens choice for its next generation of satellites

BY PETER MARSH IN LONDON

NATO is evaluating rival British and American designs for the organisation's next generation of communications satellites, due to be placed in orbit in the early 1990s and to cost an estimated £160m.

Officials are awaiting the outcome of this week's three-day meeting of Nato ministers before starting in earnest on the job of choosing between the two designs.

The meeting, which begins tomorrow, is expected to agree a ceiling on the cash that Nato plans to spend between 1985 and 1990 on military infrastructure, such as communications systems.

The exact sum that the ministers will be talking about is secret, according to a Nato spokesman.

The current evaluation represents the first time that Nato has considered the selection of anything other than an American satellite. The organisation's first five communications vehicles, of which three are still in operation, were all built by Ford Aerospace of the U.S.

The three operational space vehicles, launched between 1976 and 1978, are to be joined by a fourth member of the same series, which is to be put into orbit this autumn.

The satellites, which relay data and voice messages between Nato bases and government offices in Europe, hover 36,000 km above the Atlantic at a longitude of 18 deg W.

For its new spacecraft, Nato will instruct either the British or U.S. governments to procure the hardware. This is instead of ordering the vehicles from individual companies.

As a further departure, the new hardware will be based on existing satellites. For its first batch of sat-

ellites, Nato asked companies to submit new designs, which, it says, pushed up project costs.

The bids by the two governments are based on the Skynet-4 satellites, built by British Aerospace and Marconi, and the third generation of Defence Satellite Communications Satellites (DSCS-3) that General Electric is constructing.

The UK's Ministry of Defence has ordered two Skynet satellites. One space shuttle will be the Atlantic, will provide communications links between British forces in Europe and North and South America, including the Falklands.

Meanwhile, General Electric is constructing seven DSCS-3 vehicles for the U.S. Department of Defense. Six of these will enter orbit, at four points of the equator to cover the Atlantic, Indian and east and west Pacific oceans. The remaining craft will act as a ground

craft. The DSCS-3 satellites, of which just one has been launched, will gradually replace the DSCS-2 military vehicles built by TRW. The U.S. has so far launched 15 DSCS-2 craft.

Like the Skynet craft, the DSCS-3 vehicles are "hardened" to survive the radiation produced by any nuclear explosions at ground level.

They can relay communications traffic that "hops" between different frequencies at thousands of times a second in a technique to counter attempts at jamming.

Nato says it will require either two Skynet vehicles or a half share in two DSCS-3 craft. Communications equipment on the other "halves" would be used solely by American forces.

The cost of both options is roughly the same, representing the high-

er communications capacity of the DSCS-3 craft.

Participants in the negotiations have not disclosed the cost of the satellites. Industry estimates put the price of two Skynet vehicles at £180m.

The Skynet satellites for the UK Ministry of Defence will be launched with the help of British astronauts who will accompany the vehicles into orbit. The vehicles, both of which will be above the Atlantic, will provide communications links between British forces in Europe and North and South America, including the Falklands.

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UK NEWS

Drive for new defence policy

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

MR MICHAEL HESELTINE, the Defence Secretary, is expected to reveal further details of a "major drive" by his ministry to promote competition in defence when the defence white paper is published later today.

The annual white paper is expected to contain the fullest statement so far of the Ministry of Defence's policy to apply competition to the "full range" of its activities.

An outline of the new policies, which have been introduced over the last year, was given recently by Mr John Lee, a junior defence minister, in answer to a parliamentary question.

Terms for major contractors will be toughened, with the requirement that they should in turn introduce competition in sub-contracts on defence equipment. Prime contractors will not in future automatically be given production as well as development contracts, while major defence companies will increasingly be brought into the early stages of planning for new weapons systems in an effort to increase efficiency.

The Government also intends to introduce competition in support, supply, and maintenance services for the armed forces. Competition will be "progressively extended in ship refitting, supply arrangements for non-warlike stores, aircraft servicing and army equipment repair and movements," Mr Lee said.

However today's white paper, which is an annual survey of the whole range of defence activities, will not announce decisions on the controversial reorganisation of the ministry which Mr Heseltine announced in March.

Neither is it expected to detail decisions on the reorganisation of the procurement executives which this year will buy nearly 35bn of defence equipment, or on how resources might be shifted from the army's support services to the front line. Studies on these issues are to be completed later this year.

Mr Heseltine's reorganisation, which promises to cut back the power of the three armed service chiefs radically, will be the subject of a separate white paper in July. Decisions on procurement, on army support services and other matters are to be announced later. Mr Heseltine hopes that his central reforms of the defence ministry will take effect on January 1 1985.

Mr Heseltine: more competition in defence contracts

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Miners likely to boost power station pickets

BY DAVID GOODHART, LABOUR STAFF

THE LEADERSHIP of the National Union of Mineworkers (NUM) is this week expected to switch the focus of its dispute with the National Coal Board (NCB) to Britain's power stations.

He added that the main target would be oil-fired power stations.

An escalation of ugly scenes on power station picket lines is likely, especially as all the unions in the electricity supply industry are pledged to continue working and even to cross picket lines if necessary.

Yesterday 32 Kent miners were arrested when about 250 pickets tried to stop a tanker unloading 2,000 tonnes of oil at Ramsgate harbour. The oil was bound for the nearby Richborough power station.

The switch to the power stations was discussed at the last meeting between the NUM and the main transport unions on Friday and was emphasised at the weekend by Mr Eric Clarke, the Scottish miners'

secretary. He told a rally in Kirkcaldy: "The rail unions and the Transport and General Workers will be called on to escalate the force of the strike in relation to power stations."

He added that the main target would be oil-fired power stations.

The switch in tactics coincides with a more open admission from Mr Arthur Scargill, NUM president, that the Central Electricity Generating Board (CEGB) stocks are still considerable and that stopping the Nottinghamshire pits - where most miners are continuing to work - may take some time.

He told a rally at the weekend that the CEGB had just over 17m tonnes left, which is only about 3m tonnes less than the CEGB claims. Mr Scargill said that there would be no more than eight weeks supply on normal usage but added: "The only reason why they can continue to operate is because our colleagues in

Nottinghamshire continue to work."

In another attempt to shame the Nottinghamshire men into striking, today will see the biggest single demonstration since the dispute began in Mansfield in Nottinghamshire.

Some anxiety is being expressed by the Police Federation, the main organisation for officers below the rank of superintendent, about the use of roadblocks to stop miners picketing. Inspector Bob Lax, spokesman for the South Yorkshire Federation, said that roadblocks could be illegal.

Mr John Lyons, general secretary of the Electrical Power Engineers' Association, which represents top management and engineering grades in power stations, said last night that he expected more attention on the power stations this week but that his members would continue working.

Coal imports forecast to rise

BY MAURICE SAMUELSON

BRITAIN COULD be importing up to 30m tonnes of coal a year by the end of the century - more than seven times the present quantity - says a report published in London today.

It wants the electricity industry to be less dependent on the British coal industry. It says the Government should encourage an expansion of port facilities to handle large coal vessels and for new coal-fired power stations to be built on the coast.

The report, "Coal's Contribution to UK Self-Sufficiency", is part of a series on UK fuel markets being published jointly by the Policy Studies Institute and the Royal Institute of International Affairs.

The author, Mr Louis Turner, a research fellow at the London Business School. He says there are "positive reasons of a security and anti-

monopolistic nature" for keeping open the option of coal imports to Britain.

He believes that by the year 2,000 imports of up to 30m tonnes a year could provide cheaper energy than corresponding domestic coal output.

While regarding the core of the British coal industry as competitive with imports under most forecasts, he says there is "a significant tranche" of British coal which would be vulnerable to imports under these three conditions:

• If operating costs rose significantly faster than international prices.

• If costs of transporting coal were reduced by a switch to larger coal carriers, by the development of large volume import terminals in the UK, or a gradual relocation of key coal-using plant towards the coast.

• If the value of sterling increased relative to the currencies of the exporting countries.

Bigger coal imports, Mr Turner says, would help to keep the British coal industry "on its toes" and would give the electricity industry more flexibility. "Should a body like the National Union of Mineworkers try to hold the country to ransom?"

Mr Turner believes that even if the NCB succeeded in its first priority of getting its finances on a proper footing there will still be a role for imports and the Central Electricity Generating Board (CEGB) should be encouraged to keep its supply options open.

Coal's Contribution to UK Self-Sufficiency, by Louis Turner. Heinemann Educational Books, 32 Bedford Sq, London WC1. £4.50 plus postage and packing.

Talks at BL expected over Montego dispute

BY OUR LABOUR STAFF

TALKS are expected early this week between BL management and unions in an attempt to end the strike at the Cowley plant, Oxford, which halted production of the new Montego model last Thursday and Friday.

The dispute began when about 40 assembly workers walked out on Thursday complaining of low bonuses. It has cost about 800 cars with a showroom value of £5m and, if it drags on, the company believes customer confidence will be destroyed just as BL is striving to break the Ford, Sierra/Vauxhall Cavalier domination of the competitive fleet car market.

BL says the relatively low bonuses at Cowley - about £17 a week - have been caused by disputes at the plant. Workers at the Swindon factory are regularly earning £27 a week because of uninterrupted production.

However, the big problem looming at Cowley is the unions' refusal to agree to three-shift working, which the company insists is vital for the future model launch programme. The management, after weeks of talks, has warned that it may impose the changes unilaterally. All 4,500 body plant workers at Cowley are due to meet on Wednesday to decide how to oppose the changes.

Mr David Buckle, the Transport and General Workers Union district officer, said at the weekend: "Our criticism of the company is that it is so production-oriented, and so unwilling to run the company with any element of consensus, that there is bound to be dissatisfaction."

Britoil submits Deveron plan

Financial Times Reporter

BRITOIL, the previously state-controlled oil company, has submitted to the Energy Department a draft plan for developing the small Deveron field in the North Sea.

The field, lying in block 211/18A west of the Thistle field, is expected to yield total reserves of around 14m barrels of oil, less than 2m tonnes.

Britoil, which will operate the field, says that since the field is close to the Thistle platform, it could be developed from existing facilities.

Production of crude is planned for the last quarter of this year at an initial rate of 6,000 barrels a day. Britoil's partners in Deveron are Burnham Oil Exploration; Charterhouse Petroleum Development; Deminex UK, Oil and Gas, Santa Fe Minerals; Trident Exploration and British National Oil Corporation.

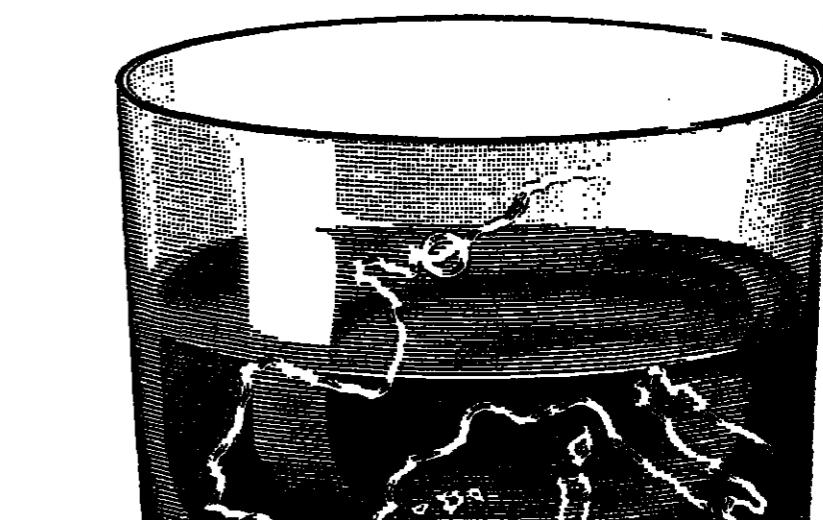
No FT...no conquests.

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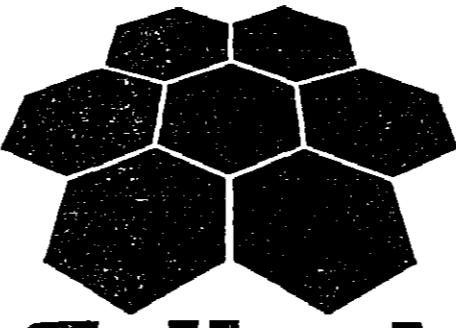
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UK NEWS

Car sales forecast raised to 1.79m

By Kenneth Gooding, Motor Industry Correspondent

THE BRITISH motor industry has upgraded its official forecast of new car sales in 1984 and now believes they will match last year's record 1.79m.

At the end of last year the Society of Motor Manufacturers and Traders estimated the 1984 car market would be 1.73m. This was looked on as optimistic by some individual manufacturers.

By February the forecast had been lifted to 1.75m. It has been moved up again after the decision by Ford to re-enter the car price war by offering its dealers extra bonuses and other incentives.

The society's forecasts are important because they are used by the Japanese Automobile Manufacturers Association when fixing shipments to the UK. Under the terms of the gentleman's agreement between the society and JAMA the Japanese share of the new car market is held below 11 per cent.

This year, however, the Japanese car importers are experiencing extreme difficulty in keeping up with their allocations. They are among the "losers" in the price war so far, with a market share down this year to 8.4 per cent by the end of April against 9.1 per cent at the same stage of 1983.

The SMMT has also slightly increased its forecast of total commercial vehicle sales in 1984. It now expects the total to rise by 6 per cent from last year's 267,837 to 283,000.

• Texaco today becomes the latest of the large oil companies to launch a major national forecourt promotion campaign.

Left-wing unions to campaign against no-strike agreements

By PHILIP BASSETT, LABOUR CORRESPONDENT

TRADE UNION resistance to the increasing trend towards no-strike deals received its most public boost so far yesterday in a scathing attack on "new realism" and no-disruption agreements by Mr Tom Sawyer, deputy general secretary of the left-led National Union of Public Employees.

Left-wing trade unionists are planning a campaign against no-strike deals with the aim of committing the annual TUC Congress in September to a policy of opposition to them. TUC leaders feel that such a decision would be embarrassing to the movement, since they think it would be widely ignored by those unions interested in signing such agreements.

In a rousing speech to the NUPE annual conference in Bournemouth, Mr Sawyer said: "The only thing you have got to be to sign a no-strike agreement is a bloody fool."

It was not just the Government which believed that democracy

started and ended at the ballot box. "We have got some of them in our own ranks," Mr Sawyer said. "They are the people who want to sign no-strike deals or no-disruption agreements.

"It's the same people who want no political trade unionism. They call themselves new realists." Mr Sawyer's remarks were taken as a thinly veiled attack on unions like the electricians' which has signed no-strike deals with a number of Japanese new technology companies, and the Civil and Public Services Association, which was active in offering a no-disruption agreement over the Government's trade union ban at its Cheltenham conference.

Mr Sawyer said: "We want to be more efficient. We want to give a good service to our members - but not at the price of democracy."

What the union movement did not want was services offered in a "slick, sharp way - in terms of technique as though they were selling insurance policies. What we want is a tough, tested and reliable old-fashioned approach - it's called trade union solidarity," he said.

Civil engineering orders rise

By JOAN GRAY, CONSTRUCTION CORRESPONDENT

CIVIL engineering workloads are picking up, according to a survey from the Federation of Civil Engineering Contractors published today.

The survey shows a "modest" improvement in the state of order books, stemming largely from the healthier position of smaller companies employing fewer than 500 people.

The order position of larger companies (employing from 500 to more than 1,600 people) is also better than a year ago. But the survey says the overall picture is

gloomy and "firms remain very pessimistic on prospects."

One problem is that although small companies are benefiting from a seasonal increase in the number of small orders placed by public sector clients before the end of the financial year, the larger companies are receiving fewer orders to tender. They are finding tender lists longer and the value of contracts lower.

The survey also shows that the decline in employment in the industry is slowing, with both small and large companies employing

more people than they did 12 months ago.

But the report says "levels of employment in the industry remain depressed and, on balance, in decline." The fact that some companies are recruiting operatives is "an encouraging sign but one which must be jeopardised by the poor prospects for orders."

The survey concludes that "the fall in the number and value of tenders throughout the industry is of particular significance given the pessimistic outlook for new orders and employment levels."

Personal bank loans continue to grow

By Our Financial Staff

ADVANCES to the personal sector accounted for virtually all the increases in the London clearing banks' lending last year, and meant that for the second year running they lent more to individuals than to business. Personal sector advances rose £6.3bn to £32.6bn. Loans to industrial and commercial companies fell £3bn to £20.6bn.

These figures are contained in a new abstract of banking statistics put out by the Committee of London Clearing Bankers which it intends to update annually. The abstract lists detailed information about the banks' balance sheets, lending, infrastructure, employment, credit cards and clearing, some of it taken from the banks' own accounts, and some specially collated by the CLCB.

The statistics also show that the big UK clearers continued to increase their mortgage lending sharply last year, despite accusations that they had pulled out of the home loan market. Total loans outstanding for house purchase, including bridging finance and home improvements, rose £2.6bn to £10.7bn though this was lower than the £14.1bn increase in 1982.

The big London clearing banks installed 1,092 cash dispensers and automatic tellers - the largest number in a single year - bringing their total to 4,389. Lloyds has the most with 1,535, followed by NatWest with 1,304, Midland with 703, Barclays with 683 and Williams & Glyn's with 164. The volume of transactions passing through them totalled 188.6m and the total value of cash withdrawals was £4.7bn.

Apart from yesterday's debate on the mining dispute, the Edinburgh meeting was generally low key and was used by the leadership to promote the SDP-Liberal Alliance's campaign for the European Assembly elections on June 14.

The Alliance manifesto, entitled "We'll Get Europe Working Together," will formally be launched this morning at a series of press conferences throughout Britain.

CALL TO CHAMPION EUROPEAN TIES

SDP leader urges new public service pay body

By PETER RIDDELL, POLITICAL EDITOR

A SINGLE new pay review body should be set up for the public services, Dr David Owen, the leader of the Social Democratic Party (SDP) urged yesterday at the end of the two-day meeting in Edinburgh of the Council for Social Democracy, the party's 400-strong policy-making body.

During a radio interview Dr Owen highlighted public sector pay as one of the major immediate problems.

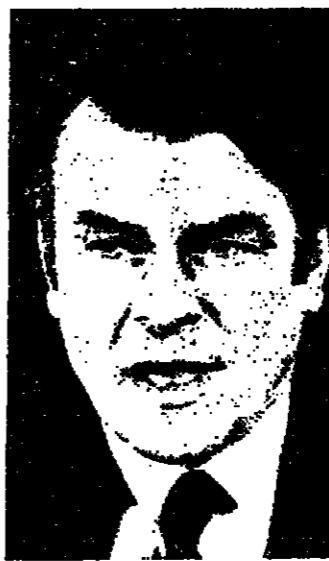
He said that there was an urgent need for a single comparability body, with an agreed arbitration mechanism, to replace the separate bodies for the armed services, the nurses, and for those on top salaries.

Dr Owen believed that instead of the present procedures, whereby arbitrators often split the difference between employer and employee, there should be a switch to a "pendulum" system of arbitration. Under this procedure an arbitrator would decide in favour of one side or another.

His remarks partly reflect the experience in a Toshiba plant in his Plymouth Devonport constituency in the West Country. He still believes that an inflation tax should be available as a reserve power.

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Dr David Owen

ment, a substantial part of it must go on improving conventional defences so that we are not reliant on nuclear weapons.

The SDP leadership is placing particular emphasis on trying to attract disillusioned Tory voters in dairy farming areas.

Mr Robert Maclellan, the party's agriculture spokesman, yesterday said the SDP's proposed system of tradeable quotas would ensure that farmer's assets and incomes were not expropriated without compensation which is effectively what the Government had inflicted upon the milk producer.

The Alliance leadership is hopeful of doing well, possibly winning some rural seats such as Plymouth and Cornwall, North Wales, Northumbria, Dorset, north-east Scotland and the Highlands and Islands.

A potential division of opinion between the leadership and some of the rank and file over the visit to London next month of Mr P. W. Botha, the South African Prime Minister, was avoided yesterday because there was insufficient time for the emergency motion to be debated.

The general mood was more self-confident than the other two councils since the general election in view of the Alliance's recent election successes.

There were, however, mutterings of discontent that the leadership was out of touch. For instance, the council passed a motion regretting that it had not been consulted about the details of the European proposals before they were agreed with the Liberals.

By-election nominations hastened

By OUR POLITICAL EDITOR

THE SELECTION of candidates for the forthcoming Portsmouth South by-election is being accelerated in response to speculation that the Government may choose to hold the contest on June 14, the day of the European Assembly elections.

The by-election has been caused by the death a week ago of Mr Ralph Bonner Pink, who held the seat for the Tories at the general election last June with a majority of over 12,000 ahead of the Social Democratic Party (SDP).

Some Alliance leaders believe that the Conservatives may want to rush the by-election to prevent the Alliance from building up momentum, especially in view of the SDP's strong second place in the recent

Stafford by-election, a broadly comparable seat.

The SDP has set Wednesday as the closing date for the nomination of possible candidates. Mr William Rodgers, one of the SDP's founding "Gang of Four," said at the weekend that, after lengthy consideration in the last few days, he was "very unlikely" to put his name forward.

One or two of the party's other national figures are also thinking about standing. But the SDP candidate looks almost certain to be Mr Michael Hancock, a local SDP councillor who fought the seat last June.

Conservative Party leaders were consulting over the weekend with local party officers about a possible date. June 14 might be regarded as

rushing the election in view of how recently Mr Pink died. Similarly, a later date in July might be difficult in view of the large holiday trade in the Southsea resort part of the constituency.

Mrs Shirley Williams, the SDP's president, said at the meeting of the Council for Social Democracy in Edinburgh yesterday that, if the by-election was called for June 14 to coincide with the European elections, "it will be a deliberate attempt by the Thatcher Government to cheat the electorate of that city of a proper political debate. It would shorten the election process drastically, distract voters from the issues of Europe, and confuse domestic and European politics."

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

TWO AND a half years ago the cracks in Staffordshire Potteries' balance sheet were not only highly visible — they were threatening to shatter the company's very existence.

Losses of £13m for the 12 months to June 1981, for example, had badly eroded the group's capital base and a £16m "rescue" rights issue in October that year was required to bring the business back from the brink.

But while most British companies battered by recession at the time were largely obsessed with financial survival and little else, the Stoke-on-Trent-based earthenware manufacturer also introduced a radical and far-reaching employee participation programme, which senior management believes is already paying off.

Nobody would claim that it has yet had any quantifiable impact on financial performance — Staffordshire recently announced an £800,000 turnaround in pre-tax profits to £620,000 for the half year to December — but Bill Bowers, the chairman, is convinced that employee participation has laid a solid platform for future growth.

The programme consists of three main initiatives. Better communication is achieved through regular "team briefings"; consultation has been improved with the setting up of a new Group Consultative Council; and greater involvement has been encouraged with the introduction of quality circles (these now cover about 20 per cent of the workforce). In addition, the company operates a carefully thought-out efficiency bonus and employee share scheme (see other article) which is designed to enable the company's 1,250 employees to share in the financial benefits of participation. Significantly, it is based on wealth creation (not profit) and is structured to provide self-adjusting targets automatically worked out on performance over the previous three years.

The Staffordshire story, however, is remarkable not so much because of what has been done — many of the techniques had been pioneered elsewhere — but because in the process the company has tried to reverse its previously paternalistic management style.

Set up in its present form in 1946 by Bowers' father, the business grew quickly on the back of a range of utilitarian tableware and retained its family image even after going public in 1952 (Bowers, his brother Ted and the family still own 20 per cent).

As the economic storm clouds gathered in the late 1970s and early 1980s, however, as machines started taking over



Richard McNamara (second from left) and Bill Bowers with Norma Clay, supervisor of the handle casting section. A visit to Japan's factories impressed on them that "role of individual supervisors was particularly important".

company's experience ought to be an inspiration to other firms of a similar size."

Before embarking on Staffordshire's programme, Bowers was determined to study "best practice" more closely. Personnel director Richard McNamara and two senior production colleagues were thus despatched to the Far East to have a look at Japanese experience. "What we saw and heard turned much of our thinking on its head," recalls McNamara. "We went to see real factories, not just the showcases, and our overriding impression was of the intelligence of the management and the efforts they were making to develop a relationship with their workforce. We thought the role of individual supervisors was particularly important."

In common with many other companies, Staffordshire previously attached considerable importance to the employees' annual report — a medium which McNamara now describes as "a bit superficial".

"The directors used to go through the figures with groups of employees, but trying to explain a balance sheet to someone who hasn't come across one before is a bit difficult. What's more, the managers used to be left out of the exercise."

The search for something better led to "team briefing", a concept promoted by the Industrial Society. At Staffordshire Potteries production now stops for half an hour every month when team leaders spend 10 minutes passing on company information (prepared by the board), 10 minutes on "local" information (specific to a department/unit) and 10 minutes on questions.

"Quality circles" — groups of employees concerned to improve the quality and efficiency of production as well as their own job satisfaction — were first set up at Staffordshire in July 1982. "The enthusiasm of people has to be seen to be believed," says McNamara, a point confirmed by a presentation from one group intent on introducing more accurate stamping methods in the despatch department. "In 10 years' time I think everyone will be participating in a quality circle," he adds.

The group consultative council meanwhile, which has five middle councils (with 10 to 12 representatives on each) and seven "lower" councils (12 on each), has replaced the old "works council". A talking shop for directors and shop stewards has thus been superseded by a much more widely based forum.

"See Management Page, October 21 1983."

Same name but different job

PUNDITS pontificating on the failure of British manufacturers to match German industry for quality and dependable deliveries usually blame the inferior management skills of UK production executives. But the underlying assumption that Germans are more proficient at what is essentially the same work has just been challenged by Joanna Buckingham and Peter Lawrence of Loughborough University's department of management studies.

The two countries have different views of the work required of production bosses. It is in Britain that the work is seen as centred on managerial activities such as control and motivation of workers. In Germany, it is seen rather as engineering. So the Loughborough researchers claimed at the recent British Sociological Association conference in Bradford.

British production chiefs tend to be occupied with patching-up activities such as chasing up overdue supplies, amalgamating components, reorganising quality-control departments to pass what they have previously judged to be defective bought-in parts, rescheduling jobs, organising overtime work to catch up, and dispatching part-orders, the Loughborough pair said.

German equivalents' main activities are different. They include taking part in major scheduling meetings, ensuring back-up supplies of essential components, easing pressure by arranging artificial deadlines ahead of the actual time limits and continuously giving other managers and companies they depend on advance reminders of the need to deliver on time. The Germans have the advantage of more developed union/management consultative machinery. Work committees have the right to forward grievances to the personnel department. In the UK such grievances "are presented by shop stewards to hard-pressed production managers."

Less attendance at formal meetings is required in Germany. In addition, of the fewer meetings held, a higher proportion are concerned with purchases of equipment — "a rare event in Britain" — or with the monitoring of customers' orders and of progress towards delivery targets.

Michael Dixon

Employees chip in

Tim Dickson on Staffordshire Potteries' participation programme

How the scheme works

SALES FIGURES displayed on various vantage points throughout Staffordshire Potteries' Meir Park Division have more than just passing significance for the 1,000 employees who work on the site. For the monthly totals — set beside the monthly targets — represent a continuous progress report on the company's imaginative Efficiency Banks and employee share scheme.

Introduced last July with the help of London-based consultants, Copeman Paterson, the scheme rests on several important principles:

• It answers the question "What do we get out of participation?" but since the sums involved are inevitably relatively small is not primarily intended to best a different "norm".

• It demonstrates that the company has a higher claim on surpluses than any individual. Only one third of the money earned above the target (or "norm") is shared out among employees, the balance going back into the business.

• The payout is tied to the total "wealth created" with future targets adjusted automatically according to a predetermined formula. The scheme is thus independent of directors' influence and so designed to allay fears that targets can be manipulated by the board.

The mechanics of the scheme are best explained by an example, taking the 1983-84 "norm": £1.23 of wealth created for every £1 of wages.

(Employees at the Royal Winton site are also in the scheme but are aiming to best a different "norm".) Wealth created is defined as the difference between sales, say £22m, and costs (except wages). Actual wealth created would thus be, say, £11m.

This is then compared with the "target" wealth created — obtained by multiplying the norm (£1.23) by the total wages bill (£8.4m). The result is £10,332,000 or £668,000 less than the actual figure.

The bonus to be paid is thus one third of £668,000, or £222,667.

Under Staffordshire's rules, 75 per cent is divided between employees with 12 months service or more. Each therefore receives £185.55 cash on which tax and National Insurance contributions are payable. The remaining 25 per cent is only divided between employees with five years' service or more and is paid out in the form of shares under an approved profit sharing scheme. Beneficiaries in our example would get £118.33p or around 164 shares based on yesterday's price.

Personnel director, Richard McNamara, admits that setting the first "norm" was a bit arbitrary" in the wake of a deep recession but he points out that thanks to the formula devised by Copeman Paterson it will be self-adjusting in future.

Ironically, due to adverse seasonal influences sales targets have been missed a couple of times recently and the company will have to make up lost ground in the final quarter to beat the "norm". This has inevitably caused some disappointment among the shopfloor while a quick straw poll also indicated that the final points of the scheme are not yet fully understood.

The achievements so far — made easier by the traditional lack of shopfloor militancy — are not just a matter of pride at the company's Meir Park headquarters. They have undoubtedly impressed the industrial relations experts brought in to give advice on systems.

According to John Garnett of the Industrial Society: "The company has definitely developed from a paternalistic management to a leadership

were obviously pretty divisive and we had to find some way of avoiding a backlash.

"At the same time I was influenced by many people I met travelling round Western Europe and North America who were trying to get their employees more involved. "A camp divided can't survive. But if you can get everyone sharing the same objectives it is a pretty formidable formula for success."

management. Many old-fashioned companies find it very difficult to make this change but Staffordshire Potteries has gone about it in a wholehearted way."

Adds Patrick Dolan of the Industrial Participation Association (which has helped): "This is an excellent example of a management recognising that something has to be done, thinking about it carefully and then going and doing it. The

advantages of more accurate stamping methods in the despatch department. "In 10 years' time I think everyone will be participating in a quality circle," he adds.

The group consultative council meanwhile, which has five middle councils (with 10 to 12 representatives on each) and seven "lower" councils (12 on each), has replaced the old "works council". A talking shop for directors and shop stewards has thus been superseded by a much more widely based forum.

"See Management Page, October 21 1983."



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Monday May 14 1984

Obsessed with exam results

WHAT PART young people may aspire to play in the economy is influenced more in Britain than in other developed countries by examinations and certificates held and awarded publicly, rather than by the particular school last attended. Originating in the past century when newly instituted universities arranged to hold their entrance fees in groups instead of individually, the public exams acquired further importance from the increase of full-time higher education after the Robbins Report of 1963. They have gained such a sway over employers as well as parents and professional educators that the associated certificates or lack of them can make or break the life prospects of children completing their compulsory education at the age of 16.

The effects on the ability of the UK's young people to work and live in a successfully technologically-advanced world have been causing disquiet for years. Heads of schools whose pupils achieve outstanding examination results have added their voices to the complaint that Britain now has not an education system, but an examination system.

Under pressure to get pupils over the hurdles at 16-plus and 18-plus so as to go on to university or polytechnic and take a degree, secondary schools concentrate heavily on academic subjects distinct from practical activities, and on working individually rather than in teams. Children whose intelligences and interests run in the academic direction are often led to drop either numerate or literary studies entirely at the age of 15 or even before. Although employers complain that academically successful recruits tend to be poor at practical or team work, many organisations reinforce the examinations' dominance by insisting on good grades as a precondition even of interviewing young people for jobs offering prospects of a well-paid career.

Supplementary

The governments since 1979 have done more than their predecessors to loosen the grip of narrow academic specialisation. Two measures with that end in view have been announced by Sir Keith Joseph, Secretary for Education and Science, in the past fortnight. One is intended to broaden the curriculum studied by the more academically-inclined

pupils after the 16-plus exams. Besides studying two or more subjects for the full-scale Advanced-level examinations which govern entry to higher education at 18-plus, such children will be able to sit also for so-called Advanced Supplementary exams in other subjects. It is hoped that teenagers will respond by continuing to study both numerate and literate topics at least to the supplementary stage.

Sir Keith's other recent set of proposals is a more advanced and potentially far-reaching. He wishes schools and colleges to start providing from September, 1985, courses emphasising practical more than academic abilities. These will lead after one year's full-time work to a new 17-plus certificate whose official title has not yet been decided but it has been ordained that the certificate will not positively distinguish passes from failures. It will be of the type known in educational jargon as a profile, being issued to all who complete the course and recording only successful attainments. Since the Education Secretary also wants that these profiles will be issued to all children completing compulsory full-time education at 16, the new certificate will essentially signify that its holders have undergone another year of full-time study with a general emphasis on preparation for the workplace.

Restricted

The initiative extends Sir Keith's previous encouragement of alternative pathways for schooling by supporting trials with technical and other work-related courses for 14- and 15-year-olds. But it is doubtful that his proposals will persuade children, particularly the more intellectually inclined, to work to develop their practical abilities rather than concentrate on academic studies.

The main problem is that over the past two decades professional institutes as well as big employers have increasingly restricted entry to managerial and specialist careers to people who have continued their academic education beyond school to the level of a degree. It seems likely therefore that unless the new practical studies offer successful students creditable qualifications to enter higher education, Sir Keith's alternative courses will be regarded as fit only for the dull or disaffected.

A tilt towards Iraq

THE SUCCESSFUL attacks by the Iraqi air force on three large tankers in recent weeks are a dangerous extension of the war in the Gulf. There is every indication that Iraq's ability to use Exocet missiles will increase and more tankers will be sunk or badly damaged.

The air attacks also mark a significant change in the course of the three-and-a-half-year-old war. In the first two years of fighting Iran repulsed Iraq's initial attack and launched a highly successful counter-offensive in the summer of 1982. Since then many of the Iranian leaders have been content to allow economic and military attrition to wear down Iraq on the assumption that the regime in Baghdad would collapse under such pressure.

This policy of attrition may have let Iraq off the hook but at the time there was good reason for it. Iran is much the bigger and stronger country. There are three Iranians to every one Iraqi and the regime in Tehran is better placed to absorb casualties. Iraq's oil export terminals on the Gulf were destroyed by the Iranian navy and the pipeline across Syria closed. In the first two years of the war Iran cut Iraq's oil exports "a" 3.3m barrels a day to 650,000 b/d.

New pipelines

Iraq was compelled to obtain large grants totalling at least \$350m from other Arab oil states, notably Saudi Arabia and Kuwait. Lack of money forced a drastic pruning of civil sector development inside Iraq and all traditional war industries were tapped for credits and loans. France alone is owed some \$3bn. But such economic attrition, while damaging, is hardly fatal and Iraq is still getting essential supplies. It is also planning to build two new pipelines across Saudi Arabia and Jordan to restore its oil exports.

Economic deprivation has not combined with political discontent as the Iranian leadership hoped. The majority of Iraqis who belong to the Shi'ah Moslem faith have not thrown their support to their Iranian co-religionists and the mass surren-

ders of 1982 have not been reprieved. This is a blow to Ayatollah Khomeini who sees the war as an Islamic crusade and not a defence of Iranian national territory, but it is becoming clear that many Iraqis will increase and more tankers will be sunk or badly damaged.

U.S. surveillance

The failure of economic attrition and the faltering of Iran's ideological impetus are all the more serious because of the country's self-imposed diplomatic isolation. It is now paying the price for an antipathy towards almost all governments both east and west. The Soviets have moved decisively back to support for Baghdad after maintaining an uneasy neutrality for the first two years of the war. This is a vital change: they supply Iraq with two thirds of its arms. Iran relies mainly on China and North Korea for its weapons supplies.

The tilt by the U.S. towards Iraq is of less significance though Iraqi President Saddam Hussein now admits that Iraq is getting information from American-manned and controlled surveillance aircraft. This move is probably motivated by U.S. fear of an Iranian victory and the belief that Iran was behind the suicide bomb which killed 258 marines in Beirut last October.

Iraq seems to have lost its best chance of complete victory in the war in 1983. Iranian attacks in February this year were beaten off and the Iranian leaders have yet to find an answer to new defensive tactics and near total command of the air. France is supplying 29 Mirages capable of delivering Exocets.

But the resolve of Ayatollah Khomeini and his supporters to defeat Iraq should not be underestimated. They still have a superiority in numbers and many fanatical soldiers. They might win even now but more likely is a continuing war which will involve increasing air and sea attacks on shipping in the Gulf. This is an ominous prospect for all the oil states of the region and their Western trading partners.

THE SUCCESSFUL attacks by the Iraqi air force on three large tankers in recent weeks are a dangerous extension of the war in the Gulf. There is every indication that Iraq's ability to use Exocet missiles will increase and more tankers will be sunk or badly damaged.

The air attacks also mark a significant change in the course of the three-and-a-half-year-old war. In the first two years of fighting Iran repulsed Iraq's initial attack and launched a highly successful counter-offensive in the summer of 1982. Since then many of the Iranian leaders have been content to allow economic and military attrition to wear down Iraq on the assumption that the regime in Baghdad would collapse under such pressure.

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UK PUBLIC SECTOR PAY

Still waiting for the miners

By Philip Bassett, Labour Correspondent



DEALS AND OFFERS

Group	Numbers	Increase %
DEALS		
Police	140,000	8.4
Atomic Energy	4,000	3.25
Firemen	35,000	7.8
Local Authority manuals	950,000	4.3
British Airways	34,000	4 and 5 per cent over two years, plus profit sharing
British Airports	7,000	4.0
Municipal Buses	18,000	4.5-6.0
Gas supply	41,000	4.6
British Steel	72,000	Local level lump sum bonuses
Electricity supply	77,000	
Further education teachers	86,000	4.5
Scotish teachers	58,000	4.5
BBC	30,000	5.0
OFFERS		
National Coal Board	100,000	5.2
Civil Service	250,000	3.7
British Rail	180,000	4.5
London Underground	15,000	3.25-4.25
NHS auxiliaries	176,000	3.0
Teachers—England and Wales	440,000	4.5
University teachers	34,000	3.0
University non-teaching staff	50,000	3.0
Post Office	150,000	4.0
Water manuals	24,000	4.6 (1 year), 5.2 and 4.3 (two year)
British Telecom	130,000	3.6-4.4
British Nuclear Fuels—staff manual	7,000	5.0 (+1.5 productivity)
	9,000	4.5 (+1.5 productivity)

But the labour market may not work in such a precise way, according to the still-unpublished report from the Government's own OME review. It contains two damaging findings for the Government's market-based pay strategy.

First, it shows the difficulty of using a low pay limit for the public services as an exhortatory example for the private sector to follow, as part of the general effort to reduce pay settlement levels. The OME report shows basic private sector increases of 6-8 per cent, with a medium rise of 0 per cent.

Second, it shows there is no evidence to support the Treasury's assumption that companies which find it easy to recruit and retain staff at a time of high unemployment—have lower pay settlements than others.

According to the report some 88.2 per cent of firms had no difficulty with recruitment, and 88.4 per cent none with retention of staff. In both cases, deals were on the overall median figure of 6 per cent. Even the small cooperation with recruitment and retention difficulties settled only a few decimal percentage points higher.

Though, as the table shows, the Government has got some important public sector deals already under its belt—considerably more than is realised—the pressure is clearly there, and as the rest of the table shows, the queue is getting restless.

Eight main groups have still to receive an offer. They are the bulk of the NHS, British

Clear up the teachers, the theory goes, and the other groups will go down like dominoes

Shipbuilders, the prison service, power engineers, gas staff, local authority staff in England and Wales and in Scotland, and the Civil Service's industrial sector.

Treasury Ministers remain sanguine. They judge that the 4.5 per cent deal for Scottish teachers will eventually have to be followed in England and Wales. Clear up the teachers, the theory goes, and the other public sector groups will go down like dominoes. A tough attitude towards the miners' strikes will inhibit other workers from following suit.

They will probably be proved right. The miners' cry in Mansfield today of "Here we go!" are likely to be satisfactorily translated in Ministers' minds to "There they went" as one after the other group of public sector workers eventually settle. But once again, it will only be muddling through. The problem of how to pay Britain's state employees will return.

ing to pay the price for short-term political expediency. It is an emerging figure of 4.5 per cent for the traditionally weaker parts of the public services, and yet the supposedly powerful groups are settling at only just above this—4.6 per cent for the gas workers, 5.2 per cent for electricity supply.

In the light of the continuing stand-off of the miners' strikes, this may stem from a revaluation of the real muscle of the trade unions' hard men. Certainly, the outcome of the miners' dispute will be crucial in determining the performance of this change.

But current pay trends have reinforced some aspects of the pattern. Water, for instance, has in practice not joined the decentralisation of pay achieved to different degrees in coal (highly-local incentive payments), shipbuilding (top-up local productivity money) and steel (local bonuses only), despite the clear desire for the Government to abolish the National Water Council and national bargaining arrangements.

Water workers, too, have rejected a two-year pay deal, leaving only those trading parts of the public sector most directly facing private competition—BL and BA—with longer-term agreements. In passing, the water workers have also reduced the NCB's covert hopes of getting such a deal from the miners.

But the build-up of public sector pay pressure this year is a result of three major problems in the Government's approach to the issue. It is having to pay the price for short-term political expediency. It is an emerging figure of 4.5 per cent for the traditionally weaker parts of the public services, and yet the supposedly powerful groups are settling at only just above this—4.6 per cent for the gas workers, 5.2 per cent for electricity supply.

Ignoring the OME report because of its embarrassing conclusions is bad enough, but the protracted talks on Megaw seem now to have also stalled. When Ministers were talking about it to their Civil Service officials, they asked if a longer

term system would mean an annual series of awkward OME-like reports. Yes, Minister, came the reply—to a sudden marked waning of enthusiasm for Megaw as the solution to the problem.

Chickens have also come home to roost in the teachers' pay negotiations, which are believed to have been badly handled by the employers. The Government agreed to the setting up of a teaching party to look at teachers' salary structures and outside pay. So it can hardly be surprised when the teaching unions quote from official figures to show that 10 years ago, teachers' salaries were roughly the same as accountants', electrical engineers' or police inspectors. Now they are up to 42 per cent behind them—though there is room for argument as to whether the 1974 Houghton report on teachers' pay fixed their wages at the correct relative level.

But third, and perhaps most damagingly for the Government, the labour market may not be quite so influential as Ministers would like.

The Government's theory is clear, and unperturbed. Take as an example the written evidence of the Department of Health and Social Security to the nurses' pay review body. Rejecting comparability, DHSS argues that "the primary consideration should be that pay levels are such as to enable the Health Authority to recruit and retain the staff that they wish to employ." The suggested pay level is, not surprisingly, 3 per cent.

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Observer

See how they run
What makes them run? Philip Halliday tried to answer this question in his preview of the

third London Marathon in Saturday's FT.

When you get over 20,000 people running 26 miles on a scorching May Sunday, real runners, joggers and fun runners, it's difficult to know in which category to place somebody like Donald Burr, chairman of People's Express, the low-cost air fares company operating from Newark, New Jersey.

Burr, aged 42, and over here to look at the British end of his company's activities (it operates 1,02 flights from Gatwick) ran his first London marathon and took his brother, wife and sister along, too.

Understandably after 26 miles, he was not available for comment yesterday, but his spokesman said: "He and his brother finished the course and the women didn't. But that's by arrangement."

A remark likely to enrage militant feminists, but it is an arrangement that has survived seven

Terry Byland on
Wall street

Turbulent time for airlines

A LARGE number of bets in the equity market are off in the wake of the sudden check to confidence delivered by Friday's unnerving performance by Federal bonds. No stock sector suffered a more severe shake out than the airline issues, which had been returning rapidly to favour after a shaky first quarter.

Not that the recovery in AMR (American Airlines), Northwest Air, United Airlines and other airline issues regarded as oversold, has fully made good the damage of the opening weeks of 1984.

The Standard & Poor's airline index, at 151.90 on its most recent calculation, shows a drop of 8.5 per cent since the beginning of the year, compared with a fall of 2.5 per cent to 161.47 in the Standard & Poor's 400 stock index over the same period.

But this represents a notable recovery from the worst days at the end of February when the S&P airlines index was about 27 per cent down against 8 per cent on the 400. The reduction in the relative fall in the two indices reflects several factors.

The fall in stock prices in the first two months of the year was the stock market's response to the steady erosion of the industry's domestic price structure, as deregulation continued to bite into established passenger routes. Many domestic discount fares are due to expire this month, and there is great uncertainty as to how many will be extended.

Dr Julius Maldutis of Salomon Brothers sees great opportunities for carriers like Piedmont, Air One and People Express to continue undercutting those of the major lines aiming to increase their non-stop flights across the US continent.

The first quarter went well for the industry, with most carriers benefiting from the comparison with the 1983 first quarter, when savage fare-discounting mauled profits. The opening quarter of this year saw earnings recover despite a fall of around 2 per cent in passenger traffic.

Fairly could extend their gains through fiscal 1984, but much will depend on how the industry's price structure behaves.

Two factors previously favourable have turned against the industry. A weakening in the dollar, which would have heightened the attractions of the US to foreign tourists, now looks less likely; the Soviet withdrawal from the Olympic Games in Los Angeles has a cloud over another major tourist feature.

Dr Maldutis also sees a danger of further large price cuts in domestic fares this year if plans for substantial additions to carrier capacity on transcontinental routes comes into effect.

Because of this expected pressure on the industry's pricing structure he doubts if the stock sector will do more than perform in line with the market over the next year. Among the leaders, he sees only American Airlines as a "buy". American has already outperformed the sector, and now sells on a p/e ratio of 7 times 1983 earnings against 18.3 for the S&P airlines index as a whole and 12.2 for the S&P 400 index.

Mr Michael Armellino of Goldman Sachs also likes American Airlines. He expects American to hit earnings this year from \$4.48 a share to \$7.00, which cuts the p/e ratio to 4.9 times earnings.

After Friday's debacle in the stock market, when the Dow Jones transport average, comprising rail as well as airline stocks, fell by 1.29 per cent compared with a fall of 0.86 per cent in the industrial average, there is a new factor to consider.

Airline issues have shown themselves to be very sensitive to the effects of high interest rates on business travel. Presumably, domestic air trips by salesmen and executives are obvious budget cuts when a finance department looks at forward expenses.

Deal on UK payments to await EEC elections

BY JOHN WYLES IN BRUSSELS

EUROPEAN Community foreign ministers are today likely to sheath any attempt to negotiate a final agreement limiting Britain's payments to the EEC budget until after the European parliamentary elections.

The issue does not even feature on the formal agenda for today's meeting of the EEC Council of Ministers, although it is expected to be discussed over lunch.

Most officials in Brussels believe the next target for a final settlement can only be the summit in Fontainebleau on June 25-26.

Several governments are nervous about the fact that another failed negotiation would solidify the impression of disarray and disunity in the approach to the world economic summit in London on June 6-7.

In most EEC capitals the current reading is that Britain and her partners are too deeply separated over narrow, but apparently vital, differences for there to be much chance of an early settlement.

Behind the scenes discussions will continue and President Mitterrand seems determined to complete a full set of bilateral meetings with other heads of government before the next summit.

Ministers will have some discussion today on the European Commission's proposal for a Ecu 2.33bn loan by member governments to bridge the budget gap.

Their first reaction is likely to be that it is too early in the year to determine how large the gap should be and that the Commission should go away and seek further spending economies. There seems to be no majority, however, for seeking additional cuts in agricultural spending.

EC finance ministers are to persevere in the meantime with the idea of strengthening the European Monetary System, but under a timetable which holds out little hope of concrete action this year.

During an informal meeting this weekend at Rambouillet, outside Paris, the ministers decided to set up a high level group of senior officials.

The weekend discussion also covered the approach to be pursued on US interest rates and Third World debt at next month's world economic summit. The Europeans will be critical of the former and concerned about the latter, according to Jacques Delors, the French Finance Minister, who hosted the weekend talks.

Still hope for Namibia talks

BY MICHAEL HOLMAN IN LUSAKA

DELEGATES to the conference on the future of Namibia (South West Africa) last night failed to agree on a joint declaration intended to be the first step in a process which could lead to independence elections in the territory.

The conference host, President Kenneth Kaunda of Zambia, described the talks as "difficult but worthwhile. It is important that contact at various levels continue," he said.

The conference has brought together all the major parties in the territory for the first time since the abortive UN-chaired Geneva talks in January 1981.

Participants include the South West People's Organisation (Swopo), led by Mr Sam Nujoma, which

is waging a guerrilla war for independence, and most of the so-called Namibian internal parties.

Conference officials last night hoped that a broad consensus might yet emerge.

The consensus would be based on a declared acceptance of the UN Security Council resolution 435 as the basis for Namibia's independence.

More important, say the diplomats, are behind-the-scenes negotiations which rest on two critical issues - South Africa's distaste for the UN role, which would include a 7,500-strong military and civilian force, and Pretoria's insistence by the withdrawal of the estimated 20,000 to 25,000 Cuban troops in neighbouring Angola.

What may be taking shape, is a

tentative quid pro quo in which the role of the UN, profoundly distrusted by South Africa, may be substantially reduced. Its place could be taken, some diplomats speculate, by an enlarged joint military commission comprising South African and Angolan troops currently monitoring the disengagement of Pretoria's forces from southern Angola, now under way.

In addition, the six African frontline states, which include Angola and Zambia, may play a role in the transition and monitoring of independence elections.

Western diplomats believe that, despite the failure to reach an agreed statement, the Lusaka meeting might turn out to be the first complex step on what could be demanding negotiations.

UK offshore group to seek better deal

BY IAN HARGREAVES AND MAURICE SAMUELSON IN LONDON

BRITAIN'S offshore supply industry, angry at what it sees as the Government's failure to use North Sea oil as a base for developing British expertise, is about to launch a major campaign to win itself a better deal.

Top executives from 10 of the leading UK companies in the field will meet this week in Edinburgh to inaugurate a pressure group to be known as the British Indigenous Technology group (Brit).

Their immediate aim will be to secure a revision of the official memorandum, agreed between Government and the oil companies, that British suppliers should have "full and fair opportunity" in seeking North Sea contracts.

"We believe that American companies scooped the cream in the 1970s and that they are already doing it in the 1980s. We are competitive and we're going to find a way of stopping them," said Mr Wally Atkinson, chairman and founder of London Bridge Engineering, and a member of the Brit executive committee.

Mr Atkinson said that his company, a family firm, found it easier to win contracts overseas than in the UK, where, he said, the Government's Offshore Supplies Office, whose job is to police the full and fair opportunity rules, was "pretty well useless".

Mr Ian Wood, chairman of the Aberdeen-based Wood Group and the initiator of Brit, said the Government's policy of ensuring that 70 per cent of the value of any North Sea project went to UK firms, regardless of whether these were offshoots of foreign companies or otherwise,

considerations, was "absolute nonsense."

The policy, he said, was failing to strengthen British companies to compete in offshore markets outside the North Sea, where the UK was currently winning only about 2 per cent of business.

Mr Wood said that Brit would initially be set up with a London base and for only two years. A full-time director is to be appointed.

Its chairman is to be Dr Dickson Mabon, a former Labour Party Energy Minister before his transfer to the Social Democratic Party. Dr Mabon said he believed it would be possible to improve significantly the framework for UK companies in North Sea supplies, without violating the Treaty of Rome.

"We have missed the boat once on the North Sea and we don't want it to happen again," he said.

In some respects, Brit's objectives echo those of the Government, which has also embarked upon a major drive to increase the export-awareness of UK offshore supply companies and to improve domestic research and development. The oil companies, however, would resist strongly any strengthening of the "Buy-British" approach.

British executive members, however, feel that the Government cannot succeed without a more determined effort to channel more North Sea work to genuinely British companies. Last year, 72 per cent of offshore supply contracts went to UK-based companies, but unofficial estimates suggest that around half the contracts involved UK subsidiaries of foreign firms.

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Kuwaiti oil tanker hit in Gulf war

By Our Foreign Staff

A KUWAITI-OWNED tanker, the 55,454-ton Umm Casbah, was hit yesterday by a missile fired from an aircraft in the Gulf and became the 15th marine casualty this year of the war between Iraq and Iran.

It has been assumed in Gulf shipping circles that the vessel carrying 70,500 m³ of fuel oil bound for the UK, was hit by an Exocet launched from one of Iraq's French-supplied Super Etendard aircraft.

Mr Abdul-Fattah al Badr, chairman of the Kuwait Oil Tanker Company, said that the Umm Casbah was outside the exclusion zone declared by Iraq. He gave the statement by an Exocet launched from one of Iraq's French-supplied Super Etendard aircraft.

Mr al Badr said, the missile apparently had not exploded. He said the vessel's central tank had been hit but that there had been no fire, casualties or loss of oil.

After attacks on two Saudi-owned tankers in three weeks, this incident seems bound to strain further relations between Iraq and its conservative Arab allies in the Gulf, who have sustained the country financially during the conflict.

The latest assault seems to have been another demonstration of military incompetence by the Iraq Air Force. On March 27 it succeeded in hitting the Greek-owned Filikion I, which was on charter to the Kuwait Petroleum Corporation, and sinking the South Korean supply vessel Heyang Illo which was servicing one of Saudi Arabia's off shore oil fields.

Iraq pipeline plan, Page 4

Feldstein warning

Continued from Page 1

and driving interest rates even higher.

A comment last week by Mr Alfred Kingon, assistant Treasury secretary for public affairs, to the effect that Mr Regan now believes that links between money growth and economic activity are too uncertain to make monetary targeting an adequate test of whether the Fed is following the proper course, has been of special concern to the financial markets.

Last week's collapse in bond prices suggests there is mounting concern that the Reagan administration will attempt to pressure the

Feldstein to adopt a more inflationary monetary policy.

An important voice missing from the debate, however, is that of President Reagan himself. Mr Feldstein has pointed out that over the past two days the White House has not joined in the attacks on the Fed.

Mr Feldstein says: "I think the President's general position has been that easy money has been the route to inflation in the past. I think he has a firm grip on the relationship between excessive monetary expansion and the inflationary consequences."

Last week's collapse in bond prices suggests there is mounting concern that the Reagan administration will attempt to pressure the

Nigerian military to try corruption cases

By Quentin Peel in Lagos

THE FIRST anti-corruption trial under Nigeria's new military Government is due to open today in Lagos, with three former state governors expected to face charges of obtaining more than N2.8m (£3.8m) for their political party from a leading French construction company.

The Governors are seeking an injunction in the Lagos High Court to postpone the trial from taking place.

The start of what promises to be a mammoth series of trials of former politicians and government officials accused of corruption or economic sabotage, was officially confirmed by the Army headquarters last week.

More than 500 people are being detained by the new military Government under its anti-corruption decrees. They include ex-President Shehu Shagari, his Vice-President, Dr Alex Ekwueme, and dozens of former ministers, state governors, politicians and officials.

Five military tribunals will sit in different parts of the country: Lagos for federal cases, and Ibadan, Enugu, Jos, and Kaduna for provincial hearings.

The fact that the tribunals are expected to sit in camera, and will consist mostly of military staff, has already been widely criticised by lawyers and newspapers. The Nigerian Bar Association has formally decided to boycott the tribunals.

The Lagos tribunal will sit at Bonny Camp, the army headquarters in the wealthy suburb of Victoria Island, under the chairmanship of Brig Paul Omu, a member of the Supreme Military Council now running Nigeria.

Although it has not been confirmed that the trial of the governors is the first case, the three former members of the Unity Party of Nigeria (UPN), the leading opposition party, applied at the weekend for an injunction to stop it. They are Chief Olabisi Onabanjo, ex-governor of Ogun state; Chief Bola Ige, ex-governor of Oyo state; and Chief Michael Ajasua, former governor of Ondo state, all in Western Nigeria.

According to the application filed in the High Court, the three have been charged with corruptly enriching the UPN, by obtaining a payment of N2.8m from Bouygues Nigeria Ltd, one of the six leading French contractors in the country.

The sum amounted to exactly 10 per cent of the contract price for a 20-storey office block in Lagos, to be the new headquarters of the Great Nigeria Insurance Company, jointly owned by the three state governments.

The governors claim in their application that the tribunal members would be biased against them because their "high ranking military superiors" had already expressed "prejudicial and highly-compromising views" on the case. They cited a statement by Brig Tunde Idiagbon, the chief of staff, supreme headquarters, second only to Maj Gen Muhammadu Buhari in the new Government, claiming that they had already confessed to obtaining the money.

Bouygues Nigeria has denied making any such payments to the UPN, stating that the money was paid as a "mobilisation fee" to subcontractors on the project.

Mr al Badr said, the missile apparently had not exploded. He said the vessel's central tank had been hit but that there had been no fire, casualties or loss of oil.

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Iraq pipeline plan, Page 4

Doubts on cable plant

Continued from Page 1

and cartel officials believe it is unlikely he would do so.

The companies put forward their joint project on the grounds that the West German market would be too small to justify various smaller operations and that a single plant would be technologically superior.

Abandonment of the joint venture would strengthen the prospects of Wacker Chemtronics, a company negotiating with American Telephone and Telegraph (AT&T) of the U.S. on a possible optical fibre operation.

THE LEX COLUMN

Inflation in the fiscal test tube

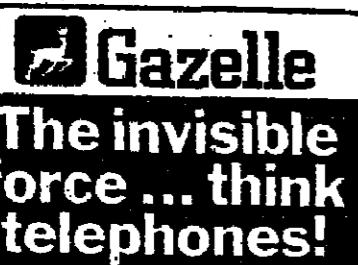
The case for anything resembling

inflation accounting has recently suffered a near-fatal series of reverses. Stock Exchange interest in Current Cost Accounts (CCA) has all but vanished, amid confused bickering among accountants over the nature of a successor to the lame-duck SSAP 18 version of CCA. Above all, the relatively subdued inflation rate has given traditionally minded finance directors a pretext for excusing their financial construction company.

The Governors are seeking an injunction in the Lagos High Court to postpone the trial from taking place. The start of what promises to be a mammoth series of trials of former politicians and government officials accused of corruption or economic sabotage, was officially confirmed by the Army headquarters last week.

Nevertheless, the latest research report from the Institute for Fiscal Studies claims that inflation accounting - but not exactly CCA - would remain necessary for years to come even if inflation stopped next week. Having diagnosed a disease which the corporate patient thought he had shaken off, John Kay and Colin Mayer feel the compulsion to prescribe a potent cure of their own.

Comptrollers have been disappointed to find that the Kay and Mayer formula is nothing but a combination of these two shop-soiled nostrums. It is one part CCA (to deal with fixed assets) and two parts CPP (to cope with the effects of inflation on stocks



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday May 14 1984



Denmark poised to replace \$1.6bn of unused facilities

BY PETER MONTAGNON IN LONDON

DENMARK is now poised to launch a substantial credit to replace all or part of its existing \$1.6bn of undrawn credit commitments from commercial banks.

"We have received an enormous amount of proposals and have decided to limit the field and concentrate on a small number of banks," said Mr Nils-Erik Sorensen, a senior Finance Ministry official responsible for debt negotiation. He said on Friday that a decision on the credit would probably be made this week.

Already, however, the outline of Denmark's thinking is clear. First, the country has decided to go ahead with a standby revolving credit rather than a separate operation designed to pre-pay about \$650m in expensive prime-rate based debt. This operation is still possible and could be similar to the \$1.5bn floating rate note recently arranged by Sweden.

Feeling in the Danish Finance Ministry, however, is that the two operations - the standby credit and the floating rate note issue - could not be done simultaneously. As Denmark wanted to wait and see how Sweden's issue trades in the secondary market, it has decided to go ahead with the standby credit first.

The amount of the credit has yet to be decided. Denmark's foreign exchange reserves are high at the moment and it may decide to cancel all its outstanding credit commitments without fully matching them in the new deal. In that case, the new credit could turn out to be about \$1bn rather than \$1.6bn needed to cancel all the commitments, but the amount will depend on the terms Denmark is able to wrest from the banks.

These are expected to be extremely fine. Since Denmark wants the credit to act as a reserve against future borrowing needs, the major factor is the commitment fee rather

than the interest margins as these would only be relevant if the credit is actually drawn. A point of particular importance to the market is that with this credit in the bag, Denmark's approach to foreign borrowing could change significantly.

Denmark has long had a policy of keeping a large stock of undrawn credits, but this stock has been created by attaching long drawdown periods to its foreign borrowing. Only the Eurocredit market offers such long drawdown periods - such as floating rate notes.

Monday and Tuesday were relatively quiet, but when U.S. prime rates were increased on Wednesday, the markets fell out of bed. They were not helped by a higher-than-expected rise in the U.S. M1 measure of money supply and demand in one of the three U.S. Treasury auctions.

Investors are convinced now that rates will rise further, both in the short and long term. So it makes little sense to buy fixed rate bonds.

Feeling in the Danish Finance Ministry, however, is that the two operations - the standby credit and the floating rate note issue - could not be done simultaneously. As Denmark wanted to wait and see how Sweden's issue trades in the secondary market, it has decided to go ahead with the standby credit first.

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INTERNATIONAL BONDS

Market reels after prices slump

BY MARY ANN SIEGHART IN LONDON

THE EUROBOND market last week was described by one veteran dealer as the worst he could remember. Dollar prices fell by 2½ points, D-Marks and Euroyen by 1½ points and Swiss francs by 1¼ points. The slump resulted from a weak New York bond market, rising short-term interest rates, which make coupons fixed a couple of months ago highly unattractive.

Short-term interest rates rocketed last week. At one point, six-month dollar rates were a full percentage point higher than the previous week.

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But even the dollar floating rate note market took a sharp knock, with prices falling by 4½ point on the week - a very large drop for FRNs, whose prices are supposed to remain relatively stable. Most of the falls can be attributed to rising short-term interest rates, which make coupons fixed a couple of months ago highly unattractive.

There was also a scare about subordinated debt issued by banks. The Bank of England announced in January that holdings of subordinated bank paper by other banks was undesirable in that it diluted the capital within the banking system.

In a letter to the British Bankers' Association last week, the Bank restated that a London-based bank's capital would be reduced by the amount of other banks' floating rate notes it held. But it also announced two exceptions: banks managing and underwriting an issue can keep it their books for up to three months without a deduction.

Even Switzerland, which is usually less dependent on the vagaries of New York, is feeling the strain. Swiss franc bond prices fell by a full ½ point on Thursday - a huge

drop for a market whose price changes are rarely greater than ¼ point in one day.

The main problem here is the strong dollar, which is luring investors away from Swiss francs. The same factor caused yen bonds to fall. Samurai bonds fell by 1½ points on the week, while the Euroyen sector saw price falls of 1½ points.

The UK gilt-edged market was badly hit too, and banks were forced to raise their base rates despite good UK money supply figures. Even so, a £75m bulldog bond for Electricité de France was safely placed. Led by Kleinwort Benson, it has an 11½ per cent coupon at a price of 96.764 to yield 12.116 per cent.

Because of the dismal market conditions, there were no straight dollar new issues last week, but the first new FRNs for three weeks traded within their fees.

This week is likely to be quiet in all Eurobond markets.

Indeed, bond market bankers have frequently argued that for the

Swiss Ecu bond to break new ground

BY OUR EUROMARKETS CORRESPONDENT

NEW GROUND is to be broken in the Ecu bond market this week when Swiss Bank Corporation International, Credit Suisse and UBS (Securities) launch a bond for the EEC, expected to be in an amount of Ecu 50m to Ecu 60m.

This is the first bond denominated in the EEC's own currency basket to be led jointly by the three major Swiss banks. As such it seems to mark an attempt to push the placement of Ecu bonds in Switzerland, and to open up possibilities for a market where demand has been fairly stable against the Swiss franc over the past two or three years, but it carries much higher interest rates than Swiss franc paper. The guider and D-Mark, both currencies with definite appeal for Swiss investors, also make up nearly half its total value.

Yet few bankers believe that a new appetite for Ecu bonds is likely to develop in Switzerland overnight. On the face of it Ecu issues have some appeal for Swiss investors. The Ecu has been fairly stable against the Swiss franc over the past two or three years, but it carries much higher interest rates than Swiss franc paper. The guider and D-Mark, both currencies with definite appeal for Swiss investors, also make up nearly half its total value.

At the same time, however, even Swiss bankers admit that the learning process about the Ecu has only just begun among the Swiss investing public. In other words, the EEC will not find a ready-made market for its paper in Switzerland.

NEW INTERNATIONAL BOND ISSUES								
Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %	
U.S. DOLLARS								
C. Icahn †‡	50	1988	5	7½	100	Nikkei Secs., Robt. Fleming, Dai-Ichi Kangyo, UBS Secs.	7.500	
Sakiusa House †‡	50	1990	15	3	100	—	3.000	
Bojejwest †‡	30	1990	6	9	98	Dresdner Bank, Svenska Int'l.	—	
Royal Co. §	40	1990	15	3	100	Nippon Kayaku Kabushiki, Robt. Fleming	9.452	
Tokai Bank †‡	150	1990	15	1½	100	CSFB, Tokai Int'l., Mgn. Granfall, Salomon Bros.	—	
Caixa Geral de Depósitos †‡	60	1994	10	1½	100	Mgn. Granfall, Saudi Int'l., Sumitomo Fin.	—	
EMB	250	1994	10	8	99½	Deutsche Bank	8.075	
SWISS FRANCS								
Central Finance ***‡	50	1989	—	3½	100	Banque Nego Granfall en Suisse	3.250	
Hausser Finance ***‡	70	1989	—	3½	100	CS	3.250	
Dowm Mining ***‡	50	1989	—	3½	100	SNC	3.250	
Amritec Electric ***‡	50	1989	—	1½	100	Paribas Suisse	1.750	
Nippon Best Sugar ***‡	50	1989	—	1½	100	SNCF	1.750	
Tsukishima Corp. ***‡	20	1989	—	1½	100	—	—	
Toko Inc. ***‡	60	1989	—	1½	100	CS	1.750	
Emc. Cassens, N.S.W. ***‡	100	1991	—	5½	100	CS	5.250	
STERLING								
Standard St. of S.A. †(b)‡	50	1982	8	1½	100	Standard Chartered Marsh. Bk., Schindler Wag, Kleinwort Benson	—	
Elec. de France †‡	75	2012	26	11½	96.764	—	12.166	
LUX FRANCS								
World Bank †‡	1000	1989	5	10½	100	Banque Int'l. a Lux.	10.250	
MOR. KRONA								
Finland †‡	200	1989	5	11½	100	Den norske creditbank	11.375	
ECUs								
SNCI †‡	60	1994	8½	18½	99½	Banque Gen. du Lux., Banque Ind. a Lux., Caisse d'Epargne de l'Etat	10.960	
YEN								
City of Oslo †‡	150	1994	9	7½	99.45	Yamai Secs.	7.515	

* Not yet priced. † Final terms. ** Convertible. † Floating rate note: coupon is spread over 6-month Libor. (b) Spread over 3-month Libor. § With warrants. Note: Yields are calculated on AIBU basis.

U.S. \$50,000,000

Bank of Helsinki

Ltd.

Floating Rate Notes Due 1999

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Algemene Bank Nederland N.V.	Amro International
Bank Leu International Ltd.	Andelsbanken Dansk
Banque Internationale à Luxembourg S.A.	Bank Max Fischer C.V.
Bariner Bank	Baring Brothers & Co.
Amro Nederland	Chemical Bank International Group
Compagnie de Banque et d'Investissement, CH	Copenhagen Handelsbank A/S
Dai-Ichi Kangyo International	Credit Lyonnais
Dominion Securities Amex	Credit du Nord
Gefina International Ltd.	Credit Suisse First Boston
Hill Samuel & Co.	Dresdner Bank
Hoare Govett Ltd.	Deutsche Girozentrale
Merck, Finck & Co.	Deutsche Bank AG
Morgan Guaranty Ltd.	Dresdner Bank
The Nikko Securities Co. (Europe) Ltd.	Europa Bank
Oesterreichische Volksbanken-	Europa Bank
N. M. Rothschild & Sons	Europa Bank
Societe Générale	Europa Bank
Swedbank	Europa Bank
M. M. Warburg-Brinckmann, Wirtz & Co.	Europa Bank
Pearson, Waldorf & Pierson N.V.	Europa Bank
Sanwa Bank (Underwritten)	Europa Bank</

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Downturn anniversary marked by declines

WHAT A BIRTHDAY PARTY. Last week's anniversary of the 1983 downturn in the U.S. credit markets was marked by acutely nervous and sometimes bizarre trading.

And although bond prices staged a spectacular turnaround in rollercoaster trading on Friday, most sectors of the market showed substantial week-on-week price declines at the close—the fifth straight weekly drop in a row.

The owners were always had. Trading kicked off to a poor start—with the third prime rate increase this year and the \$16.5bn three-day quarterly refunding— and never looked up.

Under pressure from the refunding, government bond prices posted declines of between 1 and 2 points. The price pressure was again concentrated at the long end resulting in a further steepening of the yield curve with the margin between three-month and 30-

U.S. INTEREST RATES (%)
West Week to May 11 May 4
Fed funds weekly average 10.48 10.70
3-month CDs 9.31 9.50
3-month T-Bills 13.39 12.91
AAA Corp 14.24 14.25
AA Industrial 14.25 13.83
Source: Salomon Brothers (estimates)
In the week to April 30 M1 increased by \$2.4bn, M2 by \$2.62bn, M3 by \$13.5bn to \$234.2bn and M3 increased by \$24.7bn to \$2.750.4bn.

year government paper increasing by 23 basis points to 314 basis points—the largest gap since late 1982.

The auction itself highlighted the markets' fragility. Retail investors steered clear of all but the shorter issue despite the highest average yields since 1982.

The three-year auction, as expected, sold best, producing an average yield of 13.34 per cent. It got worse from then on. The ten-year notes produced an average yield of 13.75 per cent and the 30-year notes sold at 13.32 per cent—the highest rate since February 1982. By the end of trading Thursday (the day of the 30-year note auction) the new 13.25 long bond was offered at a price to yield 13.43 per cent.

By the close on Friday—after a highly unusual two-point drop earlier in the day caused by dealers trying to lighten their

Net profit soars at Alitalia

By James Buxton in Rome

ITALIA, the Italian State airline, registered a big increase in net profit last year and turned an operating loss into a profit.

However, the company warned of the effects of a period of strikes in Italian civil aviation and of a forthcoming clash between the Rome Airport Authority, which it now controls, and the unions.

The sharp decline in bond prices reflected the excess supply in new paper, concern about still higher interest rates, uncertainty about Fed policy, further evidence of the strength of the U.S. economy, and burgeoning short-term business credit demand.

Most short-term rates also increased during the week with the Fed funds rate trading over the 11 per cent level for much of the time. However, there were sharp differences in money market rates. T-Bill rates increased only marginally. The three-month rate rose from 9.80 per cent to 9.93 per cent at the Friday close.

The major U.S. banks increased their prime rates by a percentage point to 12.5 per cent on Tuesday—the third increase this year. The move provoked a bitter and maybe politically motivated backlash in this election year from some Administration officials, particularly Mr Donald Regan, the Treasury Secretary. He blamed the Federal Reserve Board and urged the Fed to loosen its grip on the economy.

The markets, which saw a jump to 12.4bn last week and M3 move outside its targeted range, were not impressed. Neither it seems was Mr Martin Feldstein, the retiring chairman of the President's Council of Economic Advisors who said he thought the Fed had got it's monetary policy just about right.

The corporate credit markets, taking their lead from the government sector, also showed sharp price declines last week. Prices fell by one point for medium-term issues and around 1.5 points for longer issues. While new issue yields were higher by between 40 and 50 basis points at the close.

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*This announcement appears as a matter of record only.***U.S. \$785,000,000**

**Multi-Market
Non-Recourse Project Financing**
for the acquisition of working interests in the

**Central Queensland Coal Associates
and
Gregory Joint Ventures**
(managed and operated by Utah Development Company)

by
**The Broken Hill Proprietary Company Limited
Queensland Coal Trust
Pancontinental Mining Limited**

Proceeds from this financing have been applied to the purchase by The Broken Hill Proprietary Company Limited ("BHP") (through subsidiaries), Queensland Coal Trust ("QCT") and Pancontinental Mining Limited ("Pancontinental") (severally, the "Borrowers") of working interests in the Central Queensland Coal Associates Joint Venture ("CQCA") formerly held by Utah International, Inc., including the Blackwater mine formerly owned by Utah Development Company, and the purchase of working interests in the Gregory Joint Venture ("Gregory") from a subsidiary of BHP. CQCA and Gregory together have the capacity to produce over 26 million tonnes per annum of high grade coking coal from mines located in Queensland, Australia. BHP, QCT and Pancontinental own 35%, 21.75% and 3% interests in CQCA and 47%, 21.75% and 3% interests in Gregory, respectively. The loans ("Production Loans") and guarantees and letters of credit ("Production Credits") are governed by two master Production Loan and Credit Agreements, which provide \$664,400,000 and \$120,600,000 for the Borrowers' interests in CQCA and Gregory, respectively. The Production Loans and Production Credits are repayable over 12 years out of the proceeds from the sale of CQCA and Gregory coal, are secured by a first charge over each Borrower's interest in CQCA and Gregory (except that QCT has charged only a 12% interest in CQCA and Gregory) and are non-recourse to the Borrowers.

*The Production Loans and Production Credits are provided in the following tranches:***U.S. \$401,000,000**Bank Guarantee Facility
and related

Euro-Floating Rate Note Issues

U.S. \$270,000,000Bank Letter of Credit Facility
and related

U.S. Commercial Paper Program

U.S. \$114,000,000
Eurodollar Production Loans*The undersigned acted as financial adviser to BHP,
which arranged this financing.***The First Boston Corporation**

April 1984

*This announcement appears as a matter of record only.***U. S. \$90,000,000**Project Commercial Paper Program
for**Queensland Coal Ventures Finance Limited**supported by an irrevocable Letter of Credit provided by
The Industrial Bank of Japan, Limited
(New York Branch)

The 12 year program provides a component of the funding of the acquisition of working interests in the Central Queensland Coal Associates and Gregory Joint Ventures (the "Projects") in Queensland, Australia, by The Broken Hill Proprietary Company Limited (through subsidiaries), Queensland Coal Trust and Pancontinental Mining Limited (the "Joint Venturers"). The Letter of Credit, in which other banks share risk participations, is governed by master Production Loan and Credit Agreements, is secured by each Joint Venturer's share of Project assets and is non-recourse to the Joint Venturers.

*The undersigned has been appointed exclusive dealer
for this commercial paper program.***The First Boston Corporation**

April 1984

*This announcement appears as a matter of record only.***U. S. \$90,000,000**Project Commercial Paper Program
for**Queensland Coal Ventures Finance Limited**supported by an irrevocable Letter of Credit provided by
The Long-Term Credit Bank of Japan, Limited
(New York Branch)

The 12 year program provides a component of the funding of the acquisition of working interests in the Central Queensland Coal Associates and Gregory Joint Ventures (the "Projects") in Queensland, Australia, by The Broken Hill Proprietary Company Limited (through subsidiaries), Queensland Coal Trust and Pancontinental Mining Limited (the "Joint Venturers"). The Letter of Credit, in which other banks share risk participations, is governed by master Production Loan and Credit Agreements, is secured by each Joint Venturer's share of Project assets and is non-recourse to the Joint Venturers.

*The undersigned has been appointed exclusive dealer
for this commercial paper program.***The First Boston Corporation**

April 1984

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

MAY 1984

U.S. \$450,000,000**Queensland Coal Finance Limited***(Incorporated under the laws of the State of Victoria)*

Guaranteed Floating Rate Notes Due 1996

Unconditionally guaranteed as to payment of principal and interest by

The Bank of Tokyo, Ltd.*(A Japanese Corporation)*

of which U.S. \$355,000,000 is being issued as the Initial Tranche

Credit Suisse First Boston Limited

Bank of Tokyo International Limited

Continental Illinois Capital Markets Group

Deutsche Bank Aktiengesellschaft

Amro International Limited

Bankers Trust International Limited

Banque Nationale de Paris

Commonwealth Trading Bank of Australia

County Bank Limited

Dai-Ichi Kangyo International Limited

Eskilstuna Aktiebolag

Fuji International Finance Limited

Kidder, Peabody International Limited

Lloyds Bank International Limited

Mitsubishi Trust & Banking Corporation (Europe) S.A.

Mitsui Trust Bank (Europe) S.A.

Morgan Stanley International

National Commercial Banking Corporation of Australia Limited

Abu Dhabi Investment Company

Arab Banking Corporation (ABC)

Australia and New Zealand Banking Group

Banque Bruxelles Lambert S.A.

Banque Francaise du Commerce Extérieur

Banque Indosuez

Banque Paribas

Baring Brothers & Co.

Blyth Eastman Paine Webber

Chase Manhattan Capital Markets Group

Chemical Bank International Group

Citicorp Capital Markets Group

Commerzbank Aktiengesellschaft

CIBC

Creditanstalt-Bankverein

Dresdner Bank

Creditt Commercial de France

Daiwa Europe

First Chicago

Crédit Lyonnais

Girozentrale und Bank der österreichischen Sparkassen

Goldman Sachs International Corp.

Grindlay Brandts

Gulf International Bank B.S.C.

Hambros Bank Limited

Kleinwort, Benson

Kuwait International Investment Co. s.a.k.

IBJ International

Kreditbank N.V.

Mitsubishi Finance International

LTCB International

Manufacturers Hanover

Morgan Guaranty Ltd

Mitsui Finance Europe

Morgan Grenfell & Co.

Nippon Credit International (HK) Ltd.

Nomura International

The Nikko Securities Co., (Europe) Ltd.

Salomon Brothers International

Orion Royal Bank

Saitama International (Hong Kong)

Société Générale

Sanwa Bank (Underwriters)

Sandi International Bank

State Bank of New South Wales

Tokai International

Al-Mash Al-Saudi Al-Alami Limited

Svenska Handelsbanken Group

Swiss Bank Corporation International

The Taiyo Kobe Bank (Luxembourg) S.A.

Takugia International Bank (Europe) S.A.

Union Bank of Switzerland (Securities)

Toronto Dominion International Limited

Yamaichi International (Europe)

S.G. Warburg & Co. Ltd.

Wardley

Yasuda Trust Europe

Westdeutsche Landesbank

Yokohama Asia

Zentralsparkasse und Kommerzialbank Wien

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

MAY 1984

U.S. \$46,000,000**Queensland Coal Finance Limited***(Incorporated under the laws of the State of Victoria)*

Floating Rate Notes Due 1996

Supported by an irrevocable standby Letter of Credit issued by

**Bank of America
National Trust and Savings Association****Credit Suisse First Boston Limited**BankAmerica
Capital Markets Group*Members of the Tender Panel*

Amro International

Australia and New Zealand Banking Group

BankAmerica
Capital Markets Group

Bank of Montreal

Bankers Trust International

Banque Bruxelles Lambert S.A.

Chase Manhattan Capital Markets Group

CIBC

Citicorp Capital Markets Group

Continental Illinois Capital Markets Group

County Bank

Credit Suisse First Boston
LimitedCTB Australia Limited
(Wholly owned subsidiary of Commonwealth Trading Bank of Australia)

Goldman Sachs International Corp.

IBJ International

Kleinwort, Benson

LTCB International

Mitsui Finance International

The National Commercial Banking Corporation of Australia Limited

Nomura International

Limited

Orion Royal Bank

Saitama International (Hong Kong)

Salomon Brothers International

Limited

Sanwa Bank (Underwriters)

Saudi International Bank

Sumitomo Finance International

Al-Bank Al-Saudi Al-Alami Limited

Sumitomo Trust International

Svenska Handelsbanken Group

Swiss Bank Corporation International

Takugia International Bank (Europe) S.A.

Limited

UK COMPANY NEWS

RECENT ISSUES

Circaprint ahead at £0.3m in first half

Including £150,000 received under an insurance claim, profits of Circaprint Holdings for the half year ended February 29, 1984 have moved ahead from £107,000 to £181,000. Turnover has also risen from £1.64m to £2.35m.

The group makes conventional and specific printed circuit boards, with customers including STC, Thorn-EMI, and Plessey, and was introduced to the USM in January. The order book and production levels are running at record levels for the period.

The insurance claim is for the loss of profits arising from the fire at the Axlesford factory.

The effects of the fire have been overcome, and the newly acquired factory at Exmouth is running above expectations.

There is an extraordinary credit this time of £100,000,

Confidence at GKN supported by first four months results

MARKET CONDITIONS in Europe and the US were considered to be favourable and the UK overall might well show some further improvement, said Mr Trevor Holdsworth, chairman of Guest, Keen & Nettletons, told the annual meeting, reaffirming his belief expressed in the accounts.

The directors' confidence in the continuing trend had been born out by results in the first four months of 1984.

These were considerably better than in the same 1983 period and were in line with the internal budget prepared towards the end of last year.

The group manufactures a wide range of steel and engineering products.

The U.S. subsidiary of Church & Co., footwear manufacturer, had signed an agreement with Perry Ellis, to market exclusively Church's designs in the U.S. Mr I. B. Church, chairman, told the annual meeting:

He hoped that a large proportion would be manufactured by one of the company's UK

Herman Smith loss increases to £177,000

A higher interest charge and costs relating to a related company were behind increased interim taxable losses of £177,430, against £65,574, of Herman Smith, a manufacturer and distributor of office furniture, at the operating level. The group made a profit of £188,376, compared with £182,730, but costs relating to Herman Smith rose from £127,162 to £171,509 and interest charges were £73,175 higher at £184,297.

Turnover for the six months to January 14, 1984, increased from £4.5m to £5.1m.

An increased interim dividend of 6.2p has been declared on the capital enlarged by the five-for-11 rights issue last December. A final payment of 0.3p was made last year.

The company says, however, that provided that current metal prices are maintained and costs do not continue to escalate it could earn a profit in the second half of the current year to September 30.

In the latest half-year Mangula was able to marginally to increase its rate of return and also received better prices for its coal.

The trouble was that the extra sales revenue was overtaken by a substantial rise in working costs, notably in electricity charges and local prices of imported stores and equipment.

Messina plunges into red

THE Zimbawha copper-producing MTD (Mangula) subsidiary of South Africa's Messina (Transvaal) has fallen back into the red with a loss of Z\$602,000 (£369,000) in the six months to March 31, compared with a profit of Z\$1.7m in the same period of the previous year.

The company says, however, that provided that current metal prices are maintained and costs do not continue to escalate it could earn a profit in the second half of the current year to September 30.

In the latest half-year Mangula was able to marginally to increase its rate of return and also received better prices for its coal.

The trouble was that the extra sales revenue was overtaken by a substantial rise in working costs, notably in electricity charges and local prices of imported stores and equipment.

Yorklyde

Yorklyde, a Huddersfield-based cloth and rug manufacturer, pushed profits before tax up from £1.13m to £1.27m in the 12 months to end-January 1984.

The profit was achieved on turnover of £4.71m, against £4.71m, and was subject to tax of £506,015. There were special credits of £70,654 (nil) included in group profits.

A higher final dividend of 14p lifts the total payout from 18p to 20p net per 20p ordinary. The directors are proposing a one-for-one scrip to be followed by a subdivision of the 20p shares into two shares of 10p.

APPOINTMENTS

Senior position at Babcock Industrial

John Crowther, commenting last Tuesday on the 1983 results of John Crowther which showed a company in recovery, described the situation inherited by the present management on taking over in January 1981.

The company did face problems at the time, in common with the rest of the industry, but our comments were not intended to detract from the credit due to the new management for undertaking the modernisation and rationalisation necessary for the revival of the company's fortunes which has already been recognised by the present management and in the Financial Times.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Current International Garden Festival (051-236 6090) (until Oct 21) Liverpool

Current British Craft Trade Fair (0282 867153) (until May 15) Harrogate

May 15-17 Interiors, Allied Materials, Brown, Crombie, Cravat, Unisilk.

Finals: Advance Services, Concord, Outwinch, Investment Trust, Readic, International, Stewart Enterprise, In-

vestment, Tysons (Contractors), Warn-vest, Tysons (Contractors), Warn-

vest, Tysons (Contractors), Warn-

Copies of this Prospectus, having attached thereto the documents specified in paragraph 18 of Appendix III, have been delivered to the Registrar of Companies for registration. This Prospectus includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information with regard to Microvitec PLC ('the Company') and its subsidiaries (together 'Microvitec' or the 'Group'). The directors of the Company ('the

Directors') have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or of opinion. All the Directors accept responsibility accordingly. Application has been made to the Council of The Stock Exchange for the grant of permission to deal in

the Unlisted Securities Market in the Ordinary shares comprising the enlarged issued share capital of the Company. It is emphasised that no application has been made for these shares to be admitted to listing. The Application List for the shares now offered for sale will open at 10.00 a.m. on Thursday, 17th May, 1984 and may be closed at any time thereafter. The procedure for application and an Application Form are set out at the end of this Prospectus.

MICROVITEC PLC

(Registered in England under the Companies Acts 1948 to 1981 No. 1435584)

OFFER FOR SALE BY

HILL SAMUEL & CO. LIMITED

OF 7,306,120 ORDINARY SHARES OF 5p EACH AT 180p PER SHARE

SHARE CAPITAL

Authorised	Issued and to be issued fully paid
£1,800,000	£1,357,775

The shares which are the subject of this Offer for Sale rank in full for all dividends hereafter declared or paid on the Ordinary share capital of the Company.

INDEBTEDNESS

At the close of business on 30th April, 1984, the Group had outstanding bank overdrafts of £580,000, leasing commitments of £101,000 and a term loan of £75,000. Save as aforesaid and apart from intra-group indebtedness, neither the Company nor any of its subsidiaries had at that time any loan capital (including term loans) outstanding or created but unissued, or any other borrowings or indebtedness in the nature of borrowings, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, mortgages, charges, hire purchase commitments or guarantees or other material contingent liabilities.

BOARD OF DIRECTORS & ADVISERS

Anthony Martinez (Chairman)	Philip Ellison
Brian Thomas Tasker	
Gurkripal Singh Dhesi	
Eric Iain Longman (non-executive)	
All of	
Futures Way, Bolling Road, Bradford, West Yorkshire, BD4 7TU	Auditors and Reporting Accountants
Brian Thomas Tasker FCA, Futures Way, Bolling Road, Bradford, West Yorkshire, BD4 7TU	Peat, Marwick, Mitchell & Co. (Chartered Accountants)
Issuing House	1 Puddle Dock, London EC4V 3PD and
Hill Samuel & Co. Limited, 100 Wood Street, London EC2P 2AJ	Manor Buildings, 2 Manor Row, Bradford, West Yorkshire, BD1 4HI
Stockbrokers	Principal Bankers
W. Greenwell & Co., Bow Bells House, Bread Street, London EC4M 9EL and The Stock Exchange	National Westminster Bank PLC, 1 Market Street, Bradford, West Yorkshire, BD1 1EQ
Solicitors to the Company	Receiving Bankers
A. V. Hammond & Co., Empire House, 10 Piccadilly, Bradford, West Yorkshire, BD1 3LR	National Westminster Bank PLC, New Issues Department, P.O. Box No. 79, 2 Princes Street, London EC2P 2BD
Solicitors to the Issue	Registrars and Transfer Office
Clifford-Turner, Blackfriars House, 19 New Bridge Street, London EC4V 6BY	Hill Samuel Registrars Limited, 6 Greencoat Place, London SW1P 1PL

PRODUCTS

Microvitec currently manufactures colour display monitors, colour terminals, switch mode power supplies and floppy disc assemblies. In the year to 31st December, 1983 colour display monitors accounted for approximately 98% of Group turnover and are expected to continue to form a substantial part of sales in 1984 and beyond. However, the Directors are confident that Microvitec's new products, especially colour terminals will show a significantly increased contribution to turnover in 1984.

Colour Display Monitors

Colour output from most computers is in the form of three separate signals for Red, Green and Blue ('RGB'), respectively. Conventional television sets require the RGB output from a computer to be encoded into video form and then modulated into a form suitable for reception and subsequently demodulated and decoded with a loss of resolution at each stage. Specialised colour monitors, however, use the three RGB signals for direct display on the cathode ray tube resulting in a much sharper image.

Microvitec has pioneered the LCD which uses the RGB signals directly. The high level of definition obtained from the direct use of the RGB signals makes it useful in applications, such as graphics, where a clearly legible display is important. In educational applications the high performance specification and the addition of colour creates a more stimulating and interesting working environment.

Microvitec's monitors have a wide range of applications owing to the variety of computer equipment and systems with which they can interface, including—

- * Micro computers for educational and home use
- * Personal computers for business use
- * Computer aided interactive learning systems
- * Graphics terminals
- * Computer aided design terminals
- * Viewdata systems (such as Prestel)
- * Point of sale terminals

The monitors are currently manufactured in three screen sizes, 12 inch, 14 inch and 20 inch and to three resolution specifications, standard, medium and high. The quality of resolution of which a monitor is capable is dependent primarily on the density of pixels or dots which cover the screen.

In a high resolution monitor the pixel density is approximately twice that of a standard resolution monitor, and permits approximately twice as many columns, one character wide, to be displayed.

Standard and medium resolution monitors are suitable for most applications. However, the software produced for many leading computers now has 132 column width capability, so that the availability of a high resolution monitor with this capacity is becoming increasingly important.

Microvitec's 14 inch monitor is the only colour monitor selected under HM Government's 'Micros in Schools' schemes which have the object of providing micro computer systems to all primary and secondary schools through a 50 per cent. grant towards the cost of the purchase of one system per school. Although no grants under the schemes are to be made available after December 1984, Microvitec monitors are supplied to over three-quarters of Local Education Authorities and the Directors believe the education market will continue to be a strong market segment as schools increase the number of systems installed.

The LCD concept has enabled Microvitec to offer a versatile range of monitors as a result of the customised interfaces which it has developed. These interfaces are built into the monitors and are designed to process the output from the micro and personal computers of a wide variety of manufacturers such as Acorn, Apple, IBM and Sinclair. This feature also gives Microvitec the capability to offer Original Equipment Manufacturers ('OEM') relatively short production runs of monitors adapted for specific purposes.

The competitive pricing of the monitors has opened up a wide market for colour displays with a typical monitor for use with a micro computer retailing at under £200 (excluding VAT).

SUMMARY OF INFORMATION

The following information should be read in conjunction with the full text of the Prospectus, from which it is derived.

Business

Microvitec's business is the design, development, manufacture and sale of computer peripherals for the rapidly expanding computer market. Microvitec has established itself as the market leader in the United Kingdom with its range of colour display monitors for alpha-numeric and graphic applications. It has also commenced manufacture and sale of colour terminals providing advanced low cost colour graphics capability and switch mode power supply units for use in computer equipment. Microvitec has recently launched a floppy disc assembly to provide additional memory capacity for microcomputers.

Trading Record

Period to	Year ended	31st December	1980	1981	1982	1983
			£'000	£'000	£'000	£'000
Turnover			189	1,375	2,671	9,614
Profit/(loss) before taxation			(56)	158	195	2,513

INTRODUCTION

Microvitec's business is the design, development, manufacture and sale of computer peripherals for the rapidly expanding computer market. Microvitec has established itself as the market leader in the United Kingdom with its range of colour display monitors for alpha-numeric and graphic applications. It has also commenced manufacture and sale of colour terminals providing advanced low cost colour graphics capability and switch mode power supply units for use in computer equipment. Microvitec has recently launched a floppy disc assembly to provide additional memory capacity for microcomputers.

Microvitec's office and manufacturing facilities are located in Bradford. At 30th April, 1984 the Group had 236 employees. The key objectives in Microvitec's strategy, which have governed the development of the Group since its inception, are as follows:

- * The design of a range of computer peripherals with high added value and which are compatible with a wide range of computer equipment.
- * The establishment of a high volume manufacturing capability which is internationally competitive.
- * The achievement of a high share of the United Kingdom market and thereafter of markets overseas.

HISTORY

The Company was formed in July 1979. Mr. A. Martinez, the Chairman and Managing Director, recognised that, in spite of the growing demand for micro and personal computers and the substantial advantages offered by colour over monochrome in the presentation of information, there was no colour visual display monitor in production designed expressly for the microcomputer market, which was compatible with a large number of different systems and available at a competitive price. The initial investment in the Company was made by Mr. A. Martinez, his brother who was Commercial and Marketing Director until his departure in February 1981, and a subsidiary of Investors in Industry Group plc.

Initial product development was undertaken by a small team of engineers working from an industrial unit of 2,500 square feet at Hockney Road, Bradford. The objective was to design a Low Complexity Colour Display or LCD which would provide a high quality image and yet offer the cost and compatibility features regarded as critical to the product's success. The first range of LCD monitors were duly launched in February 1980, with applications ranging from video games to sophisticated colour displays for a wide range of computers. In October 1980 the Company moved into a purpose built factory of 18,000 square feet owned by the City of Bradford Metropolitan District Council, where full production commenced. In response to a high level of demand for the monitors an extension was completed in May 1982, doubling the area of the premises to 36,000 square feet.

During 1982 the Company won a £25,000 prize in an Award Scheme for small, newly established businesses, which was sponsored by Hill Samuel & Co. Limited to mark its 150th Anniversary. Companies were assessed on their long term growth potential, the degree of innovation and management skills. The Company also won the 1982 Industrial Achievement Award sponsored by Bowmaker Limited and Accountancy Age in recognition of its achievement in turning an innovative idea into a profitable business.

In early 1982 the BBC approved Microvitec's 'Cub' version of the monitor for use with the BBC Microcomputer and in June of that year HM Government selected Microvitec as the sole supplier of colour monitors under the 'Micros in Schools' schemes.

Towards the end of 1982 Microcolour Graphics Limited ('Microcolour Graphics'), now a wholly-owned subsidiary of the Company, was established to exploit an opportunity which was identified in the rapidly expanding market for computer colour graphics. Microcolour Graphics designs, markets and supports a range of colour terminals for the professional computer market utilising the colour display technology developed by the Company.

Further development of Microvitec's premises, which now extend to 70,000 square feet, was completed in October 1983 permitting a significant expansion of production capacity for the growing range of colour monitors and new products.

On 21st April, 1984 it was announced that the Company had won the Queen's Award for Technological Achievement in respect of its development of the LCD.

Colour Terminals

The development of the Microcolour Graphics range of terminals represents a strategic move by Microvitec to expand its product range into the market for high added value business computer peripherals, capitalising on the colour display technology developed for its colour monitors.

Although incorporating a colour display, a terminal differs in performance and application from a monitor. The addition of a keyboard, certain associated electronics and operational software enables a terminal to carry out some limited processing of data supplied from a mini or mainframe computer to which it will be linked. By combining the graphics capability of a terminal with the output from a mini or mainframe computer sophisticated colour graphic effects can be produced.

Microcolour Graphics terminals have been designed to emulate equipment manufactured by Digital Equipment Corporation, one of the market leaders in the supply of mini-computers. In addition, the Company has produced software to enable its terminals to be compatible with computers manufactured by Texas Instruments and will produce equivalent interfaces for the equipment of other manufacturers to meet demand.

The characteristics of the colour terminals make them particularly suitable for applications such as financial modelling, word processing, accountancy, stock control, sales and marketing analysis, process control monitoring, electronic mail and information display, where the availability of colour makes the information presented both more legible and more readily comprehensible.

Three terminals are currently available, all of which include the latest styling features such as a low profile keyboard and a tilt and swivel facility for the monitor.

M2200

This is the base model in the range and is priced at around £800 (excluding VAT) to be competitive with many monochrome terminals. It incorporates a medium resolution monitor and has an 80 column width display.

M2240

This terminal incorporates a high resolution monitor and therefore has the capacity to display 132 columns. It is upgradeable to the M2250 terminal described below by the simple addition of extra printed circuit boards.

The M2200 and M2240 compile images from a wide range of blocks, each of which is composed of many pixels and which may take on any of the colours which the system provides. This process is well-suited to the presentation of information in the form of bar charts and diagrams with a structured composition. 16 different colours are available on both these terminals.

M2250

This terminal has a 132 column width display. It has full pixel graphics capability so that, in contrast to the M2200 and M2240 which compile images from standard shaped blocks, it is able to address each individual pixel on the monitor, thereby permitting graphics of greater detail to be displayed and substantially reducing the time needed to enter the necessary instructions to produce the display for certain applications. The pixel graphics capability is of particular importance in applications such as computer-aided design. The graphics capability is enhanced by the availability of 4,096 different colours from which the operator can choose any 16 at any one time.

All three terminals also have a 'self colouring' feature, so that different colours are automatically applied to the display even if there is no colour software on the computer to which the terminal is connected.

Switch Mode Power Supplies

In September 1983 Microvitec commenced the manufacture of multi-output electronic switch mode power supplies capable of application in a wide variety of computer and peripheral equipment in circumstances where a regulated, constant and accurate power supply is required. This is particularly the case with sophisticated micro-processors where fluctuations in power supply may be detrimental to performance or may even damage the installation.

Floppy disc assemblies

In April 1984 Microvitec launched a floppy disc assembly comprising a single or twin drive unit, a power supply and operating system. Such assemblies provide additional memory capacity for microcomputers and Microvitec plans to introduce assemblies compatible with a wide range of micro and personal computers over the next twelve to eighteen months.

MANUFACTURING

It is an essential feature of Microvitec's strategy that it has the manufacturing and test capacity to handle high production volumes and to achieve low unit costs. In addition, the manufacturing process has been designed to create a highly efficient and flexible system which combines the benefits of mass production with the ability to tailor products to specialist requirements.

Manufacturing is carried out at Microvitec's premises in Bradford. The production process involves the insertion of components into printed circuit boards which are manufactured externally to Microvitec's design, and the assembly into finished products of the completed printed circuit boards, cabinets, cathode-ray tubes and power supplies. Testing takes place at all stages of the production process and a final test takes place in a controlled environment designed to highlight any potentially defective components.

Considerable capital investment has recently been made to increase productive capacity and productivity. The investment includes Amistar automatic insertion equipment for the printed circuit boards, Zehntel automatic test equipment for these boards and streamlining of the final test procedure. The capacity to accommodate anticipated future demands on the final test procedure has already been installed. The production process now has considerable flexibility and will be capable of being applied to new products as and when these are launched. Microvitec also has the option to introduce shift working to increase production over the level achieved by the current single shift output, although it has no plans at present to do so.

SUPPLIERS

By far the most important component of a colour monitor is the cathode ray tube. All of the tubes required by Microvitec are purchased from outside suppliers, principally Mitsubishi, NEC and Hitachi. Because world demand for tubes is in excess of available production capacity, suppliers have been requesting an indication of requirements for up to 2 years ahead and confirmation of orders 3 months prior to delivery. Microvitec has developed excellent trading relationships with its tube suppliers. The forward indications which it gives are sufficiently flexible to permit alterations in quantity, date of shipment and product mix as required by Microvitec's production commitments.

A good trading relationship is also enjoyed with a wide range of other component suppliers, and it is Microvitec's policy to second source all components as and when production volumes justify. Sufficient stocks of both tubes and other components are held to allow Microvitec to accommodate normal fluctuations in demand.

SALES AND MARKETING

Microvitec recognises that development of its sales and marketing activities is fundamental to the continued expansion of its business and an increased proportion of management resources is being devoted to the establishment of a strong sales and marketing capability.

MICROVITEC PLC

(Registered in England under the Companies Acts 1948 to 1981 No. 143554)

Different sales and marketing strategies are being adopted to address the various markets for colour monitors and to build up sales of the new products. Colour terminals and the other more recently introduced products are being handled in the Group by separate personnel who will also co-ordinate after sales service and maintenance for these products.

The recently appointed marketing manager co-ordinates the marketing activities of Microvitec with particular responsibilities for advertising, exhibitions, sales literature and public relations. Microvitec currently advertises in the electronics trade press and certain national Sunday newspapers.

Colour Display Monitors

Colour monitors are sold into five main market segments, which Microvitec calls Education, Distribution, OEM, Multiples and Export. Each of these segments forms a separate division within the Company's marketing department. Sales managers have been appointed to head each division, with the divisional manager being responsible for a team of field sales engineers and internal sales staff.

Education

The education division deals with the sale of colour monitors to schools and other educational establishments.

The operation of the Micros in Schools schemes is co-ordinated and administered through Local Education Authorities ("LEAs") and the Department of Trade and Industry. The LEAs consult with their computer advisers as well as their schools to determine additional requirements for monitors over and above those partially funded under the schemes. Microvitec monitors are supplied to over three-quarters of the LEAs.

Microvitec's education division deals with the LEAs and their advisers rather than the schools directly, to confirm and process orders and sales. Courses organised by the Company for the LEAs on basic maintenance and servicing of the monitors now enable simple and routine maintenance operations to be carried out on site by LEA technical personnel.

Sales under the Micros in Schools schemes during the year ended 31st December, 1983, amounted to some £3.0 million. In 1984 the contribution to sales will fall as the schemes draw to a close. Sales to both schools and other educational establishments outside the schemes amounted to approximately £1.0 million during the year ended 31st December, 1983. These sales are growing rapidly as the increasing importance of computers in education gains full recognition and many schools acquire additional monitors beyond the single monitor provided under the schemes.

Distribution

The Company's colour monitors are available in the UK from more than 450 specialist computer dealers who supply a range of customers from the business user to the serious home computer hobbyist.

Sales by these specialist dealers are assisted by the Company's policy of developing relationships with the main computer manufacturers with a view to gaining their recommendation for the use of the Company's monitor with their equipment.

Silicon Express Limited has been appointed as Microvitec's distributor for the Midlands, East Anglia and parts of London and supplies approximately 200 dealers in these areas. Dealers in Northern Ireland are supplied by CEM Micro Computer Services of Belfast. Dealers elsewhere in the United Kingdom are supplied directly by the Company.

OEM

The flexibility offered both by the design of the Company's monitor and the manufacturing system which has been developed, has placed Microvitec in a particularly advantageous position to meet the requirements of OEMs. Some OEMs wish to integrate the colour monitor with their system and, in these cases, Microvitec supplies the monitor in chassis form together with the necessary interface. Others require only that the monitor carry an "own label".

OEM customers include Torch Computers (for its business computer), TI Crypton (for an electronic diagnostic system for motor vehicles), Mecca Bookmakers (for use in their betting offices) and Gresham Lion (for terminals).

The expansion of the Company's manufacturing capacity will enable approaches to be made to other OEMs, requiring very considerable volume production.

Multiples

During 1983 the UK multiple chain stores gained market leadership in the supply of microcomputers to the home user and accordingly the Directors decided in January, 1984 to establish a sales and marketing division for multiples.

The Company has begun supplying colour monitors to W. H. Smith & Sons, the John Lewis Partnership, John Menzies, and Green's and expects shortly to introduce its monitors into other multiples. Demand from the multiples is expected to increase significantly in the autumn in advance of the 1984 Christmas season.

Export

Microvitec's initial concentration on sales and marketing has been in the United Kingdom which has proved to be a strong market in its demand for microcomputers and computer peripherals. The Directors now consider that a substantial export market for the Company's products can be established. In this regard, the Company believes it will be assisted by its low manufacturing costs and competitive pricing although it expects competition in export markets to be stronger than it has experienced to date in the United Kingdom.

In recognition of the potential for this segment a sales manager was appointed in September 1983. The Company has distributors in Scandinavia, Holland, France, Belgium and the United States, and is currently in the process of identifying and appointing distributors in various other countries.

Colour Terminals

The terminals produced by Microcolour Graphics have been designed primarily for professional end users. The emphasis of the sales and marketing operation for these terminals is accordingly business and governmental organisations wishing to link colour terminals to their mini and main frame computers. The identification of end users is also being made with the assistance of, or in conjunction with, systems houses. Software houses are being encouraged to maximise the potential of the terminals by the development of applications software using colour.

Sales have so far been made for applications in process control, information systems and computer aided design, and to provide a private viewdata system in the financial community.

The competitive pricing of the M2200 terminal offers colour technology to the non-specialist user and, as software availability increases, the Directors believe a considerable expansion of sales will then be possible.

Other Products

Sales of switch mode power supplies are made to OEMs for inclusion in computer and peripheral equipment. Floppy disc assemblies will be sold primarily to dealers.

DIRECTORS, SENIOR MANAGEMENT AND STAFF

Directors

The Board of the Company consists of the following:

Anthony Martinez (aged 54) is Chairman and Managing Director of the Company. He is a chartered engineer and fellow of the Institute of Electronic and Radio Engineers. Prior to forming the Company he held a number of senior positions in international electronic companies, including that of senior engineer in charge of close circuit TV equipment at Marconi. In 1967 he joined Thorn and became the chief engineer of the television receiver plant in Bradford. After seven years with Thorn, he joined Texas Instruments as European consumer products manager and worldwide video systems co-ordinator between 1974 and 1979.

Philip Ellison (aged 47) is the Assistant Managing Director and Production Director of the Company. He is a chartered engineer and a Member of the Institute of Production Engineers. He joined the Bradford plant of Baird Television (later Thorn) in 1963 and later became senior production executive. In 1971 he left to take up an appointment as senior lecturer in management studies at Bradford College. In July 1979, he joined Mr. Martinez in product development through his consultancy business, and joined the Board in 1981.

Brian Tasker (aged 37) is Financial Director and Company Secretary. He is a Fellow of the Institute of Chartered Accountants, having qualified in 1969. He joined the Reed International Group of Companies in 1971 where he held a number of posts with various subsidiaries of the Group culminating in that of chief accountant. In 1978 he joined the John Waddington Group, initially as financial controller and then as finance director of Subbuteo Sports Games and subsequently of the House of Games subsidiary. He joined the Company in 1982 and was appointed to the Board in April 1983. His responsibilities include all aspects of the management and financial accounting, credit control and administration functions of the Company.

Gurkpal Dhesi (aged 32) is Sales and Marketing Director. He graduated from Bradford University in 1976 with an honours degree in electrical and electronic engineering and joined Thorn as a component quality engineer. In 1973 he joined Texas Instruments as a sales engineer where he established contact with Mr. Martinez. He joined Microvitec in 1981 and was appointed to the Board in his current capacity in April 1983, with responsibility for all aspects of sales and marketing.

Iain Longman (aged 41) is a non-executive-Director of the Company. He is a Fellow of the Institute of Chartered Accountants and a member of the Council of the Institute and a partner in Victor Walton, Caudson & Co., a Leeds-based firm of Chartered Accountants. He joined the Company on its formation in 1979 originally as the Director nominated by Investors in Industry Group plc to provide advice on general financial matters and acted as part time financial director until Mr. Tasker's appointment.

Senior Management

The Senior Management of the Group is as follows:

Name	Age	Position	Joined the Group
G. Ashton	28	OEM Sales Manager	1982
S. Barker	27	Financial Controller of Microcolour Graphics	1981
P. Beaumont	33	Material & Production Control Manager	1982
M. D. Bedford	29	Software Manager of Microcolour Graphics	1983
A. E. Bland	56	Multiples Sales Manager	1984
J. J. Boden	29	Technical Director of Microcolour Graphics	1979
S. Brady	39	Quality Control Manager	1980
S. M. Cooper	30	Sales Manager of Microcolour Graphics	1983
Mrs. D. Dobson	59	Personnel Manager	1979
A. A. Fall	33	Marketing Manager	1984
S. M. Greenwood	32	Engineering Manager	1982
A. J. Hannah	30	Export Sales Manager	1983
K. Hardy	44	Education and Distribution Division Manager	1983
R. A. Knox	25	Production Engineering Manager	1982
S. Pearce	25	Distribution Sales Manager	1980
K. H. Ripley	61	Purchasing Manager	1981
S. Stewart	33	Mechanical Engineering Manager	1981

Staff

The Group employed 226 people at 30th April, 1984 of whom approximately 116 were engaged in production and quality control, 46 in engineering and test functions, 26 in sales and marketing and the remainder in administrative and support functions.

Microvitec attaches the highest importance to giving its employees throughout the Group strong incentives to maximise profitability and remain with the Group. In furtherance of this objective the Company has established an employee trust which holds shares in the Company. Under the terms of the Trust Deed further shares in the Company may be acquired. The Trustees have a discretion to lend funds to employees to enable them to acquire shares in the Company and to make income distributions for the benefit of the employees of the Group, their relations and dependents. In addition on 9th May, 1984 the Company adopted an employee share option scheme designed to motivate and reward employees. Further details of that scheme and the employee trust are set out in paragraph 5 of Appendix III.

Microvitec places great emphasis on the principle of equal status and equal opportunity for all employees. Accordingly, the conditions of employment for all members of the workforce, including directors, provide for the same number of hours per working week and for the same holiday entitlement. Bonuses are not proportional to pay, but are distributed equally among all staff who have been with the Group more than a year. Microvitec operates a non-contributory pension and life insurance scheme on behalf of the employees. Salaries are related to qualifications, experience, responsibility and the contribution of the individual to Microvitec's profitability and growth. Salary scales are in line with those applicable to the electronics industry. A works committee meets every week with representatives from all departments, so that any problems can be openly discussed.

These measures have contributed to the excellent industrial relations record of Microvitec which has not suffered any interruptions in production as a result of labour disputes.

As part of Microvitec's policy of encouraging employee share participation 5 per cent. of the issue will be reserved for employees applying on the special Employee Application Forms.

PREMISES

The factory, warehouse and office premises of Microvitec are situated on a 4.3 acre site one mile from Bradford city centre. The total area covered by these premises is approximately 70,000 square feet. Construction has taken place in three stages to meet the expansion requirements of Microvitec.

The premises are held on a ninety-nine year lease from the City of Bradford Metropolitan District Council. The Council constructed the factory, on behalf of Microvitec, and granted certain rent free periods on each completed building phase with the exception of a part of the final phase. The last rent free period will end on 12th October, 1984 and will reduce the rent payable by the Company for the year ending 31st December, 1984 by approximately £3,000 from the full rent of £133,195.

Microvitec, as part of its expansion plans, proposes to develop a second site, opposite the existing premises on an area of approximately 1.5 acres. These new premises will accommodate a technology centre for the development and manufacture of colour terminals and other computer peripherals. They will also house the necessary engineering support. Although plans have not yet been finalised the Directors envisage that, subject to planning permission being obtained, the construction of the new building will commence during the second half of 1984 to be ready for occupation in mid-1985. The cost of the new building is estimated at approximately £2 million. The Directors do not expect any material disruption to production to result from the expansion into these premises.

Further details on the premises are set out in paragraph 8 of Appendix III.

REASONS FOR THE OFFER FOR SALE

The Ordinary shares now being offered for sale total 7,306,120, of which 4,590,620 are being made available by existing shareholders and 2,715,500 are being issued by the Company for cash. All the shares now being issued will rank in full for all dividends declared or paid hereafter.

The net proceeds to the Company of the Offer for Sale, after deduction of expenses, are estimated at £4.5 million and will be used to finance the development of the second site and additional production equipment which will be required to meet the growth in demand anticipated for all of the Group's products.

The Directors are of the opinion that the Offer for Sale will enhance the status of Microvitec with its customers and suppliers and that the establishment of a market in its shares will provide the Group with greater flexibility for financing future growth by internal development and acquisition as and when opportunities arise. In addition, the Directors are of the opinion that equity participation by Microvitec's employees is important and the creation of a market in the Company's shares will further encourage and facilitate the participation by employees in Microvitec's prosperity, through its employee trust, the employee share option scheme and the direct purchase of shares.

TRADING RECORD

The following is a summary of the results of the Group for the period ended 31st December, 1980 and the three years ended 31st December, 1983. This summary has been extracted from the Accountants' Report which sets out the results in full.

Period to	Year ended 31st December	1980	1981	1982	1983
	£'000	£'000	£'000	£'000	£'000
Turnover	189	1,375	2,671	9,614	1,375
Profit/(loss) before taxation	(36)	158	195	2,513	(11)
Taxation		(21)	(49)	(1,113)	
Profit/(loss) after taxation	(56)	137	146	1,400	(11)

Sales and profits before taxation have shown substantial growth during the period. Sales in 1981 were largely to OEMs in the video games market. Towards the end of 1981 the Directors recognised that demand from these OEMs was decreasing and greater emphasis was placed on the supply of monitors for use with microcomputers in schools, offices and the home. 1982 saw the creation of a dealer network, H. M. Government's selection of Microvitec as the sole supplier of a colour monitor for the 'Micros in Schools' schemes and approved supplier status for the BBC Microcomputer system. In 1983 sales for colour monitors to all market segments increased substantially and the higher volume of production led to a significant increase in profit margins.

CURRENT TRADING AND PROSPECTS

The Directors estimate that, on the basis of unaudited management accounts, Microvitec's sales and profits before taxation for the three months ended 31st March, 1984 were £3,687,000 and £878,000 respectively.

While the Directors consider that it is too early to make a profit forecast for 1984 they believe that the Group is well placed to take advantage of growing demand for colour monitors and to achieve a significant impact in the expanding colour terminal market.

The Group's ability to sustain a high rate of growth in sales of monitors will depend increasingly on its success in expanding sales to the multiples and in overseas markets, although results in this respect are not expected to show through until the second half of the year. Even after the Micros in Schools schemes expire, continuing demand from educational establishments is expected as additional systems are installed.

The colour terminals are believed by the Directors to have substantial potential as a new market area. There is considerable interest in a full colour capability on main-frame and mini-computer terminals encouraged by the increasing use of colour graphics in the personal and home computer markets. Many software houses are responding to this interest by adding colour graphics facilities to existing software packages. The Directors believe that the increasing availability of software, coupled with the competitive price of the terminals compared with many existing monochrome terminals, will translate into substantial demand for these products.

Microvitec's current investment programme will increase the level of automation in the production process thereby enabling Microvitec to offer the production volumes required by certain large OEMs and further to reduce unit costs. The reduction in unit costs will permit Microvitec to continue its policy of expanding the market for its products by selectively reducing prices at appropriate times.

The Directors are confident that, with the achievement of market leadership in the United Kingdom colour monitor market from a cost competitive manufacturing base, the foundations have been laid for further substantial growth in this market and with further selected products in the rapidly expanding computer peripheral market.

OFFER FOR SALE STATISTICS AND DIVIDENDS

On the basis of profit after taxation and before extraordinary items for the year ended 31st December, 1983 of £1,414,000 and 27,155,500 Ordinary shares in issue immediately following the Offer for Sale, earnings per Ordinary share would have been 5.2p. At the Offer for Sale price of 180p per Ordinary share the price/earnings multiple is 34.6 times. No adjustment has been made to show any additional benefit to the Group's earnings from the investment of the net proceeds of the Offer for Sale.

The net tangible assets of Microvitec at 31st December, 1983 as shown in the Accountants' Report set out in Appendix I, amounted to £1,625,000. Taking into account the net proceeds of the sale of the new shares of the Company, the adjusted net assets at that date are £6,085

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Balance Sheets at 31st December, 1983		Net £'000	Group £'000	Company £'000
Fixed assets				
Tangible assets	7	480	472	
Investments	14	—	75	
Current assets				
Stocks	8	2,155	2,075	
Debtors	9	2,032	2,100	
Cash at bank and in hand	253	253	253	
	4,440	4,507	4,507	
Creditors				
Amounts falling due within one year	10	3,068	3,050	
Net current assets		1,372	1,457	
Total assets less current liabilities		1,852	1,904	
Creditors				
Amounts falling due after more than one year				
Provision for liabilities and charges	11	(67)	(67)	
Net assets	13	(160)	(160)	
Capital and Reserves				
Called up share capital	15	47	47	
Share premium account	194	194	194	
Profit and loss account	1,364	1,496		
Shareholders' funds				
Minority interest	16	1,025	1,025	
Movement in Group capital and Reserves				
Period from 6th July, 1979 to 31st December, 1983	Year ended 31st December	Group £'000	Company £'000	
Called up share capital: Balance brought forward	38	42	46	
Shares issued	4	4	1	
Balanced carried forward	38	42	46	47
Share premium accounts: Balance brought forward	—	116	109	
Premium on shares issued	—	53	25	
Balances carried forward	—	116	109	104
Profit and loss account: Balance brought forward	(56)	129	73	249
Retained profit/(loss)		176	176	1,135
Balances carried forward	(56)	73	249	1,364
Summarised Statements of Source and Application of Funds				
Period from 6th July, 1979 to 31st December, 1983	Year ended 31st December	Group £'000	Company £'000	
Source of Funds				
Profit (loss) before taxation	(56)	158	195	2,513
Adjustments for items not involving the movement of funds:				
Depreciation	6	14	37	131
Loss/(profit) on sale of tangible fixed assets	2	2	—	(2)
Funds generated from operations	(48)	174	232	2,642
Funds from other sources				
Proceeds from issue of shares	38	120	37	26
Shares issued by subsidiary company to the minority	—	—	7	8
Loan capital raised	124	90	75	
Accrued interest	2	28	7	
Government grants received	—	17	—	11
Proceeds from sale of tangible fixed assets	—	—	—	—
Total funds generated	116	429	344	2,762
Application of funds				
Purchase of tangible fixed assets	(27)	(96)	(133)	(478)
Loan capital repaid	—	—	(12)	(12)
Taxation paid	—	(11)	(9)	(10)
Dividends paid	—	(11)	(8)	(12)
Increase/(decrease) in working capital	89	331	187	2,134
Stocks	77	219	405	1,754
Debtors	93	240	519	1,180
Creditors	(101)	(201)	(560)	(537)
Movement in net liquid funds	99	258	364	1,797
Cash at bank and in hand	90	73	(136)	226
Bank overdraft and short term loans	(70)	—	(41)	111
	89	331	187	2,134
Notes on the accounts				
1. Cost of sales				
Cost of sales includes—				
Period from 6th July, 1979 to 31st December, 1983	Year ended 31st December	Group £'000	Company £'000	
Depreciation	6	14	37	131
Loss/(profit) on sale of tangible fixed assets	2	2	21	53
Plant and machinery	—	—	—	—
Development expenditure (after deducting grants received)	111	29	97	160
Directors' remuneration	30	46	83	153
Auditors' remuneration	2	3	6	10
Purchase of shares on behalf of employee trust	—	—	—	38
Development expenditure comprises:				
Cost	140	39	97	215
Grants received	(20)	(10)	—	(55)
	111	29	47	160
Included in development expenditure are the following amounts which are also included in the charge for depreciation:	—	—	10	11
2. Interest receivable				
Interest receivable comprises—				
Interest on bank deposits	5	22	3	31
3. Interest payable				
Interest payable comprises—				
Interest on bank overdraft	1	40	28	31
Interest on loans	12	42	37	33
4. Taxation				
The charge for taxation comprises—				
Corporation tax	—	21	49	1,113
5. Extraordinary items				
Extraordinary items comprise—				
Extraordinary income:				
Awards received (net taxation attributable)	41	—	—	—
Extraordinary charge:	—	—	(160)	—
Deferred taxation (note 13)	—	—	—	—
6. Dividends on Preferred Ordinary shares				
Dividends paid and proposed on the Preferred Ordinary shares comprise—				
Period from 6th July, 1979 to 31st December, 1983	Year ended 31st December	Group £'000	Company £'000	
Fees	1	1	1	1
Fees	7	11	11	118
Fees	8	12	11	119
The Preferred Ordinary shareholders were entitled to a fixed cumulative cash dividend of 11 per cent. per annum, together with a cumulative preferential dividend which, when added to the fixed dividend, equated to 11 per cent. of the consolidated net profit before taxation for the year in excess of £50,000.				

The Preferred Ordinary shares were converted into Ordinary shares on 9th May, 1984 (see note 15).

APPENDIX II

Profit Estimate

In this Prospectus it is stated that "The Directors estimate that, on the basis of unaudited management accounts, Microvitec's sales and profit before taxation for the three months ended 31st March, 1984 were £3,687,000 and £283,000 respectively".

The following is the text of a letter from Peat, Marwick, Mitchell & Co. —

The Directors
Microvitec PLC
Future Way
Bolling Road,
Bradford, West Yorkshire,
BD4 7TU
and
The Directors,
Hill Samuel & Co Limited,
100 Wood Street
London EC2P 2AU

1. Puddle Dock
Blackfriars,
London EC4 3PD
2. Manor House
2 Manor Row
Bradford, West Yorkshire
BD1 4HJ
10th May, 1984

Gentlemen,

We have reviewed the accounting policies and calculations used in preparing the estimate of profit before taxation (for which the Directors are solely responsible) of Microvitec PLC and its subsidiary companies ("the Group") for the three months ended 31st March 1984 set out in the Prospectus dated 10th May, 1984. The estimate of profit before taxation has been extracted from the unaudited management accounts for the three months ended 31st March, 1984.

We confirm that, so far as the accounting policies and calculations are concerned, the estimate of profit before taxation for the three months ended 31st March 1984 has been properly compiled on bases consistent with those normally adopted by the Group.

Yours faithfully

PEAT, MARWICK, MITCHELL & CO.
Chartered Accountants

The following is the text of a letter from Hill Samuel & Co. Limited—

The Directors
Microvitec PLC
Future Way,
Bolling Road,
Bradford, West Yorkshire,
BD4 7TU

10th May, 1984

Gentlemen,

We have discussed with you and with Peat, Marwick, Mitchell & Co. the estimate of profit before taxation of Microvitec PLC and its subsidiaries for the three months ended 31st March 1984 as set out in the Prospectus dated 10th May, 1984. We have also considered the letter dated 10th May, 1984 addressed to yourselves and us from Peat, Marwick, Mitchell & Co. regarding the accounting policies and calculations of the profit estimate. As a result of these discussions and having regard to that letter we consider that the estimate of profit before taxation for which you are solely responsible has been compiled by you after due and careful enquiry.

Yours faithfully,

for Hill Samuel & Co. LIMITED
R. A. Douse
Director

APPENDIX III

Statutory and General Information

1. Share Capital

A. The Company

(i) The Company was incorporated in England as a private company under the name Microvitec Limited on 6th July, 1979 with an authorised share capital of £100 divided into 100 Ordinary shares of £1 each of which two subscriber shares were issued fully paid at par.

(ii) On 18th October, 1979 the authorised share capital was increased from £100 to £37,500 by the creation of 28,400 Ordinary shares of £1 each and 12,500 Preferred Ordinary shares of £1 each. On the same date 12,490 Ordinary shares were issued to each of Mr. A. Martinez and Mr. J. Martinez-Perez at par credited as fully paid and all of the Preferred Ordinary shares were issued to a subsidiary of Investors in Industry Group ("I") at par credited as fully paid.

(iii) On 10th July, 1981 the authorised share capital was increased from £37,500 to £41,666 by the creation of 4,166 Ordinary shares of £1 each all of which were issued on that date, credited as fully paid, to W. N. Middleton (Nominees) Limited at a subscription price of £28.80 per share.

(iv) On 26th May, 1982 the authorised share capital was increased from £41,666 to £47,000 by the creation of 5,324 Ordinary shares of £1 each and on 4th June, 1982 1,984 Ordinary shares of £1 each were issued by way of rights to Mr. A. Martinez and Ordinary shares of £1 each were issued by way of rights to a subsidiary of I and 623 Ordinary shares of £1 each were issued by way of rights to W. N. Middleton (Nominees) Limited all created as fully paid at a subscription price of £12.50 per share.

(v) On 14th June, 1983 659 Ordinary shares of £1 each were issued credited as fully paid to the Trustees of the Employee Trust (see paragraph 5 of this Appendix) at a subscription price of £32.80 per share and a further 45 Ordinary shares of £1 each were issued as fully paid to a number of employees of the Group, at a subscription price of £28.80 per share.

(vi) At 12th June, 1984 1,984 Ordinary shares of £1 each were issued credited as fully paid to the Trustees of the Employee Trust (see paragraph 5 of this Appendix) at a subscription price of £32.80 per share.

(vii) At the Annual General Meeting of the Company held on 12th April, 1984, (a) the authorised share capital was increased from £47,000 to £94,000 by the creation of 47,000 Ordinary shares of £1 each;

(b) £47,000 of share premium account was capitalised and applied in paying up in full 47,000 Ordinary shares of £1 each which were issued, credited as fully paid to the shareholder pro rata to their then existing shareholdings of Ordinary shares and Preferred Ordinary shares;

(c) the re-organisation of the Company as a public limited company pursuant to the Companies Act 1980 was approved and the Memorandum and Articles of Association were altered accordingly;

(d) the Certificate of Incorporation on re-organisation under the name Microvitec PLC was issued on 19th April, 1984.

(viii) At an Extraordinary General Meeting held on 9th May, 1984 a Special resolution was passed—

(a) authorising the payment of a final dividend of £38,418 to the holder of the Preferred Ordinary shares;

(b) converting each of the Preferred Ordinary shares of £1 each into an Ordinary share of £1 each;

(c) subdividing each of the Ordinary shares of £1 each into twenty Ordinary shares of 5p each.

(d) increasing the authorised share capital of the Company from £94,000 to £1,800,000 by the creation of 20,000,000 New Ordinary shares of 5p each.

(e) capitalising £1,128,000 standing to £147,265 to the credit of the Share Premium Account and as £580,635 to the credit of the Revenue Reserve a sum was applied in paying up in full 22,560,000 Ordinary shares of 5p each in the Company which were allotted to the shareholders pro rata to their then existing shareholdings.

(f) adopting new Articles of Association.

(g) approving the Microvitec PLC Share Option Scheme ("the Employee Share Option Scheme") (see paragraph 5 of this Appendix).

(h) authorising the Directors for the purposes of Section 17 of the Companies Act 19

MICROVITEC PLC

(Registered in England under the Companies Acts 1948 to 1981 No 1435984)

(1) Service Contract dated 9th May, 1984 between the Company and Mr. B. T. Tacher by which he agreed to continue to serve the Company as a Director for a period of 3 years commencing on 9th May, 1984 and determinable by either party on Service of 12 months notice expiring on the fifth anniversary or at any time thereafter at an annual salary (subject to review) of £25,000 inclusive of Directors fees.

(2) Service Contract dated 9th May, 1984 between the Company and Mr. G. S. Dinesh by which he agreed to continue to serve the Company as a Director for a period of 3 years commencing on 9th May, 1984 and determinable by either party on Service of 12 months notice expiring on the fifth anniversary or at any time thereafter at an annual salary (subject to review) of £28,000 inclusive of Directors fees.

(3) Consultancy Agreement dated 9th May, 1984 between the Company and Mr. E. Longman by which he agreed to continue to act as a non-executive Director for a period of 3 years commencing on 9th May, 1984 and determinable by either party on Service of 12 months notice expiring on the fifth anniversary or at any time thereafter at a Directors fee (subject to review) of £7,000 per annum until 1st June, 1984 and of £2,500 per annum thereafter.

(4) Save as aforesaid there are no service agreements in existence between any of the Directors and the Company or any of its subsidiaries which cannot be determined by the employing company without payment of compensation (other than statutory compensation) within one year.

7. Subsidiaries

The following are the subsidiaries of the Company at the date of this document. All are private companies incorporated in England and are wholly owned.

Name and Number	Date of Incorporation	Issue and Fully Paid Share Capital	Principal Activity
Microcolour Graphics Limited	12th October, 1981	£90,000	Development and sale of colour terminals
CUB Limited No. 169199	18th January, 1983	£2	Dormant
Microvitec Systems Limited No 171830	26th April, 1983	£2	Dormant
KUB Limited No. 1723737	16th May, 1983	£2	Dormant

8. Premises

The Group operates from premises at Futures Way, Belling Road, Bradford on a 4.3 acre site comprising the manufacturing, office and storage functions. The premises are held under a lease from City of Bradford Metropolitan District Council for a term of 99 years commencing 1st October, 1980 at an annual rent of £132,195. The rent is due for review on 1st October, 1985 and 5 years thereafter.

The Company also owns the freehold in a site of approximately 0.05 acres opposite the premises at Futures Way and has entered into an Agreement to acquire an adjoining 0.5 acre site from City of Bradford Metropolitan Council. Further details of this Agreement are contained in paragraph 10 (ii) of this Appendix.

9. Articles of Association

The Articles of Association of the Company contain, inter alia, provisions to the following effect —

A. Votes of Members

Subject to dismemberment in the event of non-compliance with a statutory notice requiring disclosures as to beneficial ownership, and subject to any special terms as to voting on which any shares may be held (no shares having been issued in respect of special terms) every member present in person shall on a show of hands have one vote and every member present in person or by proxy shall on a poll have one vote for every 50 of Ordinary share capital of the Company held by him.

B. Variation of Rights

All or any of the rights or privileges attached to any class of share may subject to Section 72 of the Companies Act 1948, be varied or abrogated with the consent in writing of the holders of at least three fourths of the nominal amount of the issued shares of that class or in such other manner (if any) as may be provided by such rights or with the sanction of an Extraordinary Resolution passed at a separate meeting of the holders of the issued shares of that class, but not otherwise.

C. Dividends

(1) A Director shall not vote in respect of any contract or arrangement or any other proposal whatsoever in which he has any material interest other than as a shareholder of the Company. However a Director shall be entitled to vote and be counted in the quorum in circumstances where —

(a) the resolution relates to the giving to him of a security or indemnity in respect of money lent to or an obligation incurred by him at the request of or for the benefit of the Company or any of its subsidiaries.

(b) the resolution relates to the giving to a third party of a security or indemnity in respect of a debt or obligation of the Company or any of its subsidiaries for which the Director has assumed responsibility in whole or part and whether alone or jointly with others under a guarantee or indemnity or by the giving of security;

(c) the resolution relates to a proposal concerning an offer of shares or debentures or other securities of or by the Company or any of its subsidiaries for subscription or purchase in which either he is or is to be interested as a participant in the underwriting or underwriting arrangement;

(d) the resolution relates to any other matter in respect of which he is interested, directly or indirectly, whether as a shareholder or otherwise having provided that he is not the sole or beneficially interested in 1 per cent. or more of any class of the equity capital of such Company;

(e) the resolution relates in any way to a retirement benefit scheme or superannuation fund which has been approved or is conditional upon approval, by the Board of Inland Revenue for pension purposes; or

(f) the resolution relates to any scheme for enabling employees (including full-time Executive Directors) to acquire shares in the Company or to any arrangements for the benefit of employees under which the Director benefits in a similar manner as the employees;

(ii) The remuneration of each Director shall be such sum as the Directors shall determine not exceeding an annual rate of £20,000 for each Director or such

other sum as is decided on by the Company in General Meeting together with any additional remuneration voted them by the Company in General Meeting.

(iii) The remuneration of any Executive Director of the Company shall consist as provided in any contract, but such as the Directors may, from time to time determine, and may include the making of pre-tax or the payment to him, his widow or other dependents, of a pension on retirement from the date of his appointment to which he is appointed and for the participation in pension and life assurance benefits or may be upon such terms as the Directors determine.

(iv) The Directors shall be entitled to be paid all reasonable travelling, hotel and other expenses incurred by them respectively in carrying out the duties unconnected with their appointment as Directors including any expenses incurred in attending meetings of the Board of Directors or Committees. Board of Directors and the opinion of the Directors is that any of their number should make such arrangements to perform any occasional services on behalf of the Company or its business, such Director or Directors may be paid such reasonably additional remuneration and expenses thereto as the Directors may from time to time determine.

(v) A Director shall be capable of being appointed or re-elected a director despite having attained the age of seventy and shall not be required to retire by reason of his having attained that age and Section 189 of the Companies Act 1948 relating to the appointment and retirement as directors of persons who are aged seventy or over shall not apply.

(vi) A Director shall not require a share qualification.

(vii) Breaches Powers

Subject to the provisions of the Articles of Association the Directors may vote on all the powers of the Company to raise or borrow monies and to mortgage or charge its undertaking property and assets both present and future (including uncalled capital) and subject to Section 14 of the Companies Act 1948 to issue debentures, debenture stock or other securities whether outright or as collateral security for any debt or liability or obligation of the Company or its subsidiary companies or for the payment of any amount due to the Company or its subsidiary companies in respect of amounts borrowed by them or any of them or due to monies borrowed by the Company or any of its subsidiaries from any other of such companies shall not at any time without the previous sanction of the shareholders in general meeting exceed the sum equivalent to three times the aggregate of the nominal capital of the Company (including uncalled capital) and paid up share capital of the Company and the paid up share capital and reserve reserves including share premium account, capital redemption reserve fund and profit and loss account of the Company and each of its subsidiary companies after adjustment as specified in the relevant articles.

(viii) Issue of Shares

The Directors are subject to the provisions of the Companies Act 1948 and to the authority of the Company in General Meeting, unconditionally authorised to issue any of the authorised but unissued share capital of the Company.

(ix) Working Capital

The Directors consider that, taking into account the bank facility available to the Group and the estimated net proceeds of the offer for sale the Group has sufficient working capital for its present requirements.

(x) Material Changes

Save as disclosed herein, there have been no material changes in the trading or financial position of the Group since 31st December, 1983.

(xi) Taxation

The Company has obtained appointment clearances in respect of all relevant periods up to 31st December, 1983.

(xii) No clearance has been obtained under Section 10 of the Income and Corporation Taxes Act 1970 in respect of the reorganisation of the share capital of the Company prior to the offer for sale. The Directors have been advised that no taxation liability is likely to arise as a result of such transactions.

(xiii) The Directors have been advised that, after completion of the offer for sale, the Company will no longer be a close company as defined in the Income and Corporation Taxes Act 1970.

(xiv) Minimum Subscription

The minimum amount which, in the opinion of the Directors, must be paid by the issue of the shares, now being offered for sale is £1,729,142 which, in relation to the matters specified in paragraph 1(a) of the Fourth Schedule to the Companies Act 1948, is made up as follows:—

(a) purchase of property £14L

(b) expenses of the offer for sale £330,009

(c) repayment of monies borrowed £1L

(d) working capital £400,142

The above amounts are to be provided exclusively out of the proceeds of the issue of 7,306,120 new Ordinary shares now being offered for sale and, subject to the Agreement referred to in paragraph 3 above, the receipt of such amount is assured.

(xv) Litigation

Neither the Company nor any of its subsidiaries is engaged in any litigation of material importance and the Directors are not aware of any litigation or claim of material importance pending or threatened against the Company or any of its subsidiaries.

(xvi) Consents

(i) Peat, Marwick, Mitchell & Co have given and have not withdrawn their written consent to the issue of this document with the relevant box of their letter relating to the estimate of profit before taxation and with the references thereto and to their name in the form and context in which they appear.

(ii) Chalmers Imperial & Co. have given and have not withdrawn their written consent to the issue of this document with the inclusion of their name in the Accounts Report in the form and context in which it appears.

(iii) Hill Samuel & Co. Limited have given and have not withdrawn their written consent to the issue of this document with the inclusion of their letter relating to the estimate of profit before taxation and with the references thereto and to their name in the form and context in which they appear.

16. Material Contracts

The following contracts are the main contracts entered into by the Group during the last year, during the two years preceding the date of this document and are set out in more detail below:

(i) Agreement dated 14th April, 1984 between the Company and Hill Samuel & Co. Limited, 10th Floor, 100 Newgate Street, London EC1P 4BD for the purchase by the Company of 601 units of freehold land for £49,000 (less a further £1,000 for legal costs).

(ii) Agreement dated 10th February, 1984 between Avon Transport (Holdings) Limited and the Company for the purchase by the Company of 601 units of freehold land for £49,000 (less a further £1,000 for legal costs).

(iii) Agreement dated 10th March, 1984 between City of Bradford Metropolitan Council and the Company for the development by the Company of 9.55 acres of freehold land at 12th March, 1984 for the sum of £1,000,000 plus development costs. The parties to the Agreement are the Council and the Company.

(iv) Agreement dated 14th December, 1983 between the Company and Hill Samuel & Co. Limited for the purchase by the Company of 601 units of freehold land for £49,000 (less a further £1,000 for legal costs).

(v) Agreement dated 10th May, 1984 between Investors in Industry plc and Mr. A. Martinez (as vendor), the Directors of the Company (2) the Company (1) and Hill Samuel & Co. Limited (4) being the Agreement referred to in paragraph 2 of this Appendix.

17. General

(i) The Company proposes to take out a £1,000,000 insurance in respect of Mr. A. Martinez in the sum of £1 million.

(ii) The financial information concerning the Group contained in this document does not amount to full financial statements within the meaning of Section 14 of the Companies Act 1948 and the audited accounts to be delivered to the shareholders in the year ending 31st December, 1983 have been deferred to the Registrar of Companies. The Auditors have made a report under Section 14 Companies Act 1948 in respect of each set of Accounts. The Auditors report in respect of the Company's accounts for the period ended 31st December, 1983 contains the following comment —

The financial statements have been drawn up on a going concern basis as certain loan liabilities have been written off. Subject to this point, the financial statements give a true and fair view. Save as aforesaid, each such report under Section 14 Companies Act 1948 is an unqualified report within the meaning of Section 14 Companies Act 1948.

(iii) As at 31st December, 1983, there were no cash, securities or benefits in respect of services rendered to the Group by the Company, the date hereof, have been given or proposed to be given or given to any promoter.

(iv) Mr. A. Martinez was born in Spain as a Spanish national under the name Antonio Martinez Forn. He became British Patriotic by naturalisation on 4th January 1961 at which time he changed his name to his present name.

(v) Mr. G. S. Dinesh was born in India an Indian national. He acquired British nationality by naturalisation on 30th December, 1980.

(vi) Hill Samuel & Co. Limited is registered in England number 343544 and its registered office is at 109 Newgate Street, London EC1P 2AL.

(vii) "Prestel" is a registered trade mark of British Telecom.

18. Registration

Duplicate copies of this document have been delivered to the Registrar of Companies for Registration, each copy having attached to it copies of —

(i) the Application Form,

(ii) the Employee Application Form and the accompanying form of letter to employees,

(iii) each of the consents mentioned in paragraph 15 above,

(iv) the Statement of Adjustments to the Accountants' Report, and,

(v) each of the material contracts mentioned in paragraph 16 above.

Copies of this Offer for Sale with Application Forms may be obtained from —

Hill Samuel & Co. Limited
100 Newgate Street,
London EC1P 2AL

W. Greenwell & Co.,
100 Newgate Street,
London EC1P 2AL

from the following branches of National Westminster Bank PLC —

New Issues Department, 1 Market Street,
Edinburgh EH1 1EQ
29 George Street,
Edinburgh EH2 5ZD

from the following branches of Hill Samuel & Co. Limited —

71 High Street,
Birmingham B1 4UQ
189 Corporation Square,
London SE1 1JZ

15 Clare Street,
Edinburgh EH1 1JZ
29 Wigmore Street,
London W1H 9AU

29 St. Vincent Place,
Glasgow G1 2DT

Tower House,
Merton Park,
London SW19 8PA

POSTCODE

4 SIGNATURE

FORENAME(S) IN FULL

SURNAME AND DESIGNATION (Mr., Mrs., Miss or title)

ADDRESS (IN FULL)

POSTCODE

INSTRUCTIONS

This form, duly completed, together with a cheque or banker's draft drawn in sterling on a branch in England, Scotland, Wales, Northern Ireland, the Channel Islands or the Isle of Man, of a bank which is either a member of the Stock Exchange or a branch of a bank which is a member of the Stock Exchange, should be sent to the National Westminster Bank PLC, New Issues Department, P.O. Box No. 74, 2 Princes Street, London EC1P 2AL, not later than 10.00 a.m. on Thursday, 17th May, 1984. A separate cheque/banker's draft must accompany each application. Applications cannot be considered unless these conditions are fulfilled. All cheques/banker's drafts are liable to be presented for payment on receipt. Photostat copies of application forms will not be accepted.

Applicants by post are advised to use first class post and to allow at least two days for delivery.

FOR OFFICE USE ONLY</p

TECHNOLOGY

EDITED BY ALAN CANE

COMPUTERVISION AIMS TO FIGHT OFF IBM COMPETITION

New 'windows' on the CAD world

BY GEOFFREY CHARLISH RECENTLY IN MASSACHUSETTS

COMPUTERVISION, The Bedford, Massachusetts company, which has been fighting off IBM to retain leadership in the \$100 million computer-aided design market, has launched important products at the two ends of its range.

According to some U.S. market researchers, the 15-year-old company has been losing market share in the turnkey design and manufacturing area to IBM.

The computer giant has come from under 10 per cent of the market in 1980 to closely rival CV's position. An estimate by Merrill Lynch put the 1983 share at about equal at 25 per cent, and since IBM overtook during 1984.

CV with the new products CV intends to restore the balance. The move was foreshadowed last October by chief executive officer James Barrett when he announced technology and marketing agreements with five other companies including IBM itself.

Since then, the agreement by which IBM supplies 4300 series computers and database know-how to Computervision has been watched with some interest, because the companies appear to be competing and co-operating at the same time.

But there is a clear enough mutual interest. CV wanted access to IBM's acknowledged expertise in relational data-

bases while IBM, as ever, seeks to place more hardware.

The top-end product, CDS 5000, combines CV hardware and interactive graphics software with IBM's database management techniques. The result is a system that allows the large amounts of graphic and alphanumeric data, used in engineering design and manufacture, to be manipulated quickly and efficiently.

Functions such as materials/resource planning and budget analysis can be embraced. To take an aerospace company, for example, generating perhaps 50,000 drawings per project, there is an IBM main computer connection. Apart from originating, modifying and viewing the mass of drawings, there is also a need to organise and link them to other functions. Such a database might be worth \$100m and needs to be properly handled.

One advantage that CV will certainly exploit, is that many companies already have big IBM machines and corporate databases. So it hopes to steal a march on its competitors by offering compatibility with its own engineering software and IBM's business systems. In addition, it can be networked with CV's bigger systems so that a design engineer for example, can tap existing resources, searching a company's database at the hands of DEC.

The idea behind CDS 5000 is for similar design projects.



Graphics, text and numerical control data are distributed with this microcomputer system.

These workstation systems have a starting price of \$28,500 as a networked terminal or \$57,000 as a stand-alone unit, in Europe. CV plans to apply them to a variety of more specific applications apart from drawing construction, such as product manual compilation and manufacturing space planning.

The use of "icons" and "windows" makes life much easier for the user, whatever the application package in use. Keying to arrange material on the screen is greatly reduced. Instead, the user moves a roller ball device to place the screen cursor over a tiny pictorial representation of

the task he wishes to perform—say, to move and press one button to produce the desired activity on the screen. With multiple "windowing"—overlapping and/or subdivided areas of the screen—the user can access and keep a grip of a number of associated areas of activity at the same time, without constantly flicking between one screen-full and another.

These aids first began to appear in sophisticated microcomputers such as Apple's Lisa. The techniques are particularly useful in technical publication production. Here, all the drawings, schematics and

text can be selectively assembled from the database in an electronic "cut and paste" technique that allows documents to be laid out at remarkable speed.

One version of the CDS 3000, called Factoryvision, allows manufacturing information to be controlled and distributed via view-only graphics terminals. The terminals would be used in office areas where engineers and managers have to deal with drawings, project data, tooling requirements, machining loads and similar data as it enters production from design. Using the terminals, they can for example, send numerical control data to machine tools.

The launch of the CDS 3000 and 5000 products, which augment Computervision's existing 4000 "core" product, seems likely to bolster Computervision's position. In any event, it is rapidly expanding market.

Even if CV's share has dropped to meet IBM's—and the notion is refuted by executives at Bedford—the fact is that the company's revenue and net income went up by 35 and 37 per cent respectively in the first quarter of 1984 compared with the same quarter last year. It is a considerable achievement by any yardstick.

Fuels

Diesel replacement

THE ONTARIO Research Foundation in Canada has completed the first phase of a programme to produce a substitute for diesel fuel used in agricultural machinery.

The foundation said that tests showed that the most likely replacement was either ethyl alcohol derived from grains and other lignocellulosic crop residues or vegetable oils such as canola.

One of the main criteria was that machinery should be able to run on substitutes and diesel fuel when necessary. Work on this has been carried out in co-operation with Perkins Engines. Both have been testing ethanol/diesel mixtures, diesel fuel and fine mist of ethanol injected into the combustion chamber and using a mixture of ethanol and canola oil to produce the operating characteristics of diesel fuel.

Market share

EU Informatics has asked us to make clear that in our recent article on packaged software (May 8), the market value of £127m it reports applies only to the UK and not the whole of Europe.

CHOOSING BUSINESS MACHINES

First aid for computer users



First computer is set up by Margaret Theroux a business and economic graduate.

HOW DO you choose your first serious computer, whether you are a businessman, an executive, a doctor or a mere journalist? Up to now in Britain you have probably gone to a computer consultant or have asked a computer friend or have been perplexed by the computer jargon which is the off-balance sheet stock-in-trade of most computer shops.

First Computer is a new retail chain of computer shops. It aims to provide a free advisory service to help you identify your needs and find the best available software to go with reliable and compatible hardware. (You can walk in or make an appointment.) If you decide to buy, First Computer is prepared to spend several hours discussing your needs and demonstrating different software and hardware—they offer three to four days' free training; for any further training thereafter you pay a normal commercial rate averaging £125 a day. For a year free maintenance and a help-line is guaranteed—a charge is made for on-site maintenance.

Similar chains already exist in America. The initiative for establishing one in Britain came from a 34-year-old economics and business graduate, Margaret Theroux, who has worked in America for IBM in marketing and in England as a freelance computer consultant. She was introduced by a friend, Sir Jack Lyons (now First Computer's chairman), to Cyril Spencer, the Burton Group's former chief executive. It is a good team—Theroux, the product director, provides the marketing and computing expertise and Spencer, the executive director, the retailing know-how.

First Computer was formed in November 1983. While a venture capitalist who had been approached in September was still assessing whether to finance First Computer, Heron Corporation was approached in December and by the beginning of February it had provided finance to the tune of £25m, including the founders' investments. The first shop opened on April 11. There are now three shops in London (Piccadilly, Moorgate and High Holborn) and one each in Slough and Bristol; a total of 12 around the country will be open by the end of this year.

Theroux says "as a freelance consultant I found that most of my clients couldn't walk into a computer store and get the type of advice they wanted and have a consultation process—either the sales staff had no business background and didn't understand the client's business needs, or were so technical that the client felt bewildered." She

also discovered that clients who had spent £3,000 on a first computer were loath to spend another £500 on training and resorted to learning from a manual—rarely very effective.

For the design of the shops First Computer commissioned Fitch & Co, whom Speper had used for designing Top Shops. Fitch looked at computer shops in America and England before producing an effectively cool yet welcoming design. Each shop has a demonstration area with three groups of workstations (each station offering five of First Computer's three market targets: businesses, executives and professionals). Each shop also has a training centre and a service area.

First Computer works out of a central office in Dutch Street, W1 and already employs 100 people. Each shop has a manager, a software specialist, an instructor and four salesmen; most have some business background and frequently computer experience and receive four to six weeks training at the staff training centre in Stratton Street, as well as two days training on any new software and hardware introduced into the stores. Other shop staff include a technical engineer and receptionist.

Since November a Product Committee has reviewed microcomputers, peripherals and software products for their suitability for the company's market. Products are then evaluated by technical staff. The shops are issued with technical bulletins with a grid which lists reasons why the company didn't choose other products which it has tested. The result is that if a customer requests these products First Computer can obtain them, but can also tell him why they are not stocked. First Computer currently stocks two IBM micros, the portable Compaq, Hewlett Packard and Apple II and have 25 software packages.

At First Computer in Piccadilly, a salesman says "people often come in thinking they want an accounting package, but on talking through their working methods it transpires that they have an even greater need for word processing."

This branch has had enquiries from many local solicitors and accountants, so have arranged an Open Day for consultancies on May 22.

First Computer is an excellent concept. Continued success will depend on their ability to attract and train suitable staff and on not growing too fast—one press release claims that 50 shops will open within 18 months.

PETA LEVI

Victoria
Battersea Park
Clapham Junction
Wandsworth Common
Balham
Streatham Common
Norbury
Thornton Heath
Selhurst
East Croydon
South Croydon
Purley Oaks
Purley
Coulsdon South
Merstham
Redhill
Horley
Gatwick
WE'VE PULLED OUT ALL THE STOPS.

The new Gatwick Express does the Victoria run in only 30 minutes, instead of 45.

It doesn't stop until you're right inside the airport where escalators and lifts whisk you to your check-in.

So what else is new?

First class and economy carriages are all air-conditioned. And there's a deal more space for luggage.

THE WORLD'S MOST SUCCESSFUL INTERNATIONAL AIRPORT SYSTEM

The long and the short of it is that Gatwick is now more easily accessible from London.

Which is only right.

After all, it's the 5th busiest international airport in the world, with direct scheduled services to more than 120 destinations.

And that's not counting Victoria.

British Airports

Closing prices May 11

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 2

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices May 11

Continued on Page 26

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

ures are unofficial. Yearly highs and lows reflect the 2 weeks plus the current week, but not the latest. Where a split or stock dividend amounting to 25 more has been paid, the year's high-low range and

and also extra(s). b-annual rate of dividend plus dividend, c-liquidating dividend, cdc-called, d-new yearly dividend declared or paid in preceding 12 months, g-canadian funds, subject to 15% non-residence tax, i-declared after split-up or stock dividend, j-dividend accrued, omitted, deferred, or no action taken at latest distribution, k-dividend declared or paid this year, an accumulation of dividends in arrears, n-new issue in the last 12 months. The high-low range begins with the start of trading day delivery. P/E-price-earnings ratio, r-dividend paid in preceding 12 months, plus stock dividend, s-split. Dividends begins with date of split, sfo-sales, t-new stock in stock in preceding 12 months, estimated cash dividend or ex-distribution date, u-new yearly high dividend, v-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by another company, wd-when distributed, wi-when issued, xw-when xedividend or ex-rights, xdc-ex-distribution, xwarrants, y-ex-dividend and sales in full, vid-yield.

STAYING IN LYON?

WORLD STOCK MARKETS

OVER-THE-COUNTER *Nasdaq national market, closing prices May 11*

Stock	Sales (Units)	High	Low	Last	Chg	Cong	Stock	Sales (Units)	High	Low	Last	Chg	Cong	Stock	Sales (Units)	High	Low	Last	Chg	Cong	Stock	Sales (Units)	High	Low	Last	Chg	Cong			
AFG	6	59	17	17	+1	+1	CoFltr	87	180	174	174	+1	+1	+1	FEWc	9	1083	125	125	125	+1	+1	FEWc	9	50	167	167	+1	+1	+1
AGS	87	19	19	19	+1	+1	CoFltr	90	180	174	174	+1	+1	+1	FEWd	9	1577	125	125	125	+1	+1	FEWd	9	28	167	167	+1	+1	+1
ALA	261	32	32	32	+1	+1	CoFltr	91	180	174	174	+1	+1	+1	FEWf	9	180	125	125	125	+1	+1	FEWf	9	28	167	167	+1	+1	+1
ASK	C	5	12	12	+1	+1	CoFltr	92	180	174	174	+1	+1	+1	FEWg	9	180	125	125	125	+1	+1	FEWg	9	28	167	167	+1	+1	+1
ArmFl	1	200	12	12	+1	+1	CoFltr	93	180	174	174	+1	+1	+1	FEWh	9	180	125	125	125	+1	+1	FEWh	9	28	167	167	+1	+1	+1
Acad	3	200	214	214	+1	+1	CoFltr	94	180	174	174	+1	+1	+1	FEWi	9	180	125	125	125	+1	+1	FEWi	9	28	167	167	+1	+1	+1
Academ	16	76	729	729	+1	+1	CoFltr	95	180	174	174	+1	+1	+1	FEWj	9	180	125	125	125	+1	+1	FEWj	9	28	167	167	+1	+1	+1
AcuRay	16	76	249	249	+1	+1	CoFltr	96	180	174	174	+1	+1	+1	FEWk	9	180	125	125	125	+1	+1	FEWk	9	28	167	167	+1	+1	+1
Adelab	6	164	164	164	+1	+1	CoFltr	97	180	174	174	+1	+1	+1	FEWl	9	180	125	125	125	+1	+1	FEWl	9	28	167	167	+1	+1	+1
AdvCr	1	80	118	118	+1	+1	CoFltr	98	180	174	174	+1	+1	+1	FEWm	9	180	125	125	125	+1	+1	FEWm	9	28	167	167	+1	+1	+1
AlbR	5	90	15	15	+1	+1	CoFltr	99	180	174	174	+1	+1	+1	FEWn	9	180	125	125	125	+1	+1	FEWn	9	28	167	167	+1	+1	+1
AlgoRt	1	1029	1029	1029	+1	+1	CoFltr	100	180	174	174	+1	+1	+1	FEWo	9	180	125	125	125	+1	+1	FEWo	9	28	167	167	+1	+1	+1
AlmMec	1	47	47	47	+1	+1	CoFltr	101	180	174	174	+1	+1	+1	FEWp	9	180	125	125	125	+1	+1	FEWp	9	28	167	167	+1	+1	+1
AlmR	1	120	155	155	+1	+1	CoFltr	102	180	174	174	+1	+1	+1	FEWq	9	180	125	125	125	+1	+1	FEWq	9	28	167	167	+1	+1	+1
AlmT	1	114	91	91	+1	+1	CoFltr	103	180	174	174	+1	+1	+1	FEWr	9	180	125	125	125	+1	+1	FEWr	9	28	167	167	+1	+1	+1
AlmT	1	91	73	73	+1	+1	CoFltr	104	180	174	174	+1	+1	+1	FEWs	9	180	125	125	125	+1	+1	FEWs	9	28	167	167	+1	+1	+1
AlmT	1	32	17	17	+1	+1	CoFltr	105	180	174	174	+1	+1	+1	FEWt	9	180	125	125	125	+1	+1	FEWt	9	28	167	167	+1	+1	+1
AlmT	1	31	31	31	+1	+1	CoFltr	106	180	174	174	+1	+1	+1	FEWu	9	180	125	125	125	+1	+1	FEWu	9	28	167	167	+1	+1	+1
AlmT	1	145	145	145	+1	+1	CoFltr	107	180	174	174	+1	+1	+1	FEWv	9	180	125	125	125	+1	+1	FEWv	9	28	167	167	+1	+1	+1
AlmT	1	208	208	208	+1	+1	CoFltr	108	180	174	174	+1	+1	+1	FEWw	9	180	125	125	125	+1	+1	FEWw	9	28	167	167	+1	+1	+1
AlmT	1	153	175	175	+1	+1	CoFltr	109	180	174	174	+1	+1	+1	FEWx	9	180	125	125	125	+1	+1	FEWx	9	28	167	167	+1	+1	+1
AlmT	1	238	238	238	+1	+1	CoFltr	110	180	174	174	+1	+1	+1	FEWy	9	180	125	125	125	+1	+1	FEWy	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	111	180	174	174	+1	+1	+1	FEWz	9	180	125	125	125	+1	+1	FEWz	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	112	180	174	174	+1	+1	+1	FEWaa	9	180	125	125	125	+1	+1	FEWaa	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	113	180	174	174	+1	+1	+1	FEWab	9	180	125	125	125	+1	+1	FEWab	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	114	180	174	174	+1	+1	+1	FEWac	9	180	125	125	125	+1	+1	FEWac	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	115	180	174	174	+1	+1	+1	FEWad	9	180	125	125	125	+1	+1	FEWad	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	116	180	174	174	+1	+1	+1	FEWae	9	180	125	125	125	+1	+1	FEWae	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	117	180	174	174	+1	+1	+1	FEWaf	9	180	125	125	125	+1	+1	FEWaf	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	118	180	174	174	+1	+1	+1	FEWag	9	180	125	125	125	+1	+1	FEWag	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	119	180	174	174	+1	+1	+1	FEWah	9	180	125	125	125	+1	+1	FEWah	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	120	180	174	174	+1	+1	+1	FEWai	9	180	125	125	125	+1	+1	FEWai	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	121	180	174	174	+1	+1	+1	FEWaj	9	180	125	125	125	+1	+1	FEWaj	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	122	180	174	174	+1	+1	+1	FEWak	9	180	125	125	125	+1	+1	FEWak	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	123	180	174	174	+1	+1	+1	FEWal	9	180	125	125	125	+1	+1	FEWal	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	124	180	174	174	+1	+1	+1	FEWam	9	180	125	125	125	+1	+1	FEWam	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	125	180	174	174	+1	+1	+1	FEWan	9	180	125	125	125	+1	+1	FEWan	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	126	180	174	174	+1	+1	+1	FEWap	9	180	125	125	125	+1	+1	FEWap	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	127	180	174	174	+1	+1	+1	FEWar	9	180	125	125	125	+1	+1	FEWar	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	128	180	174	174	+1	+1	+1	FEWas	9	180	125	125	125	+1	+1	FEWas	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	129	180	174	174	+1	+1	+1	FEWat	9	180	125	125	125	+1	+1	FEWat	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	130	180	174	174	+1	+1	+1	FEWau	9	180	125	125	125	+1	+1	FEWau	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	131	180	174	174	+1	+1	+1	FEWav	9	180	125	125	125	+1	+1	FEWav	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	132	180	174	174	+1	+1	+1	FEWaw	9	180	125	125	125	+1	+1	FEWaw	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	133	180	174	174	+1	+1	+1	FEWav	9	180	125	125	125	+1	+1	FEWav	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	134	180	174	174	+1	+1	+1	FEWaw	9	180	125	125	125	+1	+1	FEWaw	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	135	180	174	174	+1	+1	+1	FEWav	9	180	125	125	125	+1	+1	FEWav	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	136	180	174	174	+1	+1	+1	FEWaw	9	180	125	125	125	+1	+1	FEWaw	9	28	167	167	+1	+1	+1
AlmT	1	12	12	12	+1	+1	CoFltr	137	180	174	174	+1	+1	+1	FEWav	9	180	125	125	125	+1</td									

Continued on Page 27

AMERICAN STOCK EXCHANGE CLOSING PRICES

12 Month												12 Month												12 Month											
High	Low	Stock	P/	Sls	100s	High	Low	Close	Chg	Prev.	Close	High	Low	Stock	P/	Sls	100s	High	Low	Close	Chg	Prev.	Close	High	Low	Stock	P/	Sls	100s	High	Low	Close	Chg		
12	12	Div.	Yld.	E	100s	High	Low	Close	Chg	Prev.	Close	12	12	Div.	Yld.	E	100s	High	Low	Close	Chg	Prev.	Close	12	12	Div.	Yld.	E	100s	High	Low	Close	Chg		
21	8%	RitterP	20	12	9	210	171	163	165	-3	17	170	164	SmithB	10	6	6	17	181	154	154	-4	265	42	Techm	15	247	44	944	44	112	112	-		
16%	12%	RealAlg	3.65	4.2	2	132	124	124	124	-1	1	117	6	SmidB	2	13	14	17	17	81	81	-4	182	72	Yacht	24	218	45	112	112	112	112	-		
4%	14%	RGDr	1.3	1.6	18	312	305	305	305	-12	10	35	8	SmidC	2	13	14	17	17	81	81	-4	412	108	Tchnd	5	5	4	288	55	55	55	-		
44%	22%	Richway	1.3	2	16	19	312	312	312	-12	10	84	84	ScdC	1	18	18	18	18	84	84	-4	31	38	Telecom	9	41	35	28	55	55	55	-		
2%	26%	Rogers	1.2	4	16	2	387	377	377	377	-12	10	105	84	ScdC	1	19	13	21	21	84	84	-4	25	30	Telair	16	35	35	25	55	55	55	-	
6%	24%	RoyPm	10	1	41	47	47	47	47	-1	33	33	33	ScdC	1	18	11	24	24	34	34	-4	215	245	TelCn	11	48	48	14	45	45	45	-		
2%	22%	Ruchi	p156	23	1	244	249	249	249	+12	13	13	105	ScdC	1	18	12	11	11	74	74	-4	75	44	TelSh	0	151	54	54	54	54	54	-		
5%	35%	RBW	8	6	6	135	135	135	135	-12	10	84	84	ScdC	1	18	13	113	113	74	74	-4	44	34	Tenney	18	36	54	54	54	54	-			
16%	12%	Russell	s 30	20	10	28	135	135	135	-12	20	20	164	ScdC	1	21	21	171	171	74	74	-4	125	34	Tensor	3	304	65	65	65	65	65	-		
18%	11%	Ryloff	50	40	11	23	126	126	126	-12	20	70	50	ScdC	1	18	11	55	55	56	56	-4	17	34	TexAir	20	56	62	62	62	62	-			
S-S-S																																			
74	45%	SPM	5	5	57	54	54	54	-4	162	111	54	54	SpmCn	5	14	7	12	16	304	204	-4	31	115	SpdC	0	66	6	2	72	72	72	-1		
14%	10%	SGL	5	28	21	14	64	135	135	-12	38	38	152	SpdC	5	14	7	12	16	304	204	-4	32	56	SpdOp	0	66	6	2	72	72	72	-1		
4%	5%	SMD	8	33	33	54	54	52	52	-12	15	91	91	SpdOp	8	10	7	15	16	304	204	-4	32	56	Spencer	0	10	3	3	72	72	72	-1		
18%	12%	Sage	40	4	1	33	33	33	33	-12	111	111	111	SpdSh	8	10	12	43	43	145	145	-4	35	56	Shtrm	0	10	17	17	56	56	56	-		
5%	12%	Scard	51	45	15	9	34	34	34	-12	265	173	68	68	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	17	17	56	56	56	-	
7%	6%	SDG	52	50	13	1	7	7	7	-12	172	74	58	58	Shtrm	14	6	6	125	125	125	125	-4	74	82	Shtrm	0	11	11	11	11	11	-		
50%	50%	SDGp	p188	13	1	1	67	67	67	-12	13	9	9	Shtrm	11	5	5	111	111	111	111	-4	34	34	Shtrm	0	11	11	11	11	11	-			
21%	17%	SDGp	p167	47	47	6	181	181	181	-12	17	17	17	Shtrm	11	5	5	111	111	111	111	-4	16	16	Shtrm	0	11	11	11	11	11	-			
37%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10	8	7	11	11	-				
36%	36%	SDGp	p145	64	23	33	33	33	-12	17	17	17	Shtrm	8	8	47	5	63	174	174	-4	78	125	Shtrm	0	10									

CANADA							BELGIUM/LUXEMBOURG							NORWAY							HONG KONG						
Sales	Stock	High	Low	Close	Chg.	Dmg.	1984	May 11	Price	1984	May 11	Price	1984	May 11	Price	1984	May 11	Price									
		High	Low				High	Low	Frs.	High	Low	Kroner	High	Low	Kroner	High	Low	H.K.R.									
730	Alt. Price	123	118	118	-	-	1,855	1,220	ARBED	1,780	190	143.5	196	21.0	Bank East Asia	21											
12000	Algoma E	516	504	504	-	-	4,965	3,665	Banq Int A Lux	5,050	346	322.5	8.0	Choung Kong	8.1												
2500	Algo Inc A	55	48	48	-	-	4,420	3,105	Bekaert B	4,375	190	151	14.5	10.6	China Light.	10.8											
22505	All Energy	522	210	210	-	-	2,400	2,010	Ciment CBR	2,350	188.5	158	2.97	16.5	Hang Lung Develop.	2.35											
500	Alta Nor	522	210	210	-	-	398	175	Cockerill	295	187.5	158	1.5	15.5	Hansong Bank	3.5											
1670	Algoa St	522	210	210	-	-	5,850	4,800	Delhaize	4,820	326	252	1.5	15.5	HKT Electric	5.2											
210	Alrosa WA 1	522	210	210	-	-	2,790	2,290	EBS	2,600	675	512.5	1.5	1.5	HKT Kowloon Wh.	1.5											
30	Alrosa WA 2	522	210	210	-	-	1,850	1,220	Electrotel	6,050	272.5	268	4.3	5.7	HKT Land	3.0											
3970	Alt. I.I.	56	52	52	-	-	2,425	2,110	Fabrique Nat	2,150	180	145	5.7	5.92	HKT Shanghai Bk.	6.2											
2730	BP Res	522	210	210	-	-	3,585	3,060	GB Inno BM	3,070	120	158	4.9	5.5	HKT Telephone	4.1											
5212	Banq N S	511	120	120	-	-	2,800	2,310	GBL Brux	2,390	188	158	14.3	14.3	HKT Hutchison Wps.	14.3											
2500	Banque C	185	120	120	-	-	3,300	2,970	Gevaert	3,185	180	158	1.8	1.8	Jardine Math.	3.0											
100	Banq A I	511	120	120	-	-	6,480	5,000	Hoboken	5,450	192	158	4.02	4.02	Kent New World Dev.	3.0											
15200	Banque R	350	120	120	-	-	2,140	1,805	Intercom	2,140	180	158	2.87	2.87	Orient Ocean Trust Bk.	2.87											
10305	Bavaria	574	120	120	-	-	7,320	6,280	Kreditbank	7,220	186	158	8.3	8.3	SHK Propa.	6.2											
2050	Barmesa	514	120	120	-	-	10,000	9,020	Pen Hldgs.	10,000	180	158	21.0	21.0	Swire Pac A.	14.4											
70	Bentley M	572	120	120	-	-	8,000	6,010	Petrofina	7,980	180	158	4.2	4.2	Swire's Ward A.	3.2											
2581	BP C.P.	410	120	120	-	-	9,200	7,320	Royale Belge	9,170	180	158	2.1	2.1	Swire's Maritime	1.9											
12038	BP Res	365	120	120	-	-	3,500	2,900	Soc. Gen. Banq	3,225	180	158	2.6	2.6	Swire's World Int. Hdg.	1.6											
16249	BC Phone	519	120	120	-	-	1,930	1,680	Soc. Gen. Belge	1,840	180	158															
223	Breitner	517	120	120	-	-	6,850	5,190	Sofina	6,180	180	158															
870	Bucci Can	518	120	120	-	-	4,355	3,660	Solvay	4,135	180	158															
80020	CACI	519	120	120	-	-	4,875	3,125	Tractebel	3,900	180	158															
2000	Casta B I	512	120	120	-	-	4,500	3,700	Ventile Mont.	3,900	180	158															
25450	Cat Frv	512	120	120	-	-																					
16250	Campfire	510	120	120	-	-																					
16430	C Nor West	531	120	120	-	-																					
2223	C Pack's	528	120	120	-	-																					
14243	Can Trust	522	120	120	-	-																					
1330	C. Tunc	512	120	120	-	-																					
54845	C. Br. Com	525	120	120	-	-																					
51010	Cdn Net Res	38	120	120	-	-																					
38921	Cirre A I	511	120	120	-	-																					
175	C. U. B	514	120	120	-	-																					
2100	Cesa	511	120	120	-	-																					
5883	Cesarea	524	120	120	-	-																					
3290	C. Dabu A	522	120	120	-	-																					
3008	C. Dabu B	522	120	120	-	-																					
3170	Doran A	564	120	120	-	-																					
20731	Dorcas A	253	120	120	-	-																					
3800	Dorni Store	520	120	120	-	-																					
900	Du Port P	526	120	120	-	-																					
6950	Dykes A	527	120	120	-	-																					
1000	Elcotel X	450	120	120	-	-																					
3220	Emco Sv	510	120	120	-	-																					
4000	FCA Int	519	120	120	-	-																					
4500	C. Falcon C	515	120	120	-	-																					
21950	Fincor	552	120	120	-	-																					
21000	Fancy Res	235	120	120	-	-																					
4600	Fed Ind A	519	120	120	-	-																					
6300	Fedco	575	120	120	-	-																					
7300	F. Cm Fin	527	120	120	-	-																					
4000	Feldco	520	120	120	-	-																					
1074	Geac Corp	516	120	120	-	-																					
16756	Geodude	264	120	120	-	-																					
6500	Gibrat	551	120	120	-	-																					
1100	Goodyear	534	120	120	-	-																					
1500	Grandma	529	120	120	-	-																					
1000	Grantrac	510	120	120	-	-																					
50	GL Forest	581	120	120	-	-																					
595	Gratia G	525	120	120	-	-																					
540	Grevind	521	120	120	-	-																					
200	H. Grind A	561	120	120	-	-																					
500	Hong A T	210	120	120	-	-																					
16756	Hawker	517	120	120	-	-																					
1777	H. Hy Co	521	120	120	-	-																					
44746	Imasco	526	120	120	-	-																					
20800	Indal	517	120	120	-	-																					
300	Industan	521	120	120	-	-																					
100	Indus	550	120	120	-	-																					
210	Irland Gas	514	120	120	-	-																					
16334	Inter Pipe	526	120	120	-	-																					
740	Inv Gr. I	516	120	120	-	-																					
259	Italo B	516	120	120	-	-																					
200	Italco B	520	120	120	-	-																					
4153	Jannick	513	120	120	-	-																					
1700	Kerr Acid	518	120	120	-	-																					
600	Laser	519	120	120	-	-																					
16743	L. Min. Min's	520	120	120	-	-																					
500	Lohm Oem	514	120	120	-	-																					
48800	Lorraine	514	120	120	-	-																					
14240	Lucas	521	120	120	-	-																					
42955	Lucas	521	120	120	-	-																					
150	Lucrige	573	120	120	-	-																					
155	Qda. Sorg a	581	120	120	-	-																					
1530	Qan. Fes. o	581	120	120	-	-																					
4220	Paycock I	516	120	120	-	-																					
3420	Perman	526	120	120	-	-																					
1455	Perman A	524	120	120	-	-																					
265	Perched	594	120	120	-	-																					
481	Perin. Proj A	518	120	120	-	-																					

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May 11	Price	8.4	6.5	Sage Hidge	8
	Pta 't	7.9	7.05	SA Browns	7
		26.75	23.35	Smith (C.G.L.)	26
		13.00	11	Tongatapu Hulett	11
		5.90	5.60	Unibec.	5

NOTES:—Prices on this page are quoted on the individual exchange.

iberduero..	57.2	and are last traded prices. 3 Dividends suspended. rd Ex dividend. rd Ex ac- tions. rt Ex rights. ns Ex all.
Petroleos	128	
Telefonica	H2.7	

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Close	Prev Close	12 Month High	12 Month Low	Stock	Dv	Yld	P:	St:	F	100s	High	Low	Close	Prev Close
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27	-1%	17%	64%	WNE over	11	200	13	12%	55%
15%	-	7%	3%	WNE over	28	45%	24	24%	45%
1%	-	10%	6%	WNE over	24	45%	24	24%	45%

--

$$x^2 + y^2 + z^2 = 1$$

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

No stopping the dollar

BY COLIN MILLHAM

Only the brave, the foolhardy, and the central banks are looking for a weaker dollar at the moment. It is now around the same level against the D-Mark as at the end of last year, at DM 2.7150. In January, the dollar rose to a record DM 2.8850 before sentiment turned round sharply in February and the U.S. currency fell as the market showed growing concern about the very large U.S. current account deficit.

Dealers still suggest that the underlying trend figures will provide a weaker dollar some time, but seem to have increasing difficulty in pinpointing the exact moment. By mid-March the dollar was looking particularly weak, but is now enjoying a period of recent demand as it tests the 2.70 level. U.S. rates will stay firm for some time. There is also growing concern about industrial unrest in

Europe, and whereas the UK miners' strike is having little impact on the pound, the German engineering workers local industrial action is dragging down European currencies with the

and the Federal Reserve about interest rates policy, undermined confidence in the credit markets but gave a boost to the dollar.

At the same time no change in the producer price index in April, compared with expectations of a rise of about 0.5 per cent, and an increase of 2.5 per cent in April retail sales against an anticipated figure of 1.5 per cent, suggested that the U.S. economy is quite healthy at present.

U.S. bank prime lending rates rose another 1 per cent to 12.4 per cent, and upward pressure continued on Eurodollar rates as the latest round of U.S. Treasury auctions was regarded as generally disappointing.

Even the factors creating nervousness in the market did little to undermine the dollar and simply increased the upward pressure on interest rates.

Rumours that a major U.S. bank may be in difficulties, and the row between the White House

Against this background the market is again talking about record levels for the dollar and only determined intervention by the Bundesbank prevented the U.S. currency moving above DM 2.80 last week.

The Bank of England has something of a problem. As expected UK bank base rates rose last week, but this only helped the pound against the currencies of the EEC, and official figures for the pound is only likely to continue this trend but may not prevent sterling touching new lows against the dollar.

■ In New York

May 11 Prev. close
Spot 1.3605-1.3606 1.3575-1.3510
1 month 1.3605-1.3606 1.3575-1.3510
3 months 1.3605-1.3606 1.3575-1.3510
6 months 1.3605-1.3606 1.3575-1.3510
12 months 1.3735-1.3740 1.3635-1.3640

Forward rates are quoted in U.S. cents discount.

FORWARD RATES AGAINST STERLING

	Spot	1 month	3 month	6 month	12 month
Dollar	1.3605-1.3606	1.3575-1.3510	1.3575-1.3510	1.3575-1.3510	1.3575-1.3510
D-Mark	3.8000-3.8000	3.8000-3.8000	3.8000-3.8000	3.8000-3.8000	3.8000-3.8000
French Franc	11.7900	11.8200	11.8888	12.0034	12.2456
Swiss Franc	3.1700	3.1593	3.1263	3.0881	3.0744
Japanese Yen	319.0	318.3	316.7	314.0	308.3

Forward rates are quoted in U.S. cents discount.

BANK OF ENGLAND TREASURY BILL TENDER

	May 11	May 4	May 11	May 4
Bills on offer	£100m	£100m	Top Accepted	£8,8845
Total applications	£266.5m	£260m	Average rate of discount	8.5343%
Total allocated	£100m	£100m	rate of discount	8.8845%
Allocated bid	£97,785	£97.87	Average yield of offer	8.73%
minimum level...	82%	78%	at next tender	£100m

minimum level 82% to 78%.

Belgian franc is for convertible francs. Financial franc 79.40-79.50.

3-month forward dollar 1.77-1.82c ds. 12-month 3.60-3.70c ds.

THE POUND SPOT AND FORWARD

May 11	Days' spread	Close	One month	% p.s.	Three months	% p.s.	6 months	% p.s.	12 months	% p.s.
U.S. 1.3605-1.3606	1.3605-1.3606	1.3575-1.3510	1.3575-1.3510	0.25-0.30c ds	1.3575-1.3510	1.3575-1.3510	1.3575-1.3510	1.3575-1.3510	1.3575-1.3510	1.3575-1.3510
Canada 1.7900-1.7960	1.7910-1.7960	1.7850-1.7850	1.7850-1.7850	0.25-0.30c ds	1.7850-1.7850	1.7850-1.7850	1.7850-1.7850	1.7850-1.7850	1.7850-1.7850	1.7850-1.7850
Netherlands 4.31-4.32	4.31-4.32	4.30-4.31	4.30-4.31	1/4-1c	4.30-4.31	4.30-4.31	4.30-4.31	4.30-4.31	4.30-4.31	4.30-4.31
Belgium 77.90-78.30	78.10-78.30	78.00-78.20	78.00-78.20	1/2-2c	78.00-78.20	78.00-78.20	78.00-78.20	78.00-78.20	78.00-78.20	78.00-78.20
Denmark 10.95-11.05	11.05-11.15	11.05-11.15	11.05-11.15	1/2-2c	11.05-11.15	11.05-11.15	11.05-11.15	11.05-11.15	11.05-11.15	11.05-11.15
Ireland 1.2435-1.2500	1.2485-1.2495	1.2485-1.2495	1.2485-1.2495	0.25-0.30c ds	1.2485-1.2495	1.2485-1.2495	1.2485-1.2495	1.2485-1.2495	1.2485-1.2495	1.2485-1.2495
W. Ger. 3.82-3.85	3.83-3.85	3.82-3.85	3.82-3.85	1/2-1c	3.82-3.85	3.82-3.85	3.82-3.85	3.82-3.85	3.82-3.85	3.82-3.85
Portugal 2.01-2.02	2.01-2.02	2.01-2.02	2.01-2.02	1/2-1c	2.01-2.02	2.01-2.02	2.01-2.02	2.01-2.02	2.01-2.02	2.01-2.02
Spain 216.00-215.25	214.25-214.55	214.25-214.55	214.25-214.55	1/2-1c	214.25-214.55	214.25-214.55	214.25-214.55	214.25-214.55	214.25-214.55	214.25-214.55
Italy 2360-2365	2362-2364	2362-2364	2362-2364	1/2-1c	2362-2364	2362-2364	2362-2364	2362-2364	2362-2364	2362-2364
Norway 10.83-10.85	10.85-10.85	10.85-10.85	10.85-10.85	1/2-1c	10.85-10.85	10.85-10.85	10.85-10.85	10.85-10.85	10.85-10.85	10.85-10.85
Sweden 11.22-11.26	11.24-11.26	11.24-11.26	11.24-11.26	1/2-1c	11.24-11.26	11.24-11.26	11.24-11.26	11.24-11.26	11.24-11.26	11.24-11.26
Japan 317-319	318-319	318-319	318-319	0.76-0.86p	317-319	318-319	318-319	317-319	318-319	318-319
Austria 2.01-2.02	2.01-2.02	2.01-2.02	2.01-2.02	1/2-1c	2.01-2.02	2.01-2.02	2.01-2.02	2.01-2.02	2.01-2.02	2.01-2.02
Switzerland 3.19-3.20	3.19-3.20	3.19-3.20	3.19-3.20	1/2-1c	3.19-3.20	3.19-3.20	3.19-3.20	3.19-3.20	3.19-3.20	3.19-3.20
Belgian franc is for convertible francs. Financial franc 79.40-79.50.										
U.S. dollar is for convertible francs. Financial franc 79.40-79.50.										
3-month forward										

* Selling rates.

EMS EUROPEAN CURRENCY UNIT RATES

May 11	U.S. \$	£	5	Note Rates
Belgian Peso 54.59-54.61	55.59-55.62	Austria 26.80-27.10		
Australian Dollar 1.3590-1.3600	1.3600-1.3606	Belgium 75.50-75.55		
British Columbia 1.3590-1.3600	1.3600-1.3606	Denmark 11.22-11.26		
Finland Mark 1.3590-1.3600	1.3600-1.3606	Ireland 1.2435-1.2500		
Greek Drachma 1.3590-1.3600	1.3600-1.3606	Italy 2.01-2.02		
Hong Kong Dollar 10.80-10.85	10.80-10.85	Switzerland 3.19-3.20		
Iceland 13.00	13.00	Belgian franc is for convertible francs. Financial franc 79.40-79.50.		
Kuwaiti Dinar 0.4080-0.4090	0.4080-0.4090	U.S. dollar is for convertible francs. Financial franc 79.40-79.50.		
Malta 1.3590-1.3600	1.3590-1.3600	3-month forward		
New Zealand Dlr 2.1380-2.1430	2.1380-2.1430			
Saudi Arab. Riyal 4.8743-5.8800	4.8743-5.8800			
Switzerland 3.19-3.20	3.19-3.20			
U.S. dollar is for convertible francs. Financial franc 79.40-79.50.				

Changes for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

May 11	Pound Sterling	U.S. Dollar	Deutsche m/k	Japanese Yen	French/Franc	Swiss Franc	Dutch Guild	Italian Lira	Canadian Dollar	Belgian Franc

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SECTION III

FINANCIAL TIMES SURVEY

TURKEY

After three years of military rule, Turkey's new Prime Minister, Mr. Turgut Ozal, at last has a free hand to carry out reforms to liberalise the economy. But it is a path that demands much patience, if Turkey is to have the peace and stability it needs.

Moving cautiously towards reform

POLITICAL CAUTION and economic dithering—these are the characteristics of Turkey today as it moves on from three years of total military rule.

The caution is shown by both armed forces and politicians. The men who led the military coup of September, 1980, are in no mood to see any tampering with the instruments of state which they forged between then and last November's parliamentary elections. Martial law remains in force in most of the country. The press and labour unions are kept on a tight rein.

General Kenan Evren, leader of the 1980 coup and now president, plays the forward role allowed under the constitution whence introduction he oversaw. He is active in foreign policy and security—and makes clear he is not prepared to see the dignity of his position impugned.

For his part, Mr. Turgut Ozal, winner of the parliamentary elections, has been taking no risks. His own position in the country was strengthened by March's municipal elections. Though these, like the November elections, were held under exceptional conditions, he emerged as the clear victor—not only over the parties sanctioned by the military but also over those which carried the spiritual mantle of Turkey's pre-coup prime ministers—but Mr. Ozal knows the armed forces. For nearly two years he acted as deputy prime minister in their government.

He knows that patience is essential if Turkey is to have the peace and stability it needs. He also knows that, against

By DAVID TONGE

many odds and the general's own initial preferences, he finds himself with a unique opportunity to remodel Turkey's economy in just the same way as the generals have reshaped its politics.

The Turkey of today is a far cry from the strife-ridden nation of the late 1970s with its tormented inhabitants and worried allies. Abroad, it is again paying its way in the world. Its contractors and businessmen are welcome throughout the Middle East. The Japanese-style trading houses which have come to prominence as Turkey has briskly doubled its exports exude a new confidence in the country's future.

The near-bankrupt debtor of 1978 and 1979 is not merely servicing its rescheduled debt and meeting its bills but has net private and official reserves of over \$2bn—almost an all-

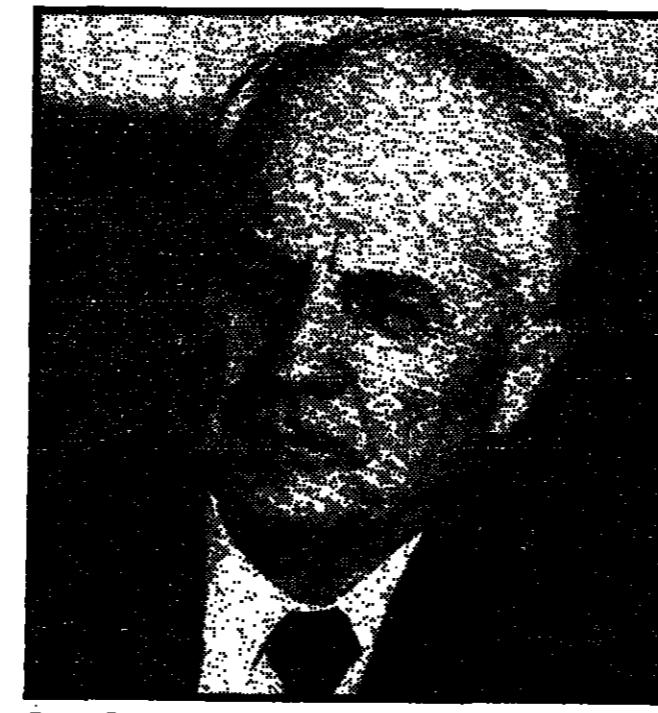
time record. The queues for medicine, light-bulbs, cooking oil and pens are a memory. GNP growth has resumed and is expected to reach 5 per cent this year. Yet even Mr. Ozal would say that this is only a beginning.

In the first place Turkey remains disparate and divided. No country in Europe to which it aspires to belong shows the contrasts evident to even the fleeting visitor—between the largely feudal and Kurdish east and the booming coastal areas of the Mediterranean, Aegean and Marmara seas; between the traditionalism of the countryside with its mosques and landlords and the spreading consumerism of the expanding cities; between the squatter areas of these cities and the villas of the Bosphorus or luxury apartments of Ankara's Çankaya.

The same divide is seen in attitudes. It is easier to bridge Europe and Asia—as the Turks plan to do again—than to balance the enlightened, if nationalistic, world view of the country's ruling élite with the attitudes in villages and squatter town.

Take, for example, the question of religion. The claims of those who run the republic is that the secularism of its early founders, and in particular of Kemal Ataturk himself, is a sturdy fiction. Yet anyone who visits the south coast with its villages made rich by green-house vegetables finds that the most striking buildings in those villages are those of the Suleymanis, religious purists who condemn the Kemalist state as atheist.

It is not often appreciated that this is one of the great mosque building periods in Turkish history and that one child in eight in secondary education is attending a religious



General Kenan Evren, who led the military coup in 1980, and now President of Turkey. Martial law still remains in force in most of the country.

school.

Such divisions are perhaps inevitable in a country growing and changing as fast as Turkey. As so often in its past, Anatolia is again the scene of massive migration from village to city. Istanbul has doubled in size in the last 15 years. Two-thirds of Ankara's population lives in urban areas.

The troubles of the late 1970s reflected the frustration of the generation which had grown up in the squatter towns and looked forward to what society could offer it rather than back to how life was better than it had been in the village. Inevitably such divisions may emerge again. No country going through its industrial revolution is easy to govern. Yet the fact is that in the medium-term at least Turkey does have good chances of stability. And while there is criticism of parts of the constitution and individual laws introduced by the military, there is as yet no credible challenge to the overall system.

Censorship
It has to be emphasised that it would be hard for matters to be otherwise. Martial law and continuing censorship still

remain disturbing to judge from the recent hunger strikes in Manavgat and Diyarbakir: both the Council of Europe and Amnesty International still complain of torture. At the same time there is the problem that the two largest opposition parties are both excluded from parliament. One, indeed, faces the threat of closure.

But the overall situation is one where Mr. Ozal has a free hand to carry out the reforms closest to his heart, those required to liberalise the economy.

His first five months in office have seen him act in the same way as he did in the far more difficult days of early 1980, mixing austerity with structural reform.

A tight monetary policy, a steep rise in interest rates and conservative budgetary policies represent one side of the coin. The other is that he has moved to liberalise imports, introduce a realistic exchange rate and dismantle the country's notorious foreign exchange regime. A Turk can no longer be prosecuted for having foreign banknotes on him. On the contrary he is now allowed to open a foreign exchange account with

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are saying they will not reduce the interest rates paid on six-month deposits below 45 per cent gross until at least the end of the autumn. And this in turn means that interest rates charged to industrial borrowers are going to continue costing around 65 per cent—a fact driving many groups to near-bankruptcy.

Some of these moves are only first steps; imports, for instance, are still subject to massive tariffs. Further, Turkey still remains a massively controlled economy, with many goods' prices, wages, interest rates and even the price to be paid for having a shirt ironed fixed by the authorities. But the general aim is to open up the economy and give the private sector a larger role. It is even planned to privatise national assets, such as the Bosphorus Bridge.

Inflation
Such moves and the increase in the deposit rates offered by banks are intended to raise the funds available for investment, and in the long-term they may indeed have this effect. But in the short term the problem is that inflation has edged up to around 45 per cent and shows no signs of staying there a while before coming down.

This means the authorities are saying they will not reduce the interest rates paid on six-month deposits below 45 per cent gross until at least the end of the autumn. And this in turn means that interest rates charged to industrial borrowers are going to continue costing around 65 per cent—a fact driving many groups to near-bankruptcy.

Two years ago a crisis of this sort in the shape of the collapse of a major money broker caused Mr. Ozal to resign. This time he is making clear that he feels no responsibility for companies which go under: "Sell your villas and sell your yachts" has long been his advice to businessmen short of working capital," he tells visitors.

The armed forces seem prepared to give Mr. Ozal a free hand in this area. The opposition is still too fragmented to offer a sustained challenge. It is notable that four years ago Mr. Ozal was asking for four years to put matters right and now he is asking for yet further

time for the same policies. If he succeeds the Turkey which enters the 1990s will have a flourishing economy able to hold its own in international markets, to provide the Middle East with the food that area needs, and sufficiently able to stand on its own feet to be considered for membership of the European Community—the natural economic counterpart of its political relationship with the West.

If he fails it is probable that pressures will grow for Turkey to return to the protected, over-regulated model of development which dominated the 1960s and 1970s.

The challenge is not his alone, but one for those who believe a developing Turkey will be a force for stability in the area. For the success of his programme requires the flow of funds and technology from abroad. It is up to Mr. Ozal to persuade the foreign business community that such investment can be safe and profitable. It is also up to him to persuade the Turks that this investment will help Turkey itself, thus laying the spectre of the collapse of the economy of the last time the Turks opened their doors to the outside world, in 1838.



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Total Assets:	TL 68,807,796,000
Shareholders' Equity:	TL 4,647,040,000

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Has the Geological Set-up of Turkey Changed?

—a message from Dr Ismail A. Kafesoglu, Chairman and General Manager of Turkish Petroleum Corporation (TPAO)

Certainly not, then why this sudden rush of oil companies, large and small, to Turkey? What has caused this immediate interest in Turkey?

There is not one simple answer to these and similar questions. Rather, there are a few major, very important ones:

The geological set up is, of course, the first area to be examined before even considering any exploration activities for hydrocarbons in any country. If it is not promising the matter stops there. The present immense interest in Turkey in this respect clearly shows that this is not the case:

Then, what has happened in Turkey in recent years to bring about this profound change?

• Political Stability: the period between September 12, 1980, and November 6, 1983, certainly brought about the most stable country in the Middle East. General elections on November 6, 1983, and local elections on March 25, 1984, have completed the process. Turkey, under the leadership of a freely elected Parliament by the votes of nearly 90 per cent of the eligible voters (the highest participation rate in any general election in the history of Turkey) is a secure and safe place to invest for many decades to come.

• Economic Stability: with a rather failing economy before 1980, Turkey started with the January 24, 1980, decrees on the journey to a truly liberal economy. After decrees were forged into laws, new measures continued to be taken and new laws followed. Among them are floating parities of Turkish lira against other currencies under international free market conditions, new petroleum incentives to invest in Turkey and incentives to export. These and many other corrective measures especially rapidly developed under the serene and secure atmosphere of Turkey after September 12. After the general elections, new measures such as complete liberalisation of imports, opening of foreign banks in Turkey and the lifting of most barriers to import and export capital have completed a most reassuring economic atmosphere which investors lost no time in converging on.

• Confidence in return of investment and profits: Turkey is a country where any investment and the consequent profits are freely repatriated, and, in all repatriation of investments the rate of exchange is guaranteed.

• New petroleum law: In the light of the above developments in Turkey it is no wonder that the new petroleum law which was enacted in March 1983 holds a special place in attracting foreign investors for exploration of hydrocarbons

in Turkey. The new petroleum law provides, among others, for petroleum right holders:

—right of exploration 35 per cent of hydrocarbons produced onshore, and 45 per cent of hydrocarbons offshore;

—to keep overseas the proceeds from above;

—equal treatment to all oil companies, national and foreign alike, including the Turkish Petroleum Corporation;

—extended new exploration periods from five to eight years;

—right of building pipelines and refineries;

—drastically shortened periods to receive answers to applications—if no answer is received in already shortened time, the application is considered accepted by law.

The new petroleum law also adopts, as national policy, the employment of every possible domestic and foreign resource to reach the goal in this undertaking.

• An "unexplored" country: although Turkey is the biggest country in Europe, with the exception of the USSR, in the past 50 years only about 1,800 wells have been drilled. That is only 40 wells per

year compared to 23,000 wells per year in the state of Texas which is smaller than Turkey. In addition, the deepest well drilled in Turkey to date is just about 5,700 metres (18,700 feet). This situation speaks for itself. In other words, as far as exploration for hydrocarbons is concerned Turkey is a truly "new frontier."

• 45 million friends: the very moment you enter Turkey you will also feel the friendly atmosphere that will surround you wherever you go in the country. Truly, to be understood completely Turkey should be visited personally. Among your 45 million friends in Turkey Turkish Petroleum Corporation (TPAO) occupies a special place for you. TPAO staff, technical and otherwise, offer to reputable and serious companies unlimited assistance whether they have a joint-venture with TPAO or an independent exploration plan in mind.

Because we, at TPAO, do appreciate that every barrel of oil whoever produced it in Turkey is an additional amount of feedstock to the fast growing Turkish

economy.

• Turkish Petroleum Corporation (TPAO): TPAO is one more reason to invest in Turkey for the exploration of oil. With the combined experience, wealth of data and local know-how it is almost certain that Turkey will be successful in finding oil.

Employing over 5,000 staff, TPAO owns 35 drilling rigs, produces from over 300 oil wells and controls millions of acres of exploration permits which cover Turkey's most promising areas for petroleum exploration.

TPAO is also prepared to form joint-ventures in areas of exploration, drilling and production in third countries.

Last, but not least, the Turkish Petroleum Corporation ranked 51st in 1983 in the prestigious list of "world's 500 largest industrial corporations" by Fortune.

For those who may be interested in more detailed information we have a booklet titled "Turkish Petroleum Opportunities for Investors" complete with colour pictures and maps, available from us. It will be a pleasure indeed, for us to airmail your personal copy.

• A cup of Turkish coffee: as the old Turkish proverb goes: "A cup of coffee creates a friend which lasts 40 years, at least." Hence, we take pleasure in extending to you a cordial invitation to have a cup of Turkish coffee with us in our headquarters in Ankara. Although the production licences in Turkey are issued for 25 years only, with yours and our combined efforts we may extend it up to 40 years and even further, perhaps.

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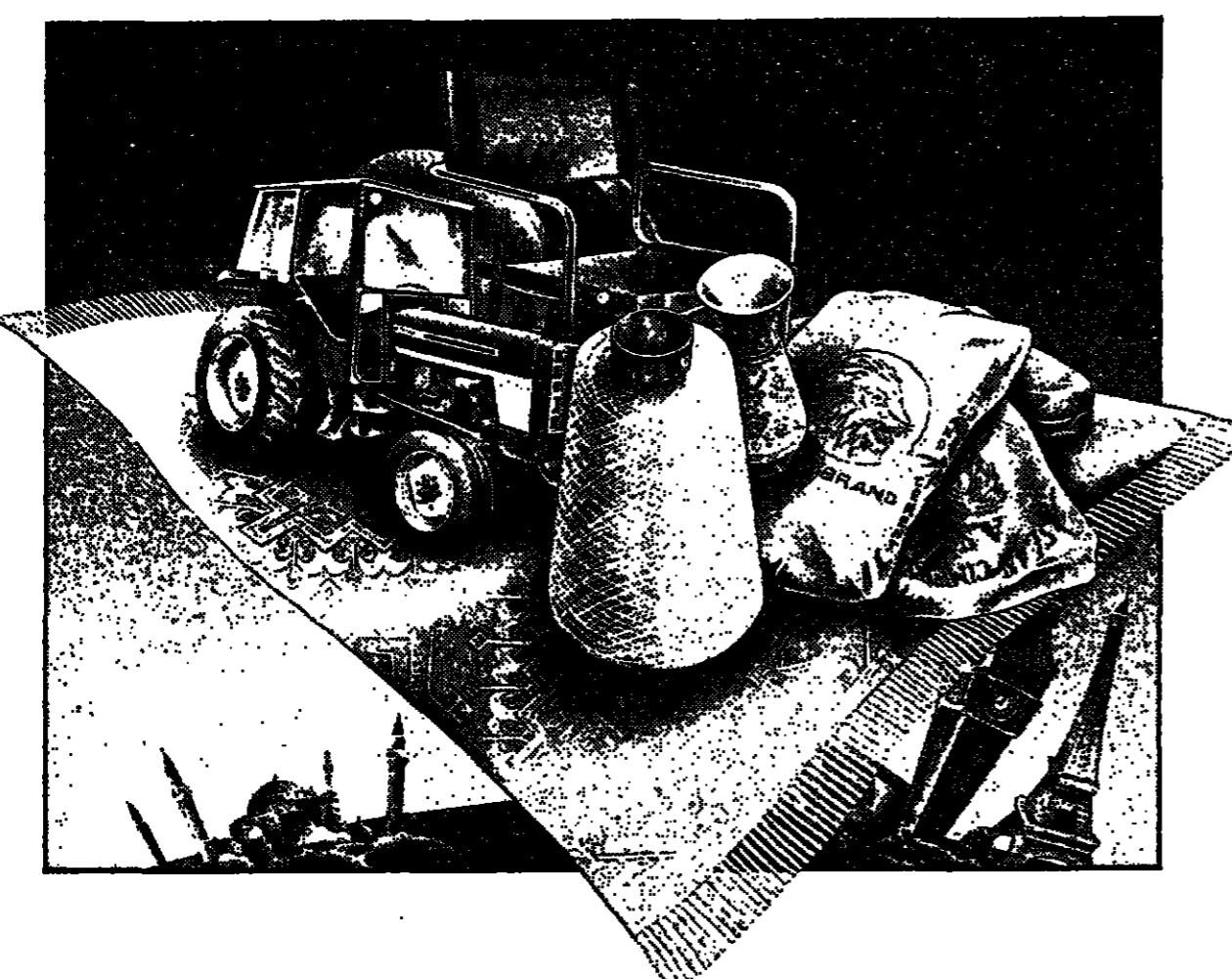
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Because we, at TPAO, do appreciate that every barrel of oil whoever produced it in Turkey is an additional amount of feedstock to the fast growing Turkish

TURKEY 2

Last November's elections have led to a civilian Government taking office. This is committed to making a success of the new constitution and of the basic laws introduced by the generals. With martial law still in force, the country is being kept calm

Evren: a new symbol of unity

AT THE beginning of October, 1983, the owners of Turkey's major newspapers were given a confidential briefing by a senior military figure.

"We have not returned to democracy yet," he is reported to have told them. "The return will only begin on November 6th," (the date of the general elections).

His words were borne out by the almost agonisingly slow pace after the general elections at which power was transferred from the Uluslu cabinet to Mr Ozal's men.

It was seven weeks—December 13—before Mr Ozal took office. In the meantime, a host of major decisions were taken. Many of them (such as the contract to build F-16 jets in Turkey) were ones that will affect the country for many years to come.

Since then, however, there has been evident concern among the military themselves to keep a low profile. Officers wearing uniform are now not allowed to enter the Grand National Assembly buildings except when protocol would formally require them to do so. The civilian police have become increasingly visible on the streets of the major cities.

In March martial law was lifted in five provinces and replaced by a similarly stringent but civilian-run "State of Emergency" in eight others—though it must be pointed out that it remains in force in 54 provinces and those in which it was lifted are not significant areas.

After Turkey's last major military revolution in 1960, the return to full civilian rule proved bumpy, despite the great popularity the revolution had enjoyed with much of the urban middle class.

There were repeated signs of displeasure among the military, such as the buzzing by the Air Force of Ankara. There were two abortive coup attempts in 1962 and 1963. And, of course, before a decade was out, the military had intervened in politics once more.

Will the transition prove smoother and more successful this time around? There is no doubt that — whatever disappointment was felt in the army headquarters in November last year at the defeat of the Nationalist Democracy Party, the generals' cherished candidate for office—the mood among top commanders is that the withdrawal to the barracks must go ahead as swiftly as possible.

The most striking feature of

this has been the relegation of the men who made up the National Security Council to honorary positions on a presidential advisory council.

President Kenan Evren himself has adjusted to a new role, that of statesman and symbol of Turkey's national unity to the rest of the world. He is said to retain an active interest only in national security affairs and foreign policy.

The local elections of March 25 marked a further important

Lieutenants from Left and Right

THOUGH Mr Turgut Ozal has no rivals inside the Motherland Party, the personalities who will be prominent under his administration are rapidly developing into familiar public figures in Turkey.

Mr Ozal has reached to his right and, to a far lesser extent, to his left to build up his team.

The team around Ozal

DAVID BARCHARD

place in the cabinet.

Among Mr Ozal's inner cabinet of seven ministers of state, two key names are Mr Ismail Ozdaglar and Mr Mevlit Yilmaz. The former, whose office is a scene of Parkinsonian activity, is a U.S.-trained engineer and systems analyst who prides himself on having been the youngest-ever head of a state agency and today, aged 34, is perhaps the youngest-ever Minister in the Republic.

All these parties are, of course, closed. The leaders of the NAP are on trial, accused of involvement in numerous murders, and those of the NSP have been sentenced for infringing Turkey's ban on the political exploitation of

religion.

A second characteristic is his use of a number of non-political technocrats of the sort who would fit well in a British conservative think-tank. Many of these are men with whom he has worked in the past, who know his thinking well and who usually impress the visitor with their direct, matter-of-fact and no-nonsense approach.

In general, these are people who have only short experience inside the civil service.

Erden has a key role

Indeed, one of the problems that has arisen comes from the relatively little exposure they have to the difficulties of steering new policies from the cabinet table through to the junior civil servants who have to implement them.

This task is falling largely on the shoulders of Mr Ozal's closest associate, Mr Kaya Erden. A former inspector of the Ministry of Finance, he became Minister of Finance in 1980 and is now Deputy Prime Minister.

Seen as diffident by most visitors, he is considered by Mr Ozal's entourage as a sound technician whose job it is to manage the day-to-day business of Government policy decisions.

However, Mr Erden is currently outshone in the Turkish media by Professor Ekrem Palkamirli, the powerful Undersecretary for the Treasury and Foreign Trade. He has headed major international trade delegations and appears to be more or less in single-handed control of key macro-economic policy and reform, despite his formal status as a civil servant.

Another figure prominent in policy formation is Dr Adnan Kahveci, a U.S.-trained electronics engineer. His formal title is Chief Adviser to the Prime Minister. New ideas and major policy initiatives as well as "feedback" to the Prime Minister are his province.

Mr Kahveci was vetoed by the President from being a founder member of the Motherland Party. But for pressures from the presidential palace he would probably have had a



Bülent Ecevit and Suleyman Demirel, Turkey's pre-coup prime ministers, now banned from political life. No party is allowed to act as their parties' successors

On the left, the Social Democracy Party had an unexpected set-back in March when it collected only 23 per cent of the votes and failed to hold on to previous left-of-centre majorities in the big industrial centres.

Its leader, Mr Erdal Inönü, son of the second president of Turkey, is a highly intelligent but totally unaggressive man who is not well suited to lead a crusade against Mr Ozal from outside parliament.

In short, at present the prime minister has been lucky beyond any rational expectation. He has a very strong vantage point both against the military and against the other civilian politicians.

It is unlikely that this luck will give out very fast. Most Turks seem to favour allowing Mr Ozal to have a five-year term to experiment with the economy and seem prepared to endure belt-tightening for a year or two.

More austerity on the way

It is probable, in any case, that the worst effects of Mr Ozal's monetarist austerity programme now lie behind Turkey. Further austerity is promised but for many Turks, things may be going to get better rather than worse.

The appearance of Nescafe, imported cheeses and cigarettes, and other previously unavailable items has in any case given the middle class, a sense that Mr Ozal's policies are yielding results.

The risks probably still lie in a confrontation with the army. The decision in April to start a court case against the True Path Party, accusing it of being a continuation of the banned pre-1980 Justice Party, has caused Mr Ozal to express his hopes the party would not be closed.

Such a closure—or indeed any other move against the party—would probably stir some public sympathy. They would not be sufficient to prevent the formation of more parties along the same lines in the future.

There is also the spectre that similar prosecutions could be launched against Social Democratic Parties or traditionalist Islamic ones. If that happened, the credibility at home and abroad of Mr Ozal's claims that Turkey is moving towards democracy might be sharply reduced.



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INTERVIEW WITH TURKEY'S NEW PRIME MINISTER

'Turkey cannot afford any more zig-zags'

Mr. Turgut Ozal discusses the transition from military rule in an exclusive interview with David Tonge

IN THE fullest interview the new Prime Minister has given to a foreign newspaper, Mr Turgut Ozal describes his step-by-step approach to the rebuilding of parliamentary democracy in Turkey.

He argues that conditions are not ripe for a settlement of Cyprus but says he favours meeting Dr Andreas Papandreou, the Greek Prime Minister. In his apartment along the Bosphorus, between a meeting with Turkish businessmen and electioneering in the poorer districts of Istanbul, he emphasised his commitment to open up the Turkish economy.

Question: What problems have you had in sharing power with a military hierarchy which between the 1980 coup and last November's general elections has become used to total control of Turkey and which last November forced Turks not to vote for you?

Answer: At the beginning this subject was continuously on my mind. During the period of military government the President had executive power and the ministers were only secretaries.

Everybody thought this would present problems since people are usually difficult when they are losing power. But right now there are no problems at all. We know that this is a critical five years. We have to succeed, not for our benefit, but for that of Turkey.

Q: How free a hand does President Ermen give you?

A: The constitution gives him powers such as being able to preside over the Council of Ministers. Also, in a tradition going back to Kemal Ataturk, the President's signature is needed for many governmental decisions and decrees so he has many things to say. But we have a very satisfying understanding on all major issues and especially the economy.

Q: What about foreign affairs in which he appears to play an active role?

A: Many things are the result of my initiative. But I know the President is interested and in many cases we get his advice. Also when Turkey's security is concerned the National Security Council may be involved. The president presides over that council. It also involves myself, three ministers and five commanders.

Q: And domestic security?

A: As you know, martial law is still in force in most of the country. Previously, martial law had been co-ordinated by the Prime Minister. Now it is handled by the Chief of General Staff. The commanders have

more powers than previously. Q: When do you intend to lift martial law completely?

A: I have no idea. We have to be very careful. Every four months we will study the case and hope to lift martial law in some provinces as we did in Manisa. At the same time we have to make our police forces stronger so that they can take over some of the tasks now carried out by soldiers. That will take time. But I tell you that if we had a referendum on whether martial law should be abolished, the majority of the Turks would say "no". They remember the political violence they suffered before the Armed Forces took over in 1980.

Tough years

Q: But today the country is calm. Why could you only return five of Turkey's 67 provinces to normal civilian rule and why did you feel it necessary to put 8 under the strict "state of emergency" provisions?

A: We have a saying: "If you have burnt your mouth with soup, you blow at the yogurt". We lived through very difficult years here. But even under the state of emergency provisions power goes to the civilian authorities. It is a first stage.

Q: How pleased are you with the speed at which Turkey is becoming a full parliamentary democracy?

A: I think two big steps have been taken, the general elections of November and the local elections of March. The first one established a parliament, the mechanisms of government and the first single party majority since 1969. Some people believed it was designed to lead to a party of the Left and one of the Right, but we came through in the middle.

However, abroad it was seen by some as rigged because three of the six parties were not allowed to contest it. That

is why in some respects the second elections were more important.

We knew that at some point we would have to face the challenge of the three other parties and we also knew that if they won a majority an early general election would be necessary and people would begin to question the military take-

over of 1980.

But I said we had to face the other parties as early as possible. We changed the election laws so they could contest the election. Look at the results. We came first in 66 of the country's 67 provinces. If it had been a general election, we would have won 291 of the 400 seats in parliament.

Q: In the event your party

won 41 per cent of the vote, compared with the total of 37 per cent won by your two main opponents. How can you run a parliamentary democracy when neither of the main opposition parties is represented in parliament?

A: I tell my opponents in today's parliament that if they are not tough on me I will call a third election. Probably none of them would be re-elected.

Q: Why don't you do that?

A: What country gets three elections in a row?

Q: What do you intend to do with the basic laws rewritten and made much tougher by the military such as those on unions, the political parties, the media, rights of association and the universities?

A: The people who seized power on September 12, 1980, saw four or five areas as very important for the stability of the country. They drew up laws with the experience of the previous five years in mind and therefore we have to test these laws. Time is required one year, two years, five years. We have to see how the laws operate. Turkey cannot afford any more zig-zags back and forward.

Q: But can the country afford as the mass hunger strikes in Mamak military prison and the deaths in Diyarbakir prison



Ozal: "We know this is a critical five years".

show that the prisons are not being run in a way to help rehabilitate prisoners?

A: This is an area I have tried to learn more about. We appointed a commission to investigate. I read its report. I think what was said abroad was not true. But military prisons have their rules, as do military schools. People must obey those rules. The military will not do things which are not in the prison regulation book.

Q: Would this not mean that the beating of prisoners and tortures are sanctioned from the very top?

A: Every torture complaint is studied. So far there have been 682. Of these, 396 were found to be groundless, 146 are being investigated and 80 have led to trials; 381 people have been arrested for mistreating prisoners.

Q: But so few people are actually sentenced while Amnesty International has a list of 80 deaths alone.

A: There may be such complaints, but which are genuine?

A: That is true. I know there are problems there. We are also losing states because of the high price offered by countries such as Saudi Arabia.

Q: Do you intend to make changes here or in, say, under law?

A: It is not easy. Some of the articles in these laws are required by the constitution itself. To change that we need 300 of the 400 votes in parliament if the President vetoes the change. That would be difficult. I know it.

Q: Are you planning an amnesty for political offenders?

A: I am sorry about that. Most of them have been sentenced under certain articles of the penal code which are the very ones which the constitution makes it impossible to forgive.

Q: Can you not change those articles then?

A: My hands are tied. We have to wait to the next elections. To make any partial or limited amnesty all three parties in parliament should agree and that is not simple. Right now our problem is rehabilitating our sons and daughters in prison.

Q: Surely such developments as the mass hunger strikes in Mamak military prison and the deaths in Diyarbakir prison

today?

Q: But to most people the Peace Association far from doing Communist propaganda was only questioning Western arms policy in the way that, for instance, your friend Mr Robert Macnamara, the ex-US Secretary of Defence, does?

A: Some people say that groups such as the Peace Association and Disk the radical trades union confederation leaders face a possible death sentence) were not pulling the trigger, but others such as the pro-torture they were the brains, the organisers behind the violence.

Q: Do you favour meeting Dr Andreas Papandreou, the Greek Prime Minister, on these matters?

A: Yes. I have let him know this. It would be useful for the two Prime Ministers to know each other but here, too, conditions are not suitable for a settlement.

Q: Which is your position?

A: I have no idea. I am not involved. The military courts will decide. We have nothing to do with the courts. But they are written with identical words. One power seems to be controlling this from behind.

Q: Cyprus issue

Q: Turning to foreign policy, what is the reason for your belief that conditions are not suitable for a settlement of the Cyprus dispute?

A: The U.S. Congress is making this hard. The Senate Foreign Relations Committee has said that part of the U.S. aid programme will only be given to Turkey if the Turkish Cypriots open Varosha to settlement by the Greek Cypriots.

Under such conditions I don't think there will be any solution. It has interrupted the dialogue which was going on between the Turkish Cypriots and the United Nations.

Q: But isn't it time that Turkey proposed some new way forward to help a solution instead of steps such as recognising Mr Denktash's unilateral declaration of statehood and exchanging ambassadors?

A: The Greek Cypriots gave us no alternative with all their attacks on the Turkish side and attempts to impose an economic embargo. Greece is not helping in all this.

Q: But Greece sees Turkey with its landing craft in the Aegean and Aegean Army as a threat?

A: We always tell them categorically that we have no demands on their soil. They must believe that. But equally

they should obey the treaties requiring the demilitarisation of the Aegean islands.

Q: When you call them Aegean islands are you questioning that they are Greek islands?

A: I have said we have no demands on Greek soil. But in the Aegean we have to settle problems such as airspace and territorial waters.

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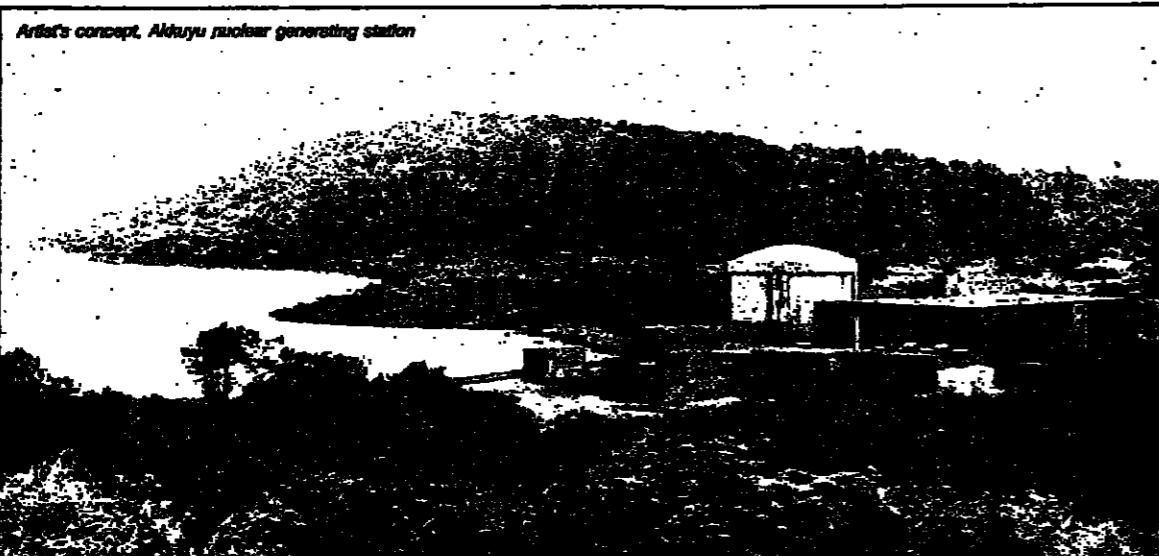
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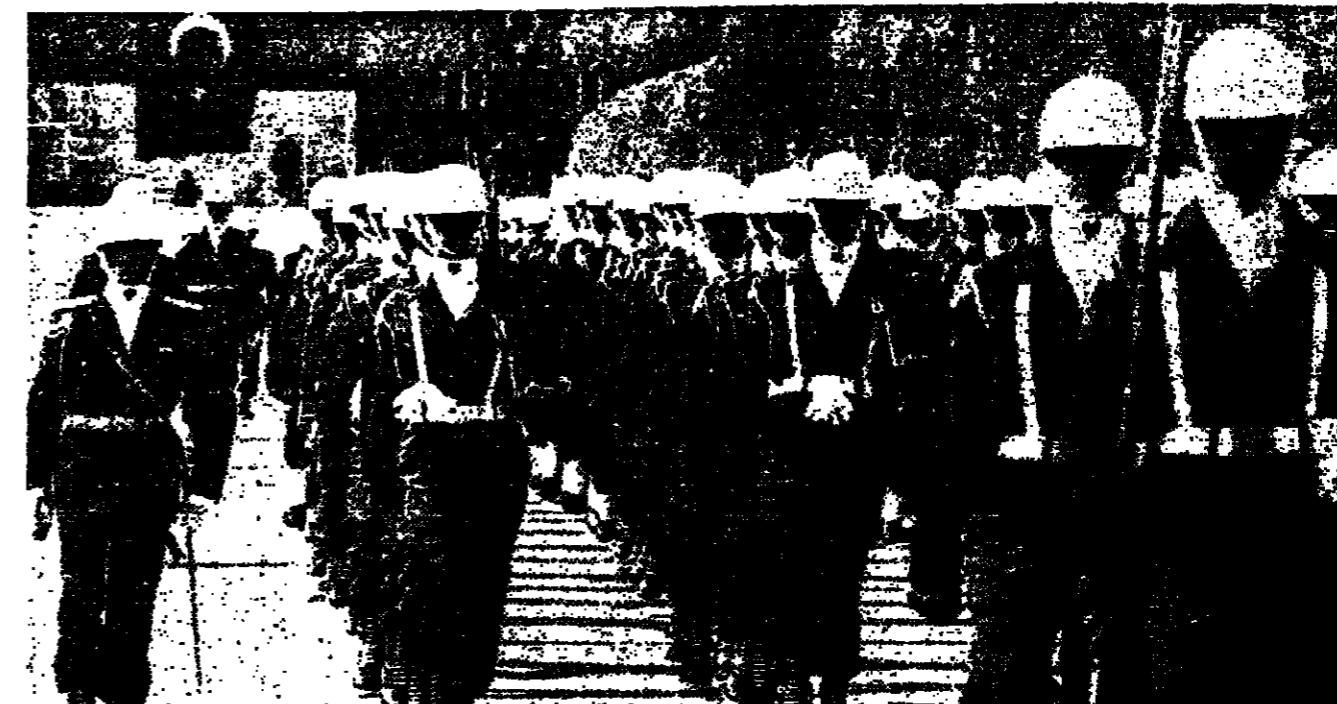
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TURKEY 4



The presidential guard of honour, Ankara. Most Turks accept the army's claim to be the guardian of the nation's values.

A force for national unity

THE ELECTION last November of Mr Turgut Ozal's Motherland Party, in preference to the generals' choice, the Nationalist Democracy Party of Mr Turgut Sunalp, was a rebuff for the army. It would be an unwise observer, however, who took this to denote a growing disrespect for the military in the mind of the average Turk.

Most citizens regard the army as their saviour from a bloodbath in 1980. In the three years before the coup, more than 5,000 people had been killed in terrorist violence, and the rate had climbed to more than 20 political assassinations each day. No party or coalition could form an effective majority government.

The three military interventions since 1960 have been peaceful and, in particular initially, relatively popular. Most Turks either accept the army's claim to be the guardian of the nation's values, or are too uncomplaining to dispute it.

Turkey has had only some 20 years of uninterrupted civil democracy, when the role of the army in national consolidation goes back 1,000 years during which military authorities and the Government were indistinguishable.

Liberal intellectuals grumble privately about torture, purges of university teachers and the rising living standards of officers — reflected not so much in their pay as in benefits like good pensions, likely sinecures in the private sector when they retire, subsidised army shops and the luxurious officers' clubs which have sprung up on prime sites around the country.

One of these under construction in Ankara has marble from floor to ceiling, plush red carpets and fine bars and restaurants. Other grand ones have been built in Istanbul, Famagusta in Cyprus and the skiing area of Uludag.

The relative prestige of the military profession may have slipped in the past 20 years as modernisation raised the status of other occupations, but the officer corps still enjoys a popular esteem which would be incomprehensible in many other countries.

As in other countries the conscripts who comprise the bulk of Turkey's 550,000 soldiers, seen self-consciously guarding such crucial installations as pedestrian crossings in Istanbul and Ankara, are every body's sons.

In a country of strong regional jealousies they are seen as a force for national unity: the army sends villagers from eastern Turkey to serve in Istanbul and vice versa. However, far away from the public eye in the East their fist is far from velvet-gloved.

The army's presence on the streets has been slightly reduced, and retired officers have ceased running town halls following March's local elections, but the army has by no means withdrawn from the barracks. Martial law continues in 54 of Turkey's 87 provinces, and the politicians are kept on a fairly short leash: Mr Ozal made no public protest after reporting of a Press conference which he gave last month was censored.

The generals' constitution endorsed in a 1982 referendum means President Evren is in power for seven years and has a veto over constitutional changes which can be overridden only by a 75 per cent majority of the 400-seat assembly. He appoints the chief of staff, members of the constitutional court, and all university rectors.

He presides over the National Security Council (NSC) and can call the Council of Ministers together and conduct the meeting. Ministers must give priority to decisions on measures which the NSC considers necessary to protect not only the country's independence and territory but also the security and tranquillity of society.

Officers are probably divided in their own minds about how far to withdraw from civil life.

Some undoubtedly want to get back to soldiering and feel that training has been neglected. They are also uneasy about the rumblings of corruption which have surfaced with the army's involvement in civil administration.

On the other hand, the military's belief in its own responsibility for what happens in public life runs deep. It wants to find a system for running the country which will avoid the breakdowns under civilian governments which have marked the past 40 years.

Army commanders have been political leaders since the days of the Ottoman empire. Sultans were military, religious leaders.

Mustafa Kemal Ataturk avoided wearing his uniform and sought to lay the foundation for civilian rule in the republic he founded in 1923; but he continued to be addressed as papa (general), former officers filled many administrative posts, and a multi-party system was not established until 1950.

Conservative

The conventional view of the army is that it was one reformist but has become unimaginative and conservative. In the 19th century the establishment of officer training schools led to the creation of civilian schools and to a new elite of officers and civilians willing to challenge tradition.

The constitutional Union and Progress Committee, or Young Turks, who flourished between 1910 and 1918, were mainly army officers.

The generals are still capable of a little boldness. The Kemalist heritage might have led them to embrace state economic system in 1980, but instead they largely went along with slow moves towards a less regimented economic regime and kept Mr Ozal as deputy prime minister.

After his departure two years later the policies became tempered with caution and in last year's elections the generals were distinctly uneasy about his pledges, but Mr Ozal's victory and return to power will probably not suit them ill so long as he continues to provide stability.

Video parlours and censored news

THE NEWLY-APPOINTED head of Turkey's State Radio and Television, Dr Tunca Toskay, had been in the post for less than a week before he announced his first major decision — to axe the BBC TV series "The Thorn Birds" on the grounds that it contained Christian propaganda.

For many, the news was uncomfortably similar to periods in Turkey's recent history when programmes as diverse as "The Ascent of Man" and "Mork and Mindy" were suddenly deemed unsuitable for Turkish audiences. Like other areas of national life, Turkey's media have been highly politicised in the past and though new patterns are starting to emerge, improvement in quality may not be easy to achieve.

Turkey's newspapers, debilitated first by the politicisation and party strife of the 1970s and later by strict — and continuing — martial law censorship, find many areas of discussion closed to them.

At the top end of the market, Cumhuriyet, traditionally the paper of Left wing intellectuals has become somewhat less militant.

It can nowadays run an interview with Mr Ozal or the U.S. Ambassador quite routinely, which would have been impossible a decade ago.

Its new format seems to be moving closer to that of the quality press in the West and its sales have begun to rise reflecting this, from 60,000 to a still-low 105,000, though the paper's chief columnist, Mr Uğur Muammer İlhan Selçuk, and Mr Oktey Akbal remain un-promising socialist polemics writers.

The real innovations, however, are coming at the other end of the market where papers like Tan and Bülvar offer their readers a mixture of sex and scandal which has even less to do with news, in the conventional sense of the word, than the contents of some British newspapers.

The longer established dailies — Hürriyet, Milliyet, Tercüman, Günaydın as well as the more recent Gunes — seem to be in something of a rut which even the return of parliamentary politics cannot lift them out of. All of them were shut down at least once, and some of them repeatedly, in the last three years.

Scores of journalists, including the country's leading woman columnist, Mrs Nazli İlçak, have gone to prison. There have even been moves to bludgeon the foreign press into submission. One agency's local

correspondent has been beaten up by the police and his complaint left without investigation.

Two Turkish nationals, working for foreign news agencies, have been banned from travelling abroad because of court cases six years and eight years old.

The former correspondent of the paper, Mr Metin Murat, was threatened with deportation two years ago, and even since Mr Ozal took office his agency correspondents have had their sleep disturbed by the presence of plain-clothes policemen in cars outside their homes.

There is no immediate sign of any improvement. Instead, Turkish publishers are turning to sex and technological innovation for new ideas.

Even by British standards, Turkey's entry into the video market has been amazing. Video parlours have mushroomed along the main streets of Ankara and Istanbul, and video sets are now part of the staple equipment of many Anatolian coffee houses and even the more luxurious inter-city buses.

The demand for video films is seen by many Turks as a natural reaction to the insipid

SUBJECTS BANNED IN THE PAST YEAR

Prime Minister Turgut Ozal's remarks on prison conditions during a recent press conference.

A boycott of food by students.

News that the brother of the would-be assassin of the Pope wished to talk with President Evren.

Articles on the banning of beards and girls' headscarves and clothing regulations at universities.

The hold up by robbers of 16 cars in Eastern Turkey.

Reports on major robberies in Istanbul and Ankara.

Charges of foreign exchange smuggling against one Turk.

The trial of a retired officer accused of espionage.

News about former Prime Minister Bozidar Ercet and Suleyman Demirel.

The crashing of an Iraqi helicopter near Ankara.

Comment on the dismissal of university professors.

Anything about the visit of the Saudi Foreign Minister other than statements by the Turkish Foreign Ministry.

A demonstration by the wives of Turkish prisoners.

Details on prison conditions.

Changes in the media

DAVID BARCHARD

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Politics

Still a tight control on trade unions

Labour

BRIAN GROOM

THIS MONTH Turkey's muzzled labour movement is allowed to start its first collective bargaining with employers since the generals seized power in 1980. But the rights of trade unions are, if anything, more constrained than those of politicians in the country's return to partial democracy.

There was a grin on the face of Mr Nazim Tur, the shipyard workers' leader, when he walked into the Ankara headquarters of the moderate Turk-Is union federation waving the first bargaining licence. His union was the first to strike in Turkey since the 1980 coup, he said: even in the present difficult circumstances 1,400 members at Haliç Shipbuilding, Istanbul, had recently staged a boycott of company-provided meals.

However, the turbulence which made Labour relations a minefield for employers before 1980 will not return for the foreseeable future. For one thing, the radical union federation Disk, which was behind much of it, has been dissolved. Its leaders tortured, and accused of trying to overthrow the state in a trial which has dragged on since 1981 amid international outcry.

Surviving group

Turk-Is, a "non-political" organization which enjoys a relatively cooperative relationship with the authorities, has survived. Against accusations of collaboration levelled at it by left-wing exiles, Turk-Is has argued that pragmatism was the only way to minimize damage to union rights.

Now it must demonstrate how that strategy will benefit the 1.8m-plus members it claims to represent. It has become more vociferous, arguing for instance that Government-inspired price rises have undemanded price increases of 25 per cent plus TL 2,000 per month recently awarded by the Supreme Arbitration Council. But if it is to back up its words with real strength it faces a tough task.

Martial law or states of emergency which prohibit strikes have been lifted in only five of Turkey's 67 provinces. Even when these restrictions

are removed, repressive labour laws approved last year still make the country's labour movement the most shackled in non-Communist Europe.

Secondary industrial action, political and general strikes are banned. Go-slows and picketing are prohibited, and the Government can impose 90-day cooling-off periods followed by compulsory arbitration.

A range of workers including health, gas, electricity, coal, oil and municipal bus workers are banned from striking. Unions are forbidden to give or receive support from political parties.

Strikes may not be "pre-judicial to the principle of good

will, to the detriment of society, or damage national wealth."

Illegal strikes can be punished by up to 18 months in prison, or half as much again for a second offence.

"With these laws we cannot get organised, we cannot strike or conduct a healthy collective agreement," said Mr Svetek Yilmaz, Turk-Is's tub-thumping policy maven. Turk-Is is pressing for changes, but Mr Turgut Ozal, the Prime Minister, is reluctant to have made major changes until the laws have been tried for a period. If any changes are made, these are likely to concern just the nit-picking rules governing internal union

procedures.

The more restrictive items are required by the general's constitution promulgated in 1982.

Mr Ozal has set the raising of living standards and reduction of unemployment as two of his main aims, but his austere counter-inflationary policy suggests no short-term easing of these problems. The foreign investment he wants to entice comes partly in search of cheap labour.

Take-home pay has been stripped by inflation. Turk-Is claims that real wages have fallen by more than 50 per cent in five years. The Government points out that tax cuts

have offset a little of this, and that the biggest fall was in the three years before the coup. But the downward trend is none the less clear.

To qualify for collective bargaining rights, unions have had to show that they represent not only 51 per cent of workers in a factory but also 10 per cent of workers in that overall sector of activity. After some arguments and appeals, most Turk-Is affiliates have qualified.

We have those of the right-wing union federation Hak-Is, which the official figures show to have a surprising membership of more than 100,000. Turk-Is has formally accused

employers of helping to manipulate Hak-Is's figures in order to split the union movement from the right.

Wage rises since 1980 have been set by the nine-member Supreme Arbitration Council, with union representatives in a minority. Average wages were officially said to be TL40,000 a month (\$1,500 a year) before this year's round of increases, but Western companies say the true figure may be lower.

Unemployment is officially put at between 15 and 20 per cent, but underemployment, caused particularly by the seasonal nature of agricultural work, means that its real level is somewhat higher.

Turk-Is's problem is that a lot of its members have clearly voted for Mr Ozal's tough policies. The federation's morale, however, has been improved by the International Confederation of Free Trade Unions' lifting of its suspension of Turk-Is.

The suspension was imposed after Mr Sadik Sıde, its general secretary, became Social Security Minister in the generals' administration. It was lifted after he was suspended from his union post, but last December the Turk-Is congress voted him back in as general secretary.

Sober climate

Many Disk leaders in exile now want their activists to join Turk-Is and radicalise it. But although Turk-Is has recruited ex-Disk members, there seems little chance of a militant takeover in today's sober climate.

The luckiest adolescents in Turkey are probably those who drift into business, rather than education, while still in their teens. It is not uncommon for restaurants and shops in provincial Anatolia to be set up by persons under 20—in which case apart from military service of 20 months a young entrepreneur can look forward to a well-earning existence running a successful business for the rest of his days. Such individuals are inevitably a minority.

Through record shops (present in most towns) and hamburger bars and discotantes in the big cities and to a lesser extent in the countryside, Turkish youth is beginning to establish itself as a consumer market. Chains of cheap fashionable clothing (such as Altinay's Carsi shops) oriented to young customers are starting to appear, but as yet the purchasing power of the under-twenties appears very limited by comparison with the West.

With the lid firmly down on the pressure cooker, it is difficult to know to what extent the extremism of the 1970s has genuinely disappeared, or whether it is still fuelled by frustration and resentment.

The Prime Minister, Mr Ozal, has spoken several times recently of the need to win the hearts and minds of the young.

The plight of the ex-Disk leaders continues to be deplored by bodies like the ICFITU, the European Trades Union Confederation and the International Labour Organisation. The trials begun in 1981 have been extended to include former Disk affiliates as well as the central body, and more than 1,000 people are now on trial. The death penalty is sought in 68 cases, though it is unlikely to be given.

The dissolution of Disk, and the new laws, have been widely welcomed by employers. Before the coup, strikes were severely disrupting output. Employers claimed that poorly-educated workers were being exploited by Disk for revolutionary ends, and that union activists took reprisals against people who worked faster than their colleagues.

PROFILE: SADUN AREN



Prof. Aren: life-long socialist.

Economist released on bail

SADUN AREN, as a left-wing professor of economics, is the kind of man who ends up behind bars almost every time there is a military coup in Turkey. He claims to have been tortured only once—by having the soles of his feet beaten by security police in Istanbul while under interrogation for a month in 1982.

Prof. Aren, who is 62, has been arrested twice in the past 20 months. On August 9, 1982, he was taken in and charged with making Communist propaganda in his teaching materials at Ankara's Economic and Commercial Academy.

Released three months later after being acquitted, he was arrested again the same day for the part he used to do at the social and economic resource centre of the union federation Disk, which was banned in 1980.

He is not charged with terrorism. Of the 147 defendants in the main Disk trial, 68 face a possible (but unlikely) death penalty for allegedly trying to overthrow the state, and he is charged with helping them. Prof. Aren was held in the high-security Metris military prison early in 1983 and has just been released on bail.

Turkey's prison conditions

TURKEY 5

are notorious. Beating by guards is frequent at places like Mamak, where there have been mass hunger strikes, and Diyarbakır, while the government has recently started a new special "P" type of prison apparently designed to modify prisoners' behaviour. Metris too has been one of the less pleasant prisons with Aren kept in a small cell with 12 other prisoners and allowed an average 15 minutes exercise per day in the cramped prison yard. Newspapers and books are not allowed and the short weekly conversation he may have with his wife is via telephone through a glass screen with soldiers listening in.

Dr Aren was held with Disk leaders like Mr Abdullah Basturk. The evidence against him includes his attendance at a World Peace Conference in Athens in 1978 and a library list at the Disk resource centre containing names of publications including those of the French Communist Party.

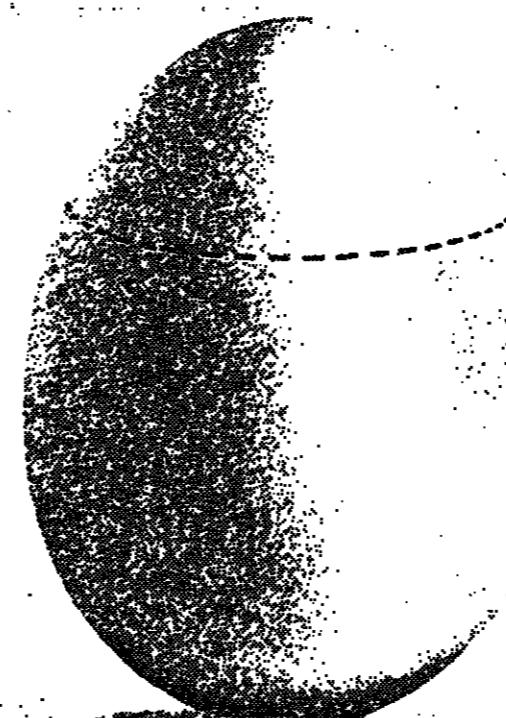
Professor Aren is a lifelong socialist. Born in Erzurum, he graduated in political science from Ankara University in 1944 and taught there for 21 years, becoming Professor of Economics in 1957. During a break in 1951-55 he worked for the United Nations in Geneva and studied at Cambridge University and the London School of Economics.

In 1963 he joined the Turkish Workers' Party and in 1965 became one of its 15 members of parliament, representing Istanbul. In 1969 he did not stand again and tried to return to Ankara University, but the President and the then Prime Minister, Mr Suleyman Demirel, did not approve his appointment.

When a military government took power in 1971 he was thrown in jail, along with other members of the party's executive committee, and sentenced to 12½ years' imprisonment for communist propaganda.

He was released 2½ years later as part of a general amnesty. Although a successor to the wound-up Turkish Workers' Party was founded in 1975, he refused to join it. He argued that Article 141 of the Penal Code copied from Mussolini and banning any attempt to overthrow the political, social, economic or legal order of the State made founding socialist parties a self-defeating act.

BRIAN GROOM



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TURKEY 6

Staying well out of Russia's orbit

TURKEY'S NEW foreign minister, Mr Vahit Halefoglu, speaks fluent Russian and fluent Arabic—as well, of course, as flawless English and German. His linguistic abilities summarise Turkey's need to draw upon diverse strands in dealing with the rest of the world, a need complicated by the country's growing relationship with the rest of the Middle East.

Despite the gloomy predictions of some foreign critics, Mr Ozal's arrival in power has not signalled an abrupt turn about in Turkey's foreign policy involving the country strengthening its bilateral ties with the United States and downgrading its links with Europe while moving closer to its Middle Eastern neighbours.

In dealing with such problems, Turkish diplomats, for all their professional polish and sophistication, are poorly equipped to make initiatives.

Apart from political considerations inside Turkey, where foreign policy issues very often become entangled with national pride, especially where dealings with Cyprus or Greece are concerned, Turkey's foreign policy making since 1924 has been geared to preserving an existing set of political and military arrangements, rather than trying to stimulate change.

There is little sign that this basically defensive and reactive strategy will change. The Turks long ago acquired the knack of participating in as many international gatherings as possible (from Nato and the Council of Europe to Islamic Summits) and exerting a moderate influence at them.

This policy has paid off handsomely in the last few years in trade terms, though it has brought disappointments in purely diplomatic ones. No country, with the possible exception of Brunel, has so far recognised the Turkish Republic of Northern Cyprus, not even Turkey's cherished "brother" countries of Pakistan and Bangladesh.

But Turkey's foreign policy is sufficiently pragmatic in its trade and economic interests above political ones. It looks like being a long time before the country abandons its curious but successful policy of backing the West but sticking to the consensus (more or less) in Middle Eastern gatherings.

Instead, relations this spring

with the U.S. appear unexpectedly tetchy while an EEC official describes the relationship between Turkey and the Community as being more relaxed than for a long while.

Mr Ozal, far from turning his back on Europe, has pursued an active policy of seeking Turkish participation in the parliamentary assembly of the Council of Europe and the revival of the Turkish-EC Parliamentary Joint Association Council, while keeping alive but not playing up earlier talk of a Turkish application for full EEC membership in the near future.

Complexity

Yet, in many areas of foreign policy—the Middle East, Europe, Cyprus, and elsewhere—the increased complexity of the problems confronting Turkish diplomacy in the 1980s may force choices to be made. Until now, on many issues the essence of Turkish foreign policy often consisted of skilfully avoiding excessive involvement.

There is no doubt about Turkey's determination to stick to its pro-Western and pro-NATO foreign policy. Though this matter is seldom publicly discussed in the country, the fundamental goal of Turkish foreign policy remains keeping the country out of the Russian orbit.

Thus, even on the Arab-Israeli dispute, despite a great deal of pressuring from Arab governments, Turkey has not severed its vestigial diplomatic ties with Israel. To do so might endanger its relations with the U.S. and in particular provide a boost for Congressional figures lobbying for more military aid to Israel at the expense of Turkey.

Mr Ozal has made a point of

trying to emphasize the pragmatic aspect of Turkish foreign policy in dealing with the country's dispute with Greece. The new Prime Minister shows many signs of agreeing with those in Western Europe who find the Turkish-Greek and Cyprus disputes an anachronism.

When he took office last December he made a point of offering a "hand of friendship" to Greece and he has since lifted the requirement that Greeks obtain visas to visit Turkey.

His aim is to strengthen exchanges between the countries by promoting tourism, trade and cultural links.

However, the Greek Government of Dr Andreas Papandreou has found nothing of substance in these overtures and considers it is still threatened by the Turks with their landing craft in the Aegean.

Further, Athens is incensed over Cyprus. Last November the Turkish declared an "independent state of Northern Cyprus" and one month ago the Turks and Turkish Cypriots exchanged "ambassadors".

All this, and some scuffles in March over alleged firing by a Turkish naval ship near Greek fishermen, mean that Athens is in no mood to consider there to be much friendship in Mr Ozal's hand.

Efforts by the Senate Foreign Relations Committee to pressure the handing over of the Varosha new town area of Famagusta so that Greek Cypriot refugees could resettle there under UN auspices have led to intense anger in Ankara.

One issue on which the Turks

would like more Western attention is the assassination of Turkish diplomats by Armenian groups.

What is perceived as sympathy for the gunmen by successive French administrations has brought Turkish-French relations to an all-time low.

Elsewhere in Europe, human rights groups have injected a prickly defensiveness into Turkey's dialogue with Western Europe to which Mr Ozal's Government is responding with an attempt to investigate major allegations of abuse.

There is no doubt that the release of the 28 defendants in the Turkish Peace Association Trial would open the way, for example, to such improvements in dealing with Europe as the release of \$512m in aid under the EEC's Fourth Financial

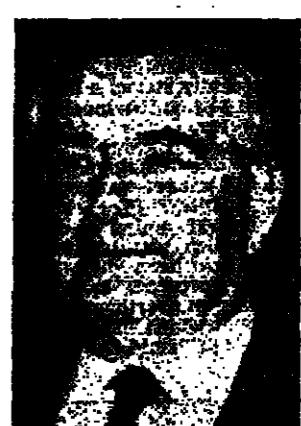
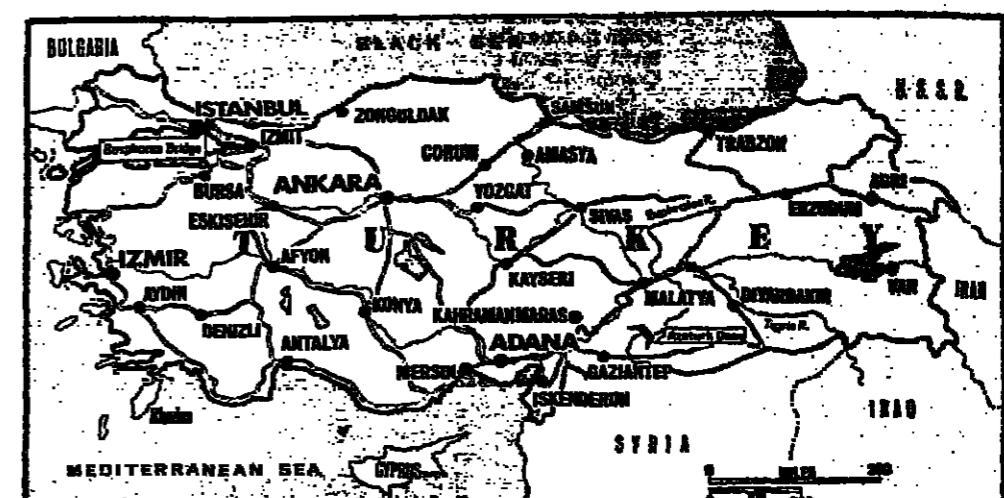
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Turkey's new Foreign Minister, Mr Vahit Halefoglu, making few changes so far

to stress to conscripts that it is the Russians—rather than the Greeks—who are the main threat to the country.

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Efforts by the Senate Foreign

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Foreign relations

TURKEY 7

Immigrant Turks sceptical about taking German citizenship

FOR THE first time in a decade there was a slight fall last year in the Turkish population of West Berlin, from 119,620 to 117,370. But it was not the start of a large-scale repatriation of Berlin Turks, according to city experts on the Turkish Gasterbeiter families.

Many of the departing Turks took advantage of a city offer to pay low income families up to D-mark 5,000 towards their removal costs and a portion of the train fare home. The Turks were also able to collect their accumulated pension contributions in a lump sum from the West German Government.

Those who decided to return home were mainly between 40 and 50 years old. They plan to use most of the pension money which sometimes amounted to as much as DM 50,000 when both husband and wife worked to set up their own small business in Turkey. Turks in Germany often dream of ending their dependent wage relationship when they return home.

West Berlin officials take pains to explain that enticements to leave Germany are insignificant compared with the city's efforts to help to integrate the Turkish population of Berlin. In the last year of any West German city, DM 10m is spent annually on integration schemes, while the new repatriation benefit amounts to DM 1m a year.

A recent survey of Berlin Turks, revealed that a larger percentage than ever—83 per cent—said they could not say precisely how long they intended to remain in Germany.

More than one-third said they would return home if they were able to start up their own business.

Another large group of Turkish Gasterbeiter said they would return when they had saved enough money. A smaller number said that their children's schooling would first have to be completed.

The survey showed that the overwhelming majority of Berlin Turks remained sceptical about taking German citizenship even if there were no problems attached. This view contrasts

sharply with a report by Frau Barbara John, West Berlin Commissioner responsible for foreigners, which said that Turkish families wanting to remain in Berlin should begin to consider taking German citizenship.

Under German law, citizenship can be obtained after 10 years residence in the country, and a reasonable command of the German language and knowledge of German life. The City Government has called on West Germany to allow foreigners of 18 or over, who have lived in the country for eight consecutive years, to obtain citizenship if the native country does not object or make it difficult.

Workers abroad
LESLIE COLITT
in Berlin

Turkey, however, opposes its citizens taking German or any other foreign citizenship, so only a few more than 100 Berlin Turks took German citizenship last year.

Two-thirds of the Turks in Berlin surveyed replied negatively to the question "If you had a daughter of age who did not want to return to Turkey would you respect her wish?" This showed the extent to which the Turkish population in Germany is still bound by the conventions of agrarian Anatolia. Even in the case of a son, of legal age, 51 per cent said they would not respect his wish.

More younger Turks between 18 and 24 said they would abide by such a wish, reflecting the degree to which the second generation is adopting German social values.

It is the second and especially the third generation (those born in Germany) of Turks who, the city says, must be integrated if severe social tensions are to be avoided. Integration will depend on three main factors all of

which, Frau John notes, are interrelated: improved education and housing and greater job opportunities.

The first pre-requisite is closely linked with his age at which young Turks arrive in Germany. The older they are the poorer their chances of learning to speak German adequately and completing their education in order to qualify for an apprenticeship. Without apprenticeships they are condemned to do the same unskilled labour as their parents, which will also make them prime candidates for unemployment.

As most Turks are crowded into three inner city boroughs the chances of Turkish pupils attending classes with German children are slim. The city recognises though that only by contact with young Germans can the language problem be solved and cultural "ghettoisation" prevented.

A growing number of West Berlin companies are providing special programmes for Turkish apprentices and the city's DM 165m scheme to promote job training also benefits Turkish children.

But the unemployment rate among young Turks remains the highest in the city.

Housing is the area where Frau John's report is the most pessimistic: 80 per cent of the Turks in West Berlin live in overcrowded flats, many with up to six persons in one or two rooms. Two-thirds of the flats are without baths and central heating, and a large proportion have outside toilets. Improvements here are expected to be only very gradual.

Despite the growing number of anti-Turkish scrawlings on walls, the report says most Berliners show tolerance towards the Turks if only because they are needed if the economy is to function. It says, however, that anti-Turkish criticism grew during the recession since they "erroneously" believe that if the Turks were sent home the Germans would get jobs.

What do the Turks think? The survey showed that most have experienced anti-Turkish attitudes, but 52 per cent said they believed that only a small percentage of Germans were hostile to foreigners.

Western European countries are seeking to avoid any posture or policy which might threaten Turkey's fragile internal stability

Relations remain resilient

TURKEY'S RELATIONS with Western Europe are proving remarkably resilient.

The military overthrow of democratic institutions in 1980 did cause a serious tremor—no group of liberal democrats can be expected to applaud any repudiation of their values.

The subsequent imprisonment of leading politicians and the threat of death penalties to trade unionists attracted the predictable condemnations from across the political spectrum and a still-unresolved case against Ankara at the European Commission on Human Rights.

Yet these events took very little of substance out of most countries' relations with Turkey. A modest package of EEC aid—£350m—has been blocked for three years but this has been a minimum concession by governments to their galleries of liberal and left-wing opinions which had sought a much tougher response to the policies of the military regime.

Some governments, notably West Germany, have continued to supply funds to help the rehabilitation of the Turkish economy. This has been of greater practical and political importance than the support being given by France, Denmark and the Netherlands to the anti-Turkey case at the Commission on Human Rights.

Meanwhile, the Council of Europe and the European Parliament have maintained pressure for more political liberalisation within Turkey but without any serious threat of sanctions for a failure to deliver.

The view from Europe
JOHN WYLES
in Brussels

Pressure on Turkey to bring about a reversal of the move and a rapprochement between the Greek and Turkish populations has not been more than quietly diplomatic.

European governments are not disposed to look for trouble in their relations with Turkey for several reasons. The most important remains Turkey's crucial strategic position on NATO's south-eastern flank. The Europeans have followed the American lead in seeking to avoid any posture or policy which might threaten Turkey's fragile internal stability and its commitment to the Alliance.

The military takeover in 1980—while formally to be regretted—did end a long period of internal bleeding that was threatening domestic upheaval and economic ruin.

The subsequent stability and progress towards economic recovery has been an immense relief to NATO capitals and, in the view of some politicians, a sufficient vindication of the coup led by General Ermen.

Another important factor influencing attitudes to Turkey is that President Ermen's gradual and firm controlled restoration of democratic institutions has been just enough to countervail liberal and left-wing complaints in Western Europe. Although the recent municipal elections—described by one observer recently as a "model of democratic procedures"—have appeared to fulfil this promise.

Political reform has been accompanied by economic progress which has been greatly appreciated by Turkey's leading companies. The EEC's exports to Turkey have risen by 35 per cent since 1980 to around £1.5bn a year. The prospect of further growth has been enhanced by Mr Ozal's experiment in relaxing import restric-

tions and cutting subsidies to exporters.

For years the EEC has been looking for such trading liberalisation under the terms of its Association Agreement with Turkey. It is both ironic and politically significant that Ankara should have taken such steps when the Agreement is in the political deep freeze.

The new economic policy looks likely to speed up the pace of Turkey's political rehabilitation. The election of Mr Ozal's Government last November was an essential precondition for this rehabilitation which began to be marked at the beginning of the year by a visit to the Europe Commission by Mr Vahit Halefoglu.

Respectability

The spring meeting of Defence Ministers in NATO's nuclear planning group at Cesme in Turkey at the beginning of April was further confirmation of Turkey's growing political respectability. This will almost certainly be sealed by the seating of delegations of Turkish Parliamentarians and the Council of Europe's Assembly. This would have happened in February, but for the fact that an interpreter-strike prevented debate and adoption of a resolution.

Release by the EEC of its financial aid to Ankara would be the final certificate of political good health from Western Europe. But Turkey looks likely to have to move further down the road of political liberalisation before this can be issued.

It looks likely to be withheld for at least as long as the Diktat trade unionists remain in prison facing death sentences. Their release is a serious blight on the democratisation process—at least as far as France, Denmark and the Netherlands are concerned and their release appears to be the key to a full normalisation of relations between Turkey and Western Europe.

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Midland in Turkey



Midland Bank International is pleased to announce the appointment of Mr. Cafer Okray as adviser in Ankara. The appointment is a measure of Midland's increasing trade with Turkey, and underlines the Bank's faith in Turkey's economic growth. Mr. Okray is well-known in Turkish banking and financial circles; he will greatly strengthen the Midland presence there. He can be contacted at:

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TURKEY 8

Turkey is now embarked on a bold experiment to change the pattern of its economic development. The long years of closed economy, hiding behind tariff barriers and living with low local interest rates and an over-valued lira are now well behind.

A call for more sacrifices

FOUR YEARS ago, Mr Turgut Ozal launched his attempts to turn round the Turkish economy with the warning that they would entail four years of sacrifice. Now these four years are past and Mr Ozal is again asking for sacrifices from the Turkish people.

For his opponents on the Left and Centre, the continuing problems of the Turkish economy are proof of the bankruptcy of the IMF-backed austerity programme which he has applied.

In their book, Mr Ozal offers little more than the stop-go policies discredited in Britain.

Further, even such results as have been achieved have required the suppression of democratic and trades union freedoms. But for Mr Ozal and his followers the only problem is that matters were allowed to slip in the 18 months after he resigned as the General's Deputy Prime Minister in June 1982.

As he told an economic graduates' conference in Istanbul last month, the lesson is clear. Some TL 200bn was pumped into the money supply to rescue failing companies,

enough. The annual rate of increase of wholesale prices rose from around 25 per cent to over 40 per cent. Export growth abruptly tapered off.

This experience has served to strengthen Mr Ozal's belief that the policies he had been following had been correct. His first five months in office have thus inevitably seen him preach and practice the virtues of a tight monetary policy, of hiking interest rates to encourage savings and of seeking further to cut back the public sector deficit.

Figures on this are published by the Under-secretariat of Treasury and Foreign Trade and presented in a somewhat abstract form, but a recalculation of their statistics indicates that the overall public sector borrowing requirement was around 4.5 per cent of GNP in 1983 compared with 12.1 per cent in 1980.

Tackling public sector finances has solved a series of price increases by the 40-odd

state economic enterprises (done in a way which belies claims that they are now free to set their own prices).

The aim is to keep the budget deficit down while tackling unemployment—now 18.5 per cent of the labour force—by using non-budgetary revenues to finance a mass housing programme.

Many of his measures may sound the dry fare of the textbook technocrat, but their success is crucial to his Government's credibility. Mr Ozal is relying on progress in the economy to maintain his current popularity as well as to build up his bargaining power with the armed forces.

But perhaps more important still is the programme of structural change introduced hand in hand with the austerity measures. Innovations include:

- A dramatic simplification of the country's notorious foreign exchange regime. Turks can now open bank accounts with foreign exchange. There has been progress towards increasing

ing the convertibility of the Turkish lira.

● The ending of the bans on Turks travelling abroad. The only remaining hurdle is that any Turk who wishes to travel must have \$1,000 of foreign exchange with them.

● The significant steps to ending quantitative controls on imports. Now tariffs and the price mechanism are the main restriction, with the government promising its intention to reduce tariffs.

● Ending the overvaluing of the Turkish lira. Henceforth, a realistic exchange rate is to be the main motor for export encouragement.

● A part of the red tape hindering exports has been removed. Only large trading houses may now buy and sell to Comecon countries.

● Guarantees that foreigners

will be able to remit the proceeds of sale of any land or shares they buy in Turkey.

● Further encouragements are being prepared for foreign investors. The Government plans

to ensure all such investors are able to benefit from the privileges now only available to companies investing under Law 6204.

● The opening of the country to Islamic funding operations and to Western financial services such as stockbrokers.

The larger businessmen basically divide into two camps in their reaction to these policies. The old-fashioned holding groups such as Koç and Sabancı oppose too great an opening of the economy to foreign competition, though so far have little to fear.

Other companies hit by specific measures, such as the limitations on which companies may trade with Comecon, are also deeply critical.

Last month Mr Ozal entered

into a 5 per cent increase in GNP this year, with the rate then creeping back towards the 7 per cent recorded in the boom years of the 1960s and early 1970s.

However, Mr Murtaza Celikel, who had the support of numerous small businesses during his recent attempt to win the presidency of the Istanbul Chamber of Industry, is an unrepentant critic of the Ozal Programme.

"He has stopped inflation by stopping life. Industrial investment has virtually dried up. Turkish industry is collapsing at its feet as it had diabetes."

Steady levels of workers' remittances and gradually growing net earnings from tourism should see the current account deficit to decline to under \$1bn.

On the capital account, credits to finance the massive projects now being planned are expected to provide the main source of the funds necessary to balance Turkey's books.

Yet difficulties remain:

● The financial sector is under strain with some banks admitting that around 25 per cent of their loans are non-performing.

Real interest rates to borrowers are now around 20-25 per cent, putting an almost impossible burden on many firms.

● Many firms are working well below capacity—for the motor industry average capacity use is around 47 per cent—yet if firms were in full production they know they could be plagued by energy shortages.

● Investment has been slack, meaning that Turkey's manufacturing technology is becoming increasingly uncompetitive.

● The Ozal programme has partially depended on holding real wages at around half their 1979 levels.

All this means that the battle is far from over. Mr Ozal has a number of further tricks up his sleeve. He would like to see a value added tax introduced at the beginning of next year. His officials favour the introduction of what would be Turkey's first proper export credit agency. He is prepared to see significant land purchases by the Arabs.

Indeed, for now the ball is in his court and for a year or so is likely to remain there. His victories in the general and municipal elections give him a freer hand in this field than many previous Prime Ministers.

D. T.

Bankers' memories are long and their

recent crises elsewhere in the Third World mean that many banks are still

reluctant to increase their exposure to

Turkey.

The Japanese Ministry of Finance, for

example, has long applied a circular

obliging banks extending credit to countries which have recently re-scheduled to make counter-investments.

But the U.S. banks have been building

up their lines and to a lesser extent the European banks have been following suit.

Mr Yıldırım predicts that Turkey

will not be requiring more than an

annual \$0.5bn of programme-type bor-

rowing for balance of payments purposes

in coming years.

However, the Government is attaching

considerable importance to project finan-

ce. Last year it borrowed \$511.5m

from a syndicate of banks to finance in-

vestment in its telecommunication sector.

This March it raised 18-year loans from

a syndicate of banks, the West German

KFW and supplier to finance the supply

of \$7.65m worth of electro-mechanical

equipment for the Ataturk hydroelectric

power station. Hermes, the West

German export credit agency, and U.S.

Eximbank have become increasingly

active, but Britain's ECGD has been

reluctant to risk fresh losses in Turkey.

However, as one British bank puts it:

"The fair is opening. At time passes an

increasingly wide range of projects will

begin to look attractive."

At the same time the Turkish private

sector is being increasingly encouraged

to raise funds abroad. One group alone,

Eximbank, has arranged over \$4.5bn of

facilities.

Turkey has been relatively prompt in

making foreign exchange transfers, but

one reason for continuing caution by

some banks is that the country is about

to face the burden of having to repay

the principal on the loans rescheduled in

1983.

This will lead to a debt hump in 1985

when total debt service on existing

medium and long-term debt will reach

around \$2.7bn. The overall ratio of debt

service to net earnings from exports and

services is forecast to be around 29 per

cent that year. But from this peak the

Turks' forecast is that the figure will

slip smoothly over the next five years

to under 20 per cent. These figures are

not far from recent forecasts made by

the IMF.

Central Bank officials are confident the

worst is far behind. Only the pessimist

can disagree.

D. T.

\$1bn raised on international markets this year

MR ZEKERİYA YILDIRIM, Deputy Governor of Turkey's Central Bank, is in fine fettle. One current issue he has to deal with is how large credit lines Turkey should be opening to its neighbours.

His problem is no longer that of staving off irate creditors, rolling over debts and seizing whatever crumbs of comfort the banks would give his country.

On the contrary, already this year the Turkish Government and state sector have been able to raise almost \$1bn from the international markets—over twice what they could raise in either 1982 or 1983.

Terms are still hard. The Central Bank's recent \$800m six-year loan led by Manufacturers Hanover Trust was at 1½ per cent over Libor, 1½ per cent over prime for the dollar option and 1½ per cent over AKA for the Deutsche mark option. But the loan was both larger and for a year longer than the Central Bank's previous such foray into the markets.

It has been a long road for the country which was the first of the Third World's major recent debt casualties. Turkey had to reschedule around one-half of the \$1.4bn debt it had outstanding at the end of 1979.

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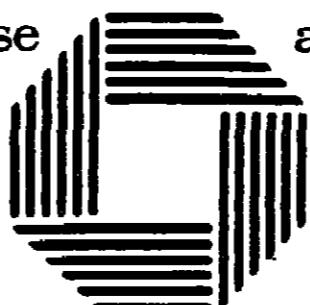
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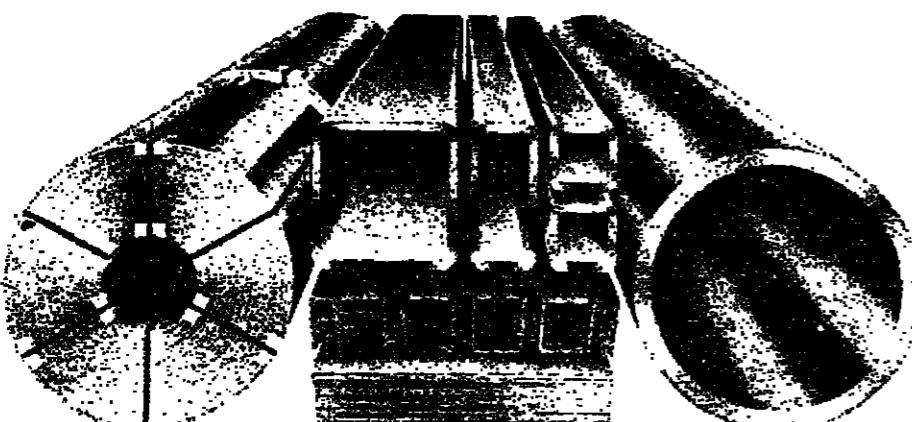
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TURKEY 10

Banks feeling the strain

IN THE past year five Turkish banks have had to close their doors.

"This year, two or three more are likely to follow them," one of the country's top bankers predicts. Certainly the scare stories abound.

"Around 25 per cent of the loans in my bank are non-performing," one owner blandly admits. Foreign bankers who have investigated the scene fear the industry-wide average could be considerably higher than this.

Yet they also point out that the Turks have become remarkably adept at living with loan portfolios which could cause some countries to call in the receivers.

Two months ago a man reportedly unable to service TL 8bn worth of loans to one of the larger banks was to be seen knocking on doors in Ankara in search of relief. The Government reportedly turned a deaf ear, and today other clients of that bank complain the steep price they now pay for credit is because they are helping the bank keep that customer afloat.

Now several of the banks have to make major increases in their capital by the end of next year and questions are beginning to be asked whether all will succeed.

With Turkey five years into an IMF-backed austerity programme it is hardly surprising that the banking sector reflects the strains of the economy as a whole.

Many firms have seen their domestic markets collapse. Others have found themselves squeezed as the present government holds the lid on credit expansion. All still seem to be having problems in adapting to what is a new era in Turkish finance.

After decades of cheap money, in 1980 interest rates were hiked up and firms have since had to pay up to 25 per cent real interest rates for funds. Few firms have found it possible to readjust their capital structure and reduce their ratio of borrowed to own resources in the way this new situation requires. As their finances have come under strain, so have those of the banks themselves.

The much-publicised collapse of the money broking houses in 1982 and of five banks last year has led to some shift in deposits from private banks to

state banks and from the small banks to the larger ones. However, the present government makes it clear that it has little intention of encouraging the Central Bank to rescue any bank which runs into problems.

The restrictions on the domestic assets of the Central Bank imposed by the current stand-by agreement with the IMF would in any case make this hard.

Policy

Nor is the government prepared to allow the level of real interest rates to fall markedly.

In December it took a few measures designed to narrow the spreads which banks had to make. But Mr Ozal's men

believe that high deposit rates are encouraged and savings must be encouraged if the country is to finance the investment needed for its future.

Mr Kaya Erdem, the Deputy Prime Minister, has just said that interest rates on deposits will be maintained at their present levels through the autumn. At present six-month deposits earn 45 per cent gross.

An equally important step forward was that decree on December 29 last year. This gave the Turkish banks more freedom in dealing with foreign exchange than ever before. They can now maintain their own cash flow of foreign currencies and are no longer obliged to deposit part of these with the Central Bank.

They can trade in foreign exchange around the rate set by the Central Bank. And Turks are now allowed to open foreign exchange accounts with Turkish

banks. One bank owner estimates that this move alone has caused Turkish bank holdings of foreign exchange to rise by \$250m.

All this is beginning slowly to break the general attitude that anyone requiring or offering foreign exchange must be involved in the black market and therefore should be watched.

Others tend to judge any foreign deal with such restraint that their client prefers to deal with the 13 foreign banks now authorised to operate in Turkey. "We charge the same fees for a letter of credit as a Turkish bank. It is a healthy fee, twice what we can earn elsewhere," one U.S. banker says, explaining the high profits earned by well-established operations such as American Express and Citibank.

Here the foreign banks have an expertise in country risk and credit risk analysis. Algeria which cannot be matched by their Turkish counterparts.

However, trading companies say that while U.S. banks require no counterdeposit for the letter of credit, Turkish banks may demand a 50 per cent downpayment. Why?

"You have to remember that we are offering a full-range of services while the foreign banks are only eating the cream," one local banker says, attempting to justify this position.

Long cocooned from the outside world Turkish banks have tended to be characterised by excessive operating costs, an exaggerated branch network and agonising bureaucracy. In granting loans they have

also tended to rely on market reputation and the availability of mortgagable assets as loan guarantees rather than any ability to analyse a company's operations to see whether it is viable. "They have to move from name lending to good lending," one foreign banker says in summary.

The Government's strategy to tackle this seems to be twofold. One element is encouraging more foreign banks because it believes that these will eventually—and it is a distant hope—oblige the local banks to pull up their socks.

Overseas

The corollary of this is its encouragement for the better established Turkish banks to extend their operations abroad.

Turkiye Is Bankasi operates branches in Frankfurt, Berlin and London. The Agricultural Bank, T. C. Ziraat Bankasi, operates a branch in New York.

Akbank has a subsidiary, AK International, in London which has come up an active role in the year it has been licensed as a deposit taker by the Bank of England.

It has just doubled its paid-in capital to £10m. Turkey Garanti Bankasi has also just opened an operation in London.

The second element in the authorities' plans is increasing the reliability of the banks' reporting system and of auditing in general. The Central Bank has commissioned a study on the first of these which should be completed in September, with the changes to be introduced at the beginning of next year. The aim is to improve the authorities' ability to monitor monetary developments and, in particular, to



Deputy Prime Minister Kaya Erdem: interest rates on deposits will be maintained, he says.

make sure that non-performing loans are treated in a more satisfactory way.

The proposals have their critics. Some bankers argue that Ankara already has all the powers it needs to regulate the banks properly. Others say that it does not matter what auditors you bring in if they are not able to work out the true status of each loan.

But the step is in the right direction for it is belatedly being recognised that the dearth of properly audited accounts is beginning to cost some firms more than they gain by hiding the true picture. A number of Turkish contractors, for instance, have found the Algerian authorities reluctant to give them contracts unless they obtained a government guarantee: "We could not make head or tail of their true financial situation," one Arab diplomat in Ankara says on this.

This move to better accountability practices is a tendency encouraged by the foreign banks.

TURKEY'S MAIN BANKS — END 1983

	Total deposits	Savings deposits	Borrowings from central Government bonds (A)	Letters of guarantee (B)	(A) + (B)	Capital & reserves (C)	Ratio of reserves (A+B) to (C)	Ratio of deposits to (C)	Percent profit
TURKIYE IS	743	484	120	89	555	480	1,035	74	13.9
AKBANK	369	209	2	24	194	123	316	41	7.6
YAPI VE KREDI	317	174	33	9	128	159	288	15	20.1
VAKIFLAR	142	65	3	5	87	50	137	4	32.5
PAMUKBANK	127	60	29	0.5	72	33	156	7	21.3
T. TICARET	104	67	4	5	68	30	96	9	11.0
GARANTI	82	49	6	1.5	34	51	85	4.5	15.0
ULUSLARARASI (INTNL)	34	8	10	—	36	39	125	7	18.5

* Post tax figures.

Note: Akbank has recently paid in a further TL 5bn of capital and Garanti a further TL 3.5bn. T. C. Ziraat Bankasi, The Agricultural Bank, Turkey's largest bank, which has recently taken over various industrial groups, was not available for interview.

Moving closer to reality

Free trade zones

FRANCIS GHILES

ties for goods to be re-exported to the Middle East.

Mersin is already a very active road-transit centre, with many company headquarters lining the road out of the city to Adana. No manufacturing activities will be allowed in these zones, only packaging or assembly. Ancillary services such as container and ship repairs will be offered but that aspect of the business will only develop if and when a third zone is chosen: the present sites do not offer enough space.

Antalya is also meant to offer Turkish contractors working abroad the possibility of bringing their machines back to Turkey and storing them for the next job they win overseas without paying taxes: why a free zone is necessary for a job which could be taken care of by a bonded warehouse is, however, not entirely clear. It is, however, fair to say that the policing and protection needed for the smooth functioning of a bonded warehouse may not be easy to achieve.

Argument

Those in favour of free zones also argue that the transfer of technology from free zones will benefit domestic industries, whose development it will speed up.

Turkish officials also hope they will bring in foreign investment: as for smuggling risks, people in the south point out that it will be less than what presently goes on on the Turkish-Syrian border. The Mayor of Mersin insists that the zone will be well protected.

The private sector will hold the majority of shares in the organisations which are being set up to run the free trade zones and the state will retain a minority stake. Labour laws will be the same as in Turkey, but the exact structure of taxation has not yet been agreed.

However, an as yet undefined "central organisation" is expected to control and oversee the activities of these zones in the early stages of their development.

Private companies will also be allowed to lease land for long periods—a major break in a country which has not, at least since 1923, welcomed foreigners buying land.

The setting up of free zones represents a major break with recent Turkish history. They do make sense to the extent that Turkey is seeking to develop what is already its major role as a transit area at the crossroads of three continents. Its growing volume of exports and re-exports, notably to the Middle East, suggest such zones could be useful: however, there is a danger that people will come to expect too much from them.

The arguments in favour of free trade zones in Turkey are that they will offer deposit warehousing and transit facil-

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BALANCE SHEET (As at December 31, 1983)

(TL.million)

Loans extended	114,740.5	Equity	6,954.5
Participations	4,373.7	Loans secured	120,426.5
Portfolio of bonds	1,230.8	Other liabilities	12,429.0
Other assets	19,466.0		

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Reforms fail to solve problems

WHEN Mr Ozal's Motherland Party swept to victory in Turkey's local elections on March 25, it was a striking endorsement of the prime minister's controversial privatisation programme.

Mr Ozal came to power in December after a general election campaign in which he had successfully advocated the idea of revenue sharing for such public sector projects as the Bosphorus Bridge and the Ataturk High Dam on the Euphrates and a retrenchment of the public sector's general involvement in industry.

The State Economic Enterprises remain one of the major unsolved policy areas for any Turkish administration. For Mr Ozal, they will be a major test of his government's success in restructuring the economy along market lines.

A decree reforming the State Economic Enterprises went into effect in October 1983. The more outspoken among Mr Ozal's lieutenants described it at the time as "inadequate," since the main change introduced was simply a reshuffling of overall responsibility for different groups of SEE's and the distinction between "service" enterprises and "productive ones."

The root problems which Mr Ozal had tried to tackle in his original reforms of January 1980 were—and so far remain—largely unsolved. The operating losses of the major SEE's have been pruned. Last year 34 SEE's are believed to have made profits and nine losses.

But the underlying situation

The State Enterprises

DAVID BARCHARD

has not changed greatly. For a start, prices are in practice largely fixed by the government. Mr Ozal's administration itself demonstrated this strikingly after the March 25 elections when almost all SEE products received sharp hikes. Coming four years after the abolition of subsidies and the freezing of production decisions, this conflicted with official claims that SEE prices were no longer cabinet decisions.

Why, one might wonder, can railway ticket prices in Turkey not be adjusted gradually, rather than hiked suddenly at annual intervals by up to 100 per cent?

Pricing policy highlights a

deeper managerial and administrative malaise. Public sector agencies continue to be over-manned and badly managed. Caution and the avoidance of mistakes is the surest recipe for approval.

Innovation is discouraged. Top posts are, in effect, political appointments and those with aspirations for a life-long career tend to avoid them. There is no sensitivity to consumer needs. The radio stations may announce details of power or water cuts sometimes, but services and supplies can also be suddenly cut off without explanation or apology.

Turkey's telecommunications services may be improving slowly, but in this sector, as in others, the general attitude of officialdom has usually been that the customer should be thankful for anything he gets.

Long-term changes of personnel and working habits are not quickly achieved. Some state sector enterprises, according to Western diplomats, play a major part in distorting the country's reviving economic climate by internalising payments delays which can sometimes bring a Western supplier into severe difficulties.

Since Mr Ozal's return to office the Foreign Investment Department of the State Planning Organisation has been taking a hard look at some of the manufacturing SEE's to see if the formula worked out in

1982 to deal with diesel engine investments planned by the state motor corporation Tumosan would help elsewhere.

Thus, MAN and Daimler Benz are building heavy engines while Tumosan and Daimler Benz are making medium diesel engines at a plant at Aksaray in Nigde province. A possible deal between Tumosan, a private sector group Turk Traktor, and Fiat is being considered.

Similarly, the FID has encouraged a joint venture for locomotive production and the State Supply Office DMO is looking for two or more joint ventures to supply Turkey's need for cash registers.

The planner would like to go further but they face both practical and political problems. It is recommended that the "strategic" areas (including much mining) cannot be privatised because of powerful objections from the bureaucracy and elsewhere.

The privatisation of Tekel, the cigarettes and alcoholic beverages monopoly, would be another pet project of the Turkish military.

Meanwhile, General Dynamics and TUSAŞ (the state aircraft corporation) have set up a joint venture to build F-16 jets, a significant revision of TUSAŞ's intended—though possibly unattainable—original role. Key areas of public sector economic activity, the "privileged areas of the State sector" have been divided between various of the ministers of State. This should lead to greater flexibility and more attention and funds when needed. But the prospects for quick improvements look slender.

PROFILE: Dr. NAMIK KEMAL KILIC

Central role in the Government

DR NAMIK KEMAL KILIC has no time now for the fishing and shooting of birds he used to indulge in as a university teacher. The flow of would-be foreign investors through his office is such that he has no spare time to do anything else but sleep.

This brisk 41-year-old has been acting director of Turkey's Foreign Investment Department since May last year. It is not only this position which gives him a central role in the Ozal Government's attempt to open up the traditionally closed Turkish economy. He has long been an advocate of the free market ideas which are now embraced.

"We must privatise the economy as much as we can. That is a medium rather than a short-term policy. It is the first time in the history of the

republic that anyone has redefined the role of the Government," he says.

Whether his 10-member department can cut through Turkey's slow and deep-rooted bureaucracy, even with the Government's backing, remains to be seen.

His promise to make decisions within two weeks on investment projects presented to his office is genuine enough. It stems from his belief that it is better to take decisions which will achieve 80 per cent of your target in the minimum time and risk the 20 per cent margin of error, than miss the boat altogether because of perfectionism. The Government's critics say sound planning is being abandoned because of the mercurial behaviour of individuals.

Mr Kilic's belief is in a practical, quantified economics of the sort he found in the U.S. He believes he avoided the treatment of economics as an abstract science which dominates Turkish universities because he was educated in a technical discipline, engineering.

Born in Çankırı and raised in Ankara, he graduated in agricultural engineering from the University of Ankara in 1964 and worked for two years at the Ministry of Agriculture. He went to Michigan State University in 1967 and took a master's degree in systems science (engineering).

In 1972 he received a doctorate from the university's industrial engineering department. For the next four years he taught there, and worked as consultant to the State of

Michigan and the U.S. federal government. He gained experience in economic modelling and worked on the Agency for International Development's programme for South Korea, Mexico and Nigeria.

Returning to Turkey to teach at Çukurova University's engineering and economics department in 1977 he began to press his ideas for eliminating subsidies on the government. He was unsuccessful at first but caught the eye of the team which was just beginning to gather around Mr Turgut Ozal. When this team came to office in 1980 the call went out to Dr Kilic.

He has been an efficient, ever since, but remains a brusque, no-nonsense man who, like a hunter, wants results.



Dr Namik Kemal Kilic of the Foreign Investment Department. Determined not to let the best be enemy of the good

Commitments expected to increase gradually

PROSPECTS for foreign investment in Turkey are looking up. The new Government is trying to show the world that the country has overcome its traditional xenophobia, and that businessmen are eager to find foreign partners.

"In the past 60 years Turkey has not issued such an invitation to foreign capital as now," says Mr Vahit Halefoglu, the Foreign Minister.

Foreign investment

BRIAN GROOM

Telegraph and Telephone Administration to make digital telephone connections to the large state-owned Teletels. The deal, signed in December 1983, is the latest attempt to entice outsiders to invest in Turkey.

Interest among multinational

companies has increased since

the authority of Mr Turgut Ozal's Motherland Party Government, elected last November, was underlined by its success in local elections in March.

Three things must be shown to turn that interest into firm commitments, according to Western observers: that the return to limited democracy will bring lasting political stability; that Turkey's restrictive bureaucracy will be eased; and that confidence in Mr Ozal's economic policy is maintained with no reversal to the zig-zag of the past.

A gradual speeding-up of investment is expected, rather than a sudden boom.

The flow will increase when

people see that Turkey has

really overcome the crisis of the late 1970s. That will happen when it succeeds in paying back some of the capital of old debts without being forced to reschedule once again. This date could be 1985-86," said Mr Rolf Geberth, president of the OECD's Aid to Turkey Consortium.

Many of the investment opportuniti

ties are linked with the Government's privatisation plans and the public purchasing programme. Turkey wants two or three foreign companies to set up joint ventures with the Government supply office, DMO, to make Sm-Sim cash registers needed when the country switches to value added tax.

TCD (state railways) has asked

General Electric and General

Motors of the U.S. to submit

proposals for building 100 locomotives a year.

ITT has been given a letter of

intend worth \$300m by the Post,

Other foreign link-ups with

the state sector include four

proposed ventures with the min-

ing authority Etibank bringing

in \$220m of foreign capital—a

copper venture agreed with

Phelps Dodge of the U.S., and

outline plans for another copper

venture with Preussag, a zinc-

lead one with Metallgesellschaft,

and a marble one with

Pellegrini of Italy.

The Government wants to

break the monopoly of Tekel,

the state tobacco company, but

has yet to choose between joint

ventures for cigarette produc-

tion proposed by Philip Morris

(with the local group Sabanci), or

Reynolds (with Koc), or

In the private sector, com-

panies which have expressed an

interest in coming to Turkey

since Mr Ozal announced

his economic liberalisation

measures include Volkswagen

of West Germany, Samsung of

South Korea, and Mitsui of

Japan.

This is not the first time

Turkey has tried to interest

foreign investors. But mindful

of the way outside businessmen

had exploited the Ottomans, it

did not begin to welcome

foreign capital until the 1950s.

Even then, middle-ranking

state officials were obstructive

and permission to expand or

modernise plants was sometimes

withheld. The country attracted

only \$200m of foreign capital

between 1951 and 1980.

The latest attempt to entice

outsiders began when the "open

door" Law 6224 of 1984, stiffened

in practice by the bureaucracy,

was liberalised by decree in

January 1980. Joint ventures

grew from 100 in 1980 to 170 in

1982 and authorised foreign

investment rose from (cumulative)

\$325m to \$830m.

However, 80 per cent of this

increase was attributable to

"involuntary" investment

financed by non-guaranteed

trade arrears—debt which

Turkey could not settle. Foreign

creditors were allowed to be

paid only if they took the money

in lira and invested it in

Turkey.

That pot has since emptied,

and in 1983 foreign investments

under Law 6224 rose only to 185

totalling a cumulative \$935m.

Companies were awaiting new

political developments, keeping

a wary eye on inflation as it

rose again to 40 per cent, and

concerned about the high

interest rates which were caus-

ing problems for their prospec-

tive Turkish partners.

The new government has taken

further steps to rationalise and

liberalise the investment rules.

About 200 joint ventures, many

of them small ones, were still

operating under the older

decree 17 which limited their

right to transfer earnings and

increase capital.

That has been put on a similar

footing to law 6224 by the new

decree 28 of December 1983.</

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TURKEY 12

Necessity breaks down old barriers

WHEN TURKEY was elected to chair the economic committee of the Islamic Conference in Casablanca last January, some Arab commentators could not suppress a wry smile: more than half a century after the final break up of the Ottoman Empire, it seemed as if relations between Turkey and its numerous Arab neighbours had come full circle.

General Kenan Evren's presence in Morocco, the first time a Turkish Head of State had attended such a meeting, underlined, and in his recent visit to Saudi Arabia, the growing links between the head of the sultante in Istanbul and their, today, much richer former subjects.

As is so often the case with traditional enemies, economic necessity has imposed a new logic. Every private sector

company, every senior government official whom a visitor meets in Istanbul, Ankara or in the economically booming province of Adana, which lies close to the Syrian border, speaks of his Muslim "brothers" in glowing terms, spelling out the natural advantages Turkey holds in seeking to do more business with the Arab world.

Its geographical position

which makes for easy access by sea, road and air, transit traffic from Europe to the Middle East is estimated to bring in at least \$500m a year.

Turkey has a wealth of

contractors and engineers not to

mention a workforce whose de-

mands when working abroad

Middle East links

FRANCIS GHILES

are far less than their European counterparts.

• Turkey is one of the few countries in the world to boast an agricultural surplus—something which is no longer the case in any Arab country. The reasons for this reflect the Middle East and the quality of Turkish agricultural produce, not to mention competitive prices, stand in favour of large Turkish exports.

• Then there is Turkey's skill in avoiding taking sides in inter-Arab disputes or in the Iran/Iraq conflict. Turkey trades with both the last two countries, but its private sector and officials are at one in believing that an end to the now four-year-old conflict would earn even greater dividends for Turkish companies.

• Thus, as Turkey seeks to

deregulate its economy and promote exports, closer and more fruitful relations with the Middle East make a lot of sense. Exports to Iran amounted to \$1.1bn last year, those to Iraq \$320m (the last some 50 per cent below 1982 figures), while Saudi Arabia took \$360m-worth of Turkish goods and Libya \$184m, a 20 per cent decline on 1982 figures.

Overall, the Middle East took 45 per cent of Turkey's exports last year.

Every major Turkish industrial and banking group is involved, some often active on a dozen building sites at any time. Meanwhile, loans from Arab countries, notably Saudi Arabia, which recently lent \$250m to finance housing projects, are increasing. Equity investment from such sources is much talked about, but appears to be more in the nature of hope than reality for the moment.

Because of the strong pressures on its foreign income, Iraq recently persuaded the Turks to agree to a reduction of the amount of cash payment or receipt of Turkish goods to 25 per cent, the balance being paid over a period of 24 months.

The Turks were forced into this concession despite the fact that their exports to Iraq were slashed by 50 per cent last year. This year exports have recovered sharply and even last

year's figure of \$320m-worth of exports to Iraq fails to represent the total income Turkey derives from Iraq by about 50 per cent.

The balance is accounted for by workers' remittances and transit trade.

Turkish contractors, meanwhile, are increasingly resorting to building deals on Iraqi contracts, with payments to be made in oil.

One ironical result of the

growing volume of barter is that all oil and oil products

storage tanks in the Adana region are full of Iranian and Iraqi oil.

Barter may also provide the major key to sorting out the arrears which have built up in Turkish exports and contracting in Libya.

But the overall problem of Libyan arrears—\$120m according to Ankara, with no hint as to what the McLane's forthcoming visit to Tripoli is to be sorted out provided political developments in Tripoli do not interfere.

In particular, it is suggested

that Turkish purchases of

Libyan crude will be increased by one sixth to 3.5m tons a year in 1984.

It is unlikely that the setting up of Islamic banking practices in Turkey with the help of Libya—\$500m worth of capital is being mentioned for the setting up of Islamic Holding—will help much, despite the claims of the general manager of the Arab Turkish Bank, M. Farag Shalash.

The Libyans have two other cards. They did ship oil to Turkey when that country was facing severe power cuts in the late 1970s, the result of its shortage of foreign currency. And none of the contracts the Turks have won in Libya is of strategic importance, either in the economic field—even less when related to military matters.

Privately, some of Turkey's leading contractors express fears that the Libyans hold, in their arrears to Turkish companies, an excellent means of pressure.

With Iran, meanwhile, trade

flourishes: Turkish exports

increased by about one quarter

to \$1.08bn, which is more or

less entirely paid for by 5m tons

plus of oil. The recent visit to

Iran of Mr. Turgut Ozal, and

1,000 Turkish businessmen

led to Turkish claims of fresh

export agreements worth \$500m.

The trade is handled through a

clearing account administered

by the central bank of the

two countries with a generous

\$500m credit limit of either side

before cash payments need to be made.

On top of this there is a further \$500m in trade between Turkey's eastern provinces and the Iranian provinces of East and West Azerbaijan, food for oil from the Tabis refinery.

Turkey is only just beginning to make headway with other North African countries. Trade with Egypt is picking up and a Turkish firm took part in the Cairo Fair late last winter.

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Continued dependence on imported oil

SIGHS OF RELIEF are audible in every Turkish factory at present. There were no serious power cuts last winter, and managers have been able to focus as a result on the many other problems they face.

The nightmare days of 1979-80, a long cold winter with massive power cuts and long petrol queues, remain an unpleasant memory, however, and there are fears that fresh shortages could emerge when production picks up.

Installed electricity capacity is inadequate, and Turkey remains uncomfortably dependent on outside sources of energy: some 42 per cent of the country's requirements and virtually all its crude oil have to be imported.

Turkey, which is itself only a small scale oil producer, imports 85 per cent of the oil it consumes and this accounts for some 45 per cent of total energy consumption. The cost to the balance of payments is heavy, with crude oil accounting for about 40 per cent of all imports by value.

A number of new power stations and dams will be commissioned over the next few years and these will help to meet the growing needs of the Turkish economy. However, considerable controversy still surrounds the possible ordering of two or three nuclear reactors.

Turkey seems likely, too, to remain a small producer of oil. The geology of the main producing area in the south east is difficult and fractured. Local peak production was 3.5m tons in 1970 (about 70,000 b/day) and in recent years it has stayed at around the 2.4-2.5m tons. The bulk of this production has come from Shell, which last year produced 48 per cent of Turkey's oil, and from TPAO, the state oil company.

However, there are signs that the oil law of 1982 is helping to attract new companies. It allows foreign companies to export 30 per cent of the crude they discover, provides a ceiling on taxes of 55 per cent of corporate profits, and a 12½ per cent royalty.

The Swedish company, Salen, is drilling off Iskandarun and Mobil, Esso, Atlantic Richfield and Texaco are also taking a closer look at prospects in the country. This greater openness to foreign involvement is a recognition by Turkey of its own limitations.

TPAO is also going ahead with a secondary recover project at the Bati Raman field for which the World Bank has put up \$62m. It involves a highly sophisticated gas injection scheme aimed at lifting recoverable reserves from between 25m and 50m tonnes to 250m.

Reserves

Farther north in Thrace, the 40m cubic feet of gas reserves could be quadrupled, according to some estimates, and there are plans to build gas turbines which could produce enough electricity to replace the amount Turkey has been buying from Bulgaria and the USSR in recent years.

It is, however, thermal and hydroelectric power that have most to offer as an alternative to oil. The Turkish Electricity Authority (TEK)—which has a reputation for ambitious projects and for slow progress in completing them—brought into service its first two 350 MW turbines at Afyon Elbistan lignite fuelled power station. This scheme was five and a half years late and there was a tenfold increase in costs during the planning and construction period.

These plants, when completed, will produce 1,300 MW, with a further 1,470 MW to come from seven plants being built at Muzluk and 650 MW from four others built in central Anatolia. Eight smaller plants, also to be fuelled by lignite, are planned around the country. Implementation of these plans will depend on a quadrup-

pling of the present annual 20m tons of existing lignite capacity. At present facilities to double capacity to 40m tons are being built. There are problems, however, with Turkish lignite which has a very high water and sulphur content and is difficult to burn.

This high sulphur content is also the cause of appalling pollution which hangs over lignite burning towns, not least Ankara, a problem which will have to be dealt with in coming years. High quality metallurgical coal is being exploited on the Black Sea, at Zonguldak, but with each worker producing on average only 100 tons a year, there is a heavy toll for productivity gains.

In the hydroelectric field—another potential source of power—dams are being built but only slowly, as the Ataturk dam saga amply demonstrates. A target of 100m kilowatt hours of electricity from hydroelectric sources has been set, of which 70m should, on average, be available though probably not much before the end of the century.

With total demand for energy produced from commercial sources expected to rise from 30m tons of oil equivalent (mtoe) to 48.3 mtoe by 1988 and to double before the end of the century, the Turkish authorities are also looking, however, to nuclear energy to help fill the gap.

Last year the Ministry of Energy issued three letters of intent to U.S. General Electric, Atomic Energy of Canada Limited and Kraftwerk Union of West Germany. Whether the Turks want one 600 Mw reactor, two of this size or one large one remains unclear, however.

The choice of the Canadian reactor would also lessen Turkey's dependence on other countries for its uranium supplies.

The nuclear debate is technically delicate, however, and politically very sensitive. Indeed the Greeks are keeping a wary eye on Turkish plans in this field, and although Turkish officials say they would accept International Atomic Energy Authority safeguards, Athens is bound to raise objections.

Delays look inevitable with the key hurdle. Long-time observers of the Turkish scene recall that after reaching agreement with Sweden over the building of a 600 Mw reactor in the 1970s, political and economic hurdles caused it to fall through.

It seems possible, therefore, that Turkey may just continue for the present with its 1Mw "swimming pool" research reactor at Kucukcemece near Istanbul. This is now being replaced by a 5 Mw research reactor at Istanbul University.

The Ministry of Energy, Mr. Cemal Buyukbag, is adamant, however, that by next month he will have handed out orders for two reactors and officials are convinced that finding the \$500—1

The economy

Exports boom fizzles out

SO, what went wrong in 1983? In the previous two years, at a time when world trade was in the doldrums, Turkey doubled its exports. But last year the boom ended.

All those who had argued that Turkey could not base its economic future on the volatile markets of the Middle East began to say: "I told you so."

Certainly, part of the problem lay in Turkey's markets. The ending of clearing agreements with countries such as the Soviet Union had seen a slump in their interest in Turkish products.

The Ozal Government has been quick to send massive trade missions to some of its main trading partners. Some 200 businessmen have just come back from visiting Tehran with the Prime Minister and a similar programme is planned to Libya.

Earlier, the Turks descended on Moscow hoping to repair some of the damage to Turkish exports caused by the ending of clearing arrangements.

But for the new Government marketing is only part of the problem. For Mr Turgut Ozal, the Prime Minister, the lax monetary policies and overvaluing of the Turkish lira practised by his predecessor are the main reason for the setback in 1983.

He has reversed both of these. During his first four months in office he devalued the Turkish lira against the dollar by over 20 per cent and plans to use a realistic exchange rate as one of the groups which export over \$500

Foreign Trade
DAVID TONGE

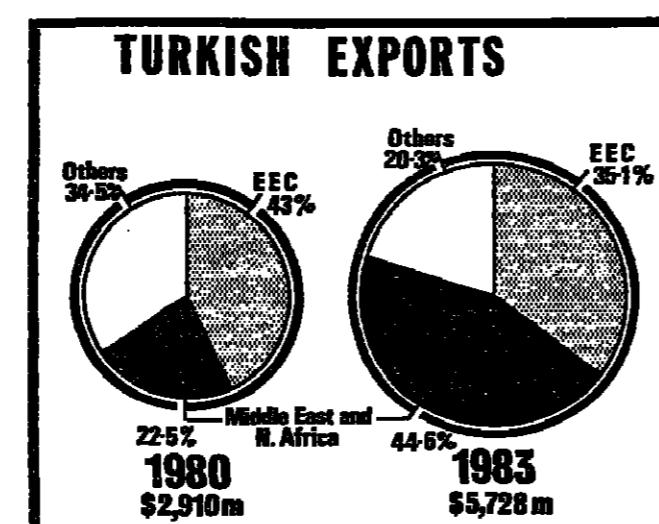
main ways of driving exports. At the same time he has slightly simplified export regulations and increased the share of export earnings which exporters can keep abroad.

But he has coupled these with a series of moves which have had most of the exporting community up in arms against him.

The first is to wind down the amount of Government funds available for export credit: the Government argues that this credit should increasingly be provided by the banking system, rather than the Central Bank.

The second is to reduce the tax rebates granted for exports by one-fifth; a further reduction is due in September.

The third, and most controversial, is to give special privileges to a "rich man's club" of exporters, in particular stipulating that henceforth only



in 1983 will be allowed to trade with Comecon countries.

The Government's intention is simple. It has seen how the ending of clearing agreements has led to a slump in Turkish exports to the Eastern bloc countries. It wants to improve the balance of trade in this area.

It believes that companies which know export will be able to achieve this.

The move has upset the Eastern bloc countries who object to being prevented from dealing with firms which they have come to know and trust. It has also upset the small companies themselves.

One of the major trading houses admits that it is still finding resistance from its would-be clients in Comecon, but the Foreign Ministry's view is that the future is over.

However, Mr Nuh Kuscu, President of the Istanbul Chamber of Commerce, remains

extremely critical of the change. He argues that the large trading houses will take time to find their way round the market, that they are designed to export and know less about import, that setting the limit at \$500m was totally arbitrary, and that the decision showed a total lack of understanding of, say, the Soviet market.

"We sent a mission to Moscow last December. We saw there were queues in the shops for Turkish goods. The problem is not that we do not know how to sell. It is that the Russians do not have foreign exchange for our products. If we sell more of a product like hazelnuts now most likely it will be switched to other markets where we could have sold ourselves."

That said, the growth of the trading houses remains one of the more striking developments of Turkey's export scene.

IT ALL started with bananas. Quick to take advantage of the Government's new import regime, two traders flew a dozen tons of "chiquitas" into Turkey in January. They were put on sale at 30 per cent above the price of their shrunken Turkish cousins. They sold out immediately.

Newspapers seized on this incident as proof that the liberalisation measures, introduced by the Ozal Government at the beginning of the year, split doom for Turkish products. Share prices on the embryonic stock exchange fell by up to 20 per cent at the spectre of competition. The little-known Confederation of Banana Producers overnight became a household name.

Industrialists added their voice to the fray. Before long, the Government seemed to give in. Its new regime had ended the ban on banana imports and made them subject to licence. Now it made clear that few licences would be given.

Teething troubles

It was an inauspicious start to the Ozal Government's attempts to open up Turkey's notorious import regime. After all, if free trade could not survive the complaints of a few banana growers, how would it handle the protests of each fresh lobby group which opposed imports from abroad?

But, in the event, such early communications have proved little more than passing teething troubles.

For as time has passed most Turkish producers have found they so far have little immediate cause to worry about what Mr Turgut Ozal, the Prime Minister, has described as a "complete change" of

the import regime. In practice, imports remain generally discouraged.

The key change in the new regime is that Turkey is now relying on the price mechanism, rather than quotas and bans to control imports. In the past, the Government put out two main lists each year, one saying which goods could be imported without approval and another stating which goods needed licensing. All other goods were banned.

Changing policies on imports
DAVID TONGE

customs duty and 4 per cent production tax, but also to a \$200 levy.

Municipal taxes and wharf dues also add to costs.

In general, domestic producers of consumer goods are more protected than before while producers of raw materials and semi-finished goods may have slightly less protection. The requirement for import deposits against letters of credit has been lifted by the government though is still required by almost all banks.

The Government says that its long-term aim is to reduce tariffs so that domestic industry is forced to become more efficient. It sees this year's import regime as a first step in this direction. But, in practice, it is only a relatively small step.

Moving slowly

One reason for the Government's moving slowly is because it has wanted Turkey to become accustomed to the change from quotas to the price mechanism, from quantitative to qualitative controls.

Another reason is that it had to ensure there was no surge of imports to strain the country's fragile foreign exchange balance.

In practice, the tight money policy followed at home means that there is not much cash around to pay for an import boom and, if anything, the level of imports has been below last year's levels.

Indeed, fears that Turkey would be swamped by imports have so far proved as illusory as claims that the country has already ended the decades of protectionism which has swaddled the country's industry at the expense of the consumer.

GROWTH OF TURKEY'S MERCHANT FLEET					
1978	1979	1980	1981	1982	1983
1,000 GRT	1,185	1,204	1,235	1,443	1,912
					2,232

Source: Lloyd's Register of Shipping.

Merchant fleet expands

Shipping
DAVID TONGE

THREE years ago Turkish-flag ships were carrying a mere quarter of the freight passing through "Turkish" ports, but Ankara's recent "by the flag" policy is now beginning to pay off.

Last year alone the Turkish merchant fleet grew by 18.6 per cent to some 4m dwt, twice its 1980 size. The country is still paying an annual \$0.5bn to foreign operators, but officials are confident that by 1987 they will have achieved a target originally set for 1988, that of having 60 per cent of Turkish trade carried by the country's own merchant fleet.

The country's state sector has encouraged this development. Last year 87 per cent of the 18.5m tonnes of cargo shipped by the state economic enterprises was carried in Turkish flag vessels.

At the same time, major incentives have been offered to Turkish exporters who use these vessels: they can deduct the full freight cost from their taxable income. But it was the cheap credit available in Ankara which was the major factor causing the Turkish merchant fleet to grow into a significant force at a time when the fleets of many of the traditional maritime nations were contracting. The growth of transit trade to Iran and Iraq has helped this process: Turkey earns about \$0.6m from such trade. Equally, the country's special relations with countries like Libya which

need Turkish sheep is now stimulating the purchase of suitable ships.

Will this continue? Shipowners are not so sure. They point out that the present Government has begun to reduce the amount of credit available as part of its general "tight money" policy. But other measures could ease the way for Turkish shipowners.

The Government has already shown its sensitivity to their concerns by stretching out existing loans to take the pressure off shipowners in trouble. Like numerous previous governments it has also cocked its ears to their requests that they be encouraged to buy tankers over nine years old and other ships over 14 years old.

One leading shipowner describes how he has told at least one finance minister that such ships carry much of the cargo reaching Turkey yet Turkish legislation makes it almost impossible to purchase the cheap vessels available in the market.

"The last time I was in Ankara I was asked to write a report on this. I said I had already written three previous reports," he says wryly.

Here the authorities are caught between their desire to see more freight carried on Turkish-flag ships and their worry because 62 per cent of the fleet is over 10 years old. But one move which they propose and which is generally welcomed by the shipowners is a proposal to create a single under-secretariat for maritime affairs directly responsible to the Prime Minister. A dozen ministries and 30 other organisations now have some involvement in this area.

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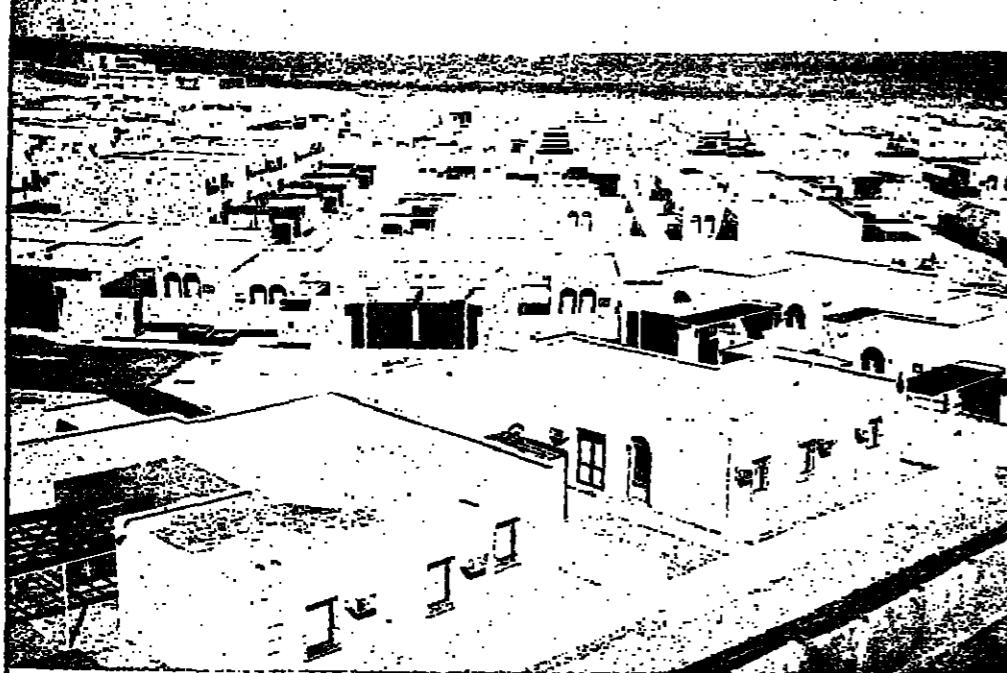
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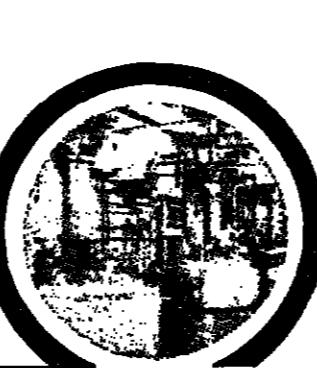
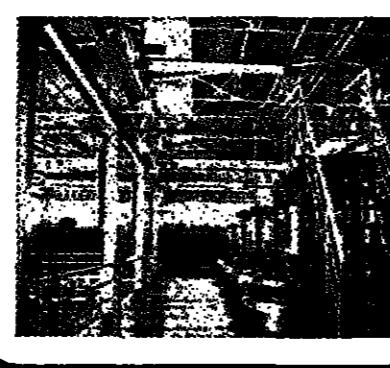
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1984

TURKEY 14

Major source of new contracts

IN AN attempt to create employment and improve Turkey's infrastructure, the new Government of Mr Turgut Ozal is considering ways to boost spending on public works by seeking foreign investment and credits, setting up a new housing fund, and raising capital from selling shares in national assets like the Bosphorus Bridge in Istanbul.

About TL600bn (\$1.88bn) will be spent this year from central and local government funds on projects within the ambit of the Ministry of Public Works, including roads, railways, ports, schools, hospitals and homes, an increase of about 10 per cent in real terms.

Mr Ismail Safa Giray, the Minister, is looking at ways to increase spending over the next six years, particularly on his major priority, highways. When other Ministerial projects such as dams and power stations are added, Turkey's public capital investment rises to TL1,000bn for 1984.

Public works had already begun to re-emerge as a major source of contracts in the months of the previous Government. After two years of tidying up the confused mass of 9,000 projects which were taking years to complete, some were dropped or shelved, and work on priority items—mainly infrastructural ones—was speeded up.

Mr Ozal's Government ran into sharp controversy over its Social, Incentive and Acceleration of Public Investment Bill, passed at a turbulent all-night session of the National Assembly earlier this year. It was accused of stripping national assets and destroying the fabric of the Turkish state. The Bill has three parts:

• Selling shares in the income from installations like the Bosphorus Bridge and dams and harbours to small investors, but without property rights. The Government hopes to start this in June, after projects have been vetted by the National Security Council for their strategic importance.

• Selling shares in state enterprises like Sumerbank (textiles), the Post, Telegraph and Telephone Administration, and Turkish Airlines.

• Leasing to major investors the operational rights, and the right to take the income, of items like state mines, oil reserves and some infrastructural facilities.

The Opposition argued that allowing foreigners to take shares in state installations was not only unwise but probably

tors are made with no more than three months' delay. The monthly interest rate will be 2 per cent.

He adds: "The contractor will have the opportunity to transfer the bond into cash when he is tight in the money markets. We will try this system first in the highways and the State Hydraulic Works (DSI) because Turkey cannot withstand any delay in the transport and energy sectors."

The Bosphorus tunnel will be an important test of Turkey's ability to attract foreign capital for public works. The U.S. Agency for International Development is contributing an initial \$1.2m towards a new feasibility study of a \$1bn tunnel and a 6-mile metro line under Istanbul.

The Government hopes it will lead to a Turkish-American joint venture, most of it covered by U.S. credits. The project would connect the railways of Europe and Asia Minor, and ease the city's traffic problems. The study is due to start in October.

The Second Bosphorus Bridge, the ongoing Ülhusus Government stirred up controversy last year by signing a \$6m design contract with Freeman Fox of the UK for a new bridge in Istanbul. The existing one designed by the company 10 years ago used the same revolutionary box girders as Freeman Fox's Severn Bridge in England, which has been criticised for its safety. The company defended its Severn design. The new bridge will probably be similar to the first, with some innovations.

The award was strongly criticised in private by U.S. officials in Ankara who had

A long-awaited national dream

TURKS will not believe it until the turbines finally start to whir but the nation's long-discussed dream—the \$2bn Ataturk dam and hydroelectric plant—has come a step nearer to realisation. Contracts have been awarded and major civil works have begun.

The state water authority, DSI, is sticking to its aim of completing the project in 10 years. By that time another 12m Turks will have been born into the world. A year's delay, it is estimated, would lose Turkey TL 31bn (\$253m) worth of electricity and 1.5m tons of cotton output.

The dam is the country's most important exercise in public works. The aim is to irrigate the arid Urfa Plain in the south-east well enough to reverse the migration of people to the cities, double Turkey's crops of rice, cotton, sugar beet and vegetable oil, and produce surpluses to feed and clothe the Middle East.

If completed, the scheme will generate 8.8 kwh of power a year. The dam's rock-filled, 180m-high wall is intended to create a lake 817 km square, containing 48.7m cubic metres of the Euphrates.

The Government's original plan was to complete it by 1987, but negotiations with an international consortium on credit terms broke down in the late 1970s. Now the aim is to commission the first 300 Mw power unit in May 1991, with the other seven following at five-monthly intervals.

The scheme still generates a whiff of controversy, along with scepticism by the Turk-in-the-street about how quickly it will be finished.

Surprise was caused last October when the general's Council of Ministers, against the advice of DSI, gave the civil works contract to a group of three small Turkish companies led by Palet Insaat of Istanbul.

Finance

The consortium's TL 102.8bn (\$321m) tender was the lowest of six bids, but a TL 108bn bid by the large and experienced Dugus Insaat had been widely tipped to prevail. No one has openly challenged the winners' expertise, but some observers wonder if they will have the political clout to keep finance flowing if the economy runs into trouble.

Finance has long been a bugbear of the project, but state officials now seem relaxed about it. The original once-mooted like \$850m bond issue to Turkish workers abroad, a percentage tax on football pools, or a withholding tax on profits made by Turkish construction companies overseas are not planned.

Exports credits from abroad worth SwFr 963m (\$430m) will finance the building of turbines and generators by the Swiss companies Escher Wyss and Brown Boveri. The bulk of the credit comes from a consortium led by Union Bank of Switzerland with a Swiss Government guarantee.

The equivalent of around \$100m will come from West German sources, SwFr 57.8m from Austria and SwFr 58.9m from Italy, where some subcontracting will be done.

Turkey is pleased with the deal, under which the turbines and generators will be supplied at 1980 prices. It reflects the

The Ataturk Dam

BRIAN GROOM

Swiss need to keep these companies' plants busy until 1993, and also shows that Turkey's growing creditworthiness is making it easier for suppliers to find credits.

DSI is optimistic about getting the extra \$200m in foreign exchange which will be needed for construction equipment, and the TL 30bn-40bn in local currency required each year from the national budget. The access road and construction camp have been finished, and diversion tunnels will be completed next year.

The water authority's real headache is the related Urfa irrigation tunnel. It was begun in 1977 but is 1½ years behind schedule. Its planned completion date of end-1987 is unlikely to be met.

Dogus, the original contractor, was released in 1979, after spending TL 3.35bn, and the work was passed on to the Alpinus consortium. There is now a row between DSI and Alpinus about the many problems, including financial and technical ones, which have caused further delay.

The Ataturk dam has raised tricky diplomatic issues with Iraq and Syria, which rely on the Euphrates for their food. Turkey has assured Iraq of a regular flow of at least 506 cu metres a second, but Syria did not take part in the talks.

The vast Tabitha dam, erected by the Syrians beyond Aleppo, gives them the power to tamper with the river's flow on a potentially catastrophic scale before it reaches Iraq.

Upstream of the Ataturk site, Turkey's Keban dam, which began operating in 1974, has been more than doubled in capacity to 1,360 Mw. The Karakaya dam in the middle—delayed for years in the late 1970s because of a foreign exchange shortage—should be finished in autumn 1986.

DSI has 13 other dams under construction and hopes to spend TL 1,000bn on completing them over 10 years. With Ataturk and Karakaya, this would add 6,414 Mw to the total 3,220 Mw capacity provided by the present 46 hydroelectric plants. Designs have been made for another 15 plants, but it would take a further 250 on top of these to realise the full hydroelectric potential of Turkey's many rivers.

Turkey has so far irrigated 2.7m of its 8.5m economically irrigable hectares of land. DSI plans to spend TL 1,500bn on adding another 1m hectares to this over the next 10 years. The authority's total budget for 1984 is TL 250bn. It tends to remain steady, in real terms, year by year.

The country's hydroelectric potential of 110 kwh a year is among the greatest in all Europe and Asia. So far it has tapped only 10 to 12 per cent of that.



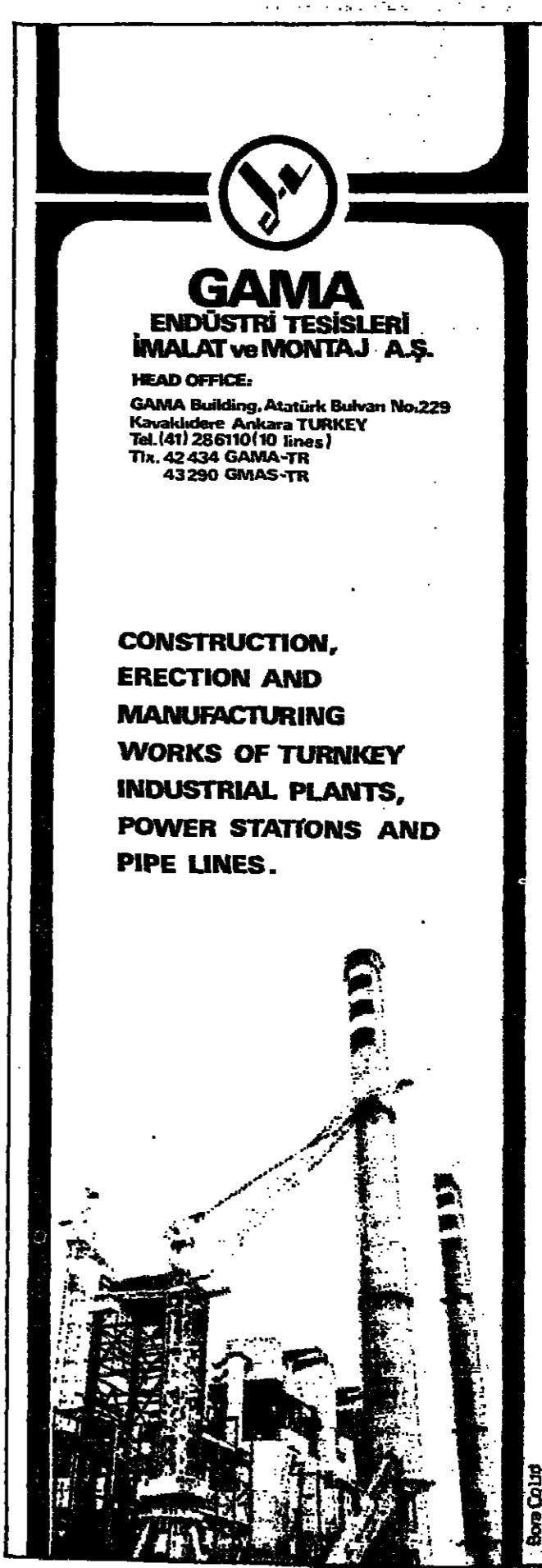
In charge of a \$2bn budget: Mr Safa Giray, Minister of Public Works. He is one of the Istanbul Technical University graduates who dominate the Government

Railways. Work is progressing slowly on a new and more direct line between Ankara and Istanbul, cutting 100 miles off the present route. It is due to be finished by 1985 but at the present rate it will not be ready before 2000. It would quintuple capacity and eliminate the bottleneck which causes goods to spend up to a month in transit through Turkey.

Second priority

Housing. This is the Ministry of Public Works' second priority. A new TL 200m-a-year fund is being established from a levy on cigarettes, drinks, some imports and foreign travel, which will fund grants of up to 50 per cent for people who build homes. The aim is to build 150,000 homes a year to house some of the swelling populations of cities like Istanbul, which is growing by 200,000 a year. The Government accepts that the money is far from enough to deal with the problem.

Cukurova region. The Government hopes the World Bank will contribute a \$300m credit to provide better sewage, housing, and roads for fast-growing urban settlements in this area of southern Turkey, starting in 1985.



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Industry

TURKEY 15

Turkish industrialists have faced major challenges in the past five years: labour troubles, energy shortages, a collapse of domestic demand, soaring interest bills—such are the problems which have come and, in some cases, gone

Critical voices are muted

AFTER NEARLY six months of Mr Ozal's Government, Turkish industry is beginning to get some perspective upon the changes it has introduced.

Not everyone is happy—some firms indeed are known privately to be close to bankruptcy—but there are surprisingly few critical voices. Even Mr Halit Narin of the Turkish Union of Employers' Unions has recently modified his previously very unfriendly tone where the Government's policies are concerned.

Turkish industry grew up in a hothouse with most foreign competition banned, and with booming demand on the domestic market.

Since Mr Ozal's first reform package of January, 1980, the market conditions have gone for good.

Interest rates are high—the net rate to meet borrowing is still said to be around 65 per cent on average when commissions and other charges are included. Nobody expects the era of cheap money to return, and while Mr Ozal is in office, rates to depositors are likely to stay above the rate of inflation, thus keeping up the cost of money.

Domestic demand has been cut—though it is still surprisingly strong. Last year there was an unexpected upturn in sales of passenger cars, attributed to the lower interest rates of Mr Kafaoğlu, (the previous finance minister). Since Mr Ozal returned to power, heavily surcharged items such as Nescafé and Danish Blue Cheese have been selling rapidly, following their appearance in the grocers' shops.

Nonetheless, most Turkish businessmen feel that they will have to export or survive in the long run. After 1980, exporting was made easy by high subsidies and tax reductions. These have been cut back since December last year.

Response from export sector

"The time has come when exporters have got to learn to stand on their own feet," says Professor Ekrem Pakdemirli, Mr Ozal's Under Secretary for Trade and Industry. Turkish exporters respond by pointing out that they do not enjoy sophisticated banking, market intelligence, and export insurance services which are taken for granted by businessmen in other OECD countries.

One major State bank—the Anadolu Bankası—may become an export bank under plans announced last November. And banks such as the Pamukbank and the Uluslararası are offering new services to exporters, but these are still fairly rudimentary.

Meanwhile, large scale firms are having to turn their attention, even at home, to business activities which were previously little known. Market research, marketing, and advertising head the list. Many of the longer-established groups are said to be reluctant to waste funds—as they see it—it on such activities at a time when money is very expensive.

None the less, the major groups have all developed their own marketing divisions—though this does not necessarily mean more than giving a gran-

Adapting to a new world

DAVID BARCHARD

dose of it to a managerial figure.

Advertising budgets are still notoriously large, with firms spending their allocations between television advertisements at home and prestige advertising in the international press in the hope that this will boost their image abroad.

With the scramble for funds dominating business life, it is not surprising that private sector investment has largely stalled since the last few years. Private sector investment which was around 50 per cent of total fixed investments before 1980 has been averaging around 40 per cent each year since then.

This is not to say that there has been no investment of significance. Most of the major projects announced over the last two years—including those in relatively troubled sectors, such as the motor industry, where both MAN and Mercedes of West Germany have announced joint ventures with Tumosan, the state motor corporation and mining, where Phelps Dodge is involved in a tripartite venture with the Etibank and Gama Endüstri—have been joint ventures with foreign capital. Domestic investment concentrates chiefly on lucrative lines such as road transport, and is usually small-scale.

Despite all this, Turkish manufacturing is growing, not contracting. The sector grew 8.4 per cent in 1983, compared to 3.3 per cent in 1982 and 7.2 per cent in 1981. It is targeted to expand by 8.6 per cent this year.

Not everyone is convinced that all the protestations of anguish from the hard-pressed Turkish industrialists are equally genuine. Bankers remark that many businesses seem to have been successful in transferring their problems to the banking sector—which has been tolerant towards many long-standing customers.

Early in 1984, managing directors of several leading Turkish banks were admitting almost nonchalantly that they and their competitors were carrying a burden of between 25 and 30 per cent on average of "non-performing loans" in their portfolios.

The extent of their liabilities was believed to be much higher in some cases. Defending banking policy on this point, banks would usually protest that the majority of their debts would be paid eventually.

Sector growing steadily

OCTOBER this year should mark a major step forward in the development of Turkey's plastics industry as the country's second petrochemicals complex at Aliaga is due to begin operation.

Turkey's plastics industry has grown up largely along the lines favoured by the economic planners of the 1960s and 1970s. Small, scattered, and not very efficient private sector companies manufacture finished products at what their customers claim are high cost, using raw materials provided by State Economic Enterprises.

Plastics

DAVID BARCHARD

raw materials will be produced domestically.

"We are going to try to export," says an SPO official. Petkim has already set up a marketing division and plastics processors are being encouraged to learn new ways of using raw materials. Aliaga is to produce a much wider range of plastics than Yarimca, including aromatics such as oxylene and benzene, and raw materials for plasticisers.

It is hoped the new plant will be operating at around 50 per cent of capacity before the end of the year.

Its construction has been one of Turkey's major public sector investments over the past decade, with total spending of TL 224bn this year alone. The project's external financing requirement of over \$200m has been met by more than 120 different agreements with British, Japanese, and American banks and finance houses.

When Aliaga comes on stream, imports of major raw materials items should fall sharply. PVC imports are expected to drop by 72 per cent this year and those of PE by 42 per cent.

Turkey will remain fairly dependent on imports of polystyrene, however, until an extension to the Yarimca works is built, planned for later this decade. The use of PS will rise to 7,000 tonnes this year, growing by 133 per cent.

The private sector's role is essentially a secondary one, though polyvinyl, acetates, plasticisers and stabilisers remain largely its domain.

"Turkey can be proud of these two complexes," says an SPO official. "They really show what Turkish technicians, engineers and workers can do without much outside supervision. By the year 2000, Turkey will be effectively self-sufficient in plastics."

Nonetheless, the picture is not an entirely rosy one. Apart from grumblings about prices, not all Turkish industrialists are happy about the quality of product on sale or the vagaries they face in obtaining deliveries. Some would like to see at least some importing being permitted in order to ginger up Petkim.

There is also the more fundamental question of whether Petkim itself might not be a suitable candidate for eventual "privatisation."

Despite difficulties common to all Turkish industry (there is said to have been a spate of bankruptcies among many of the smaller plastics firms in 1983), the sector is growing steadily.



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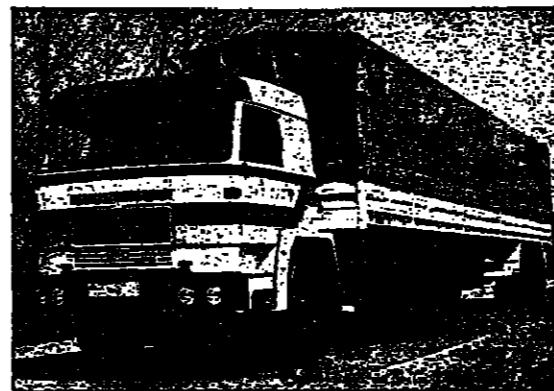
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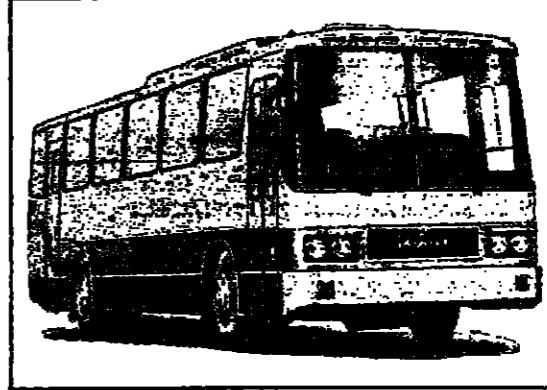
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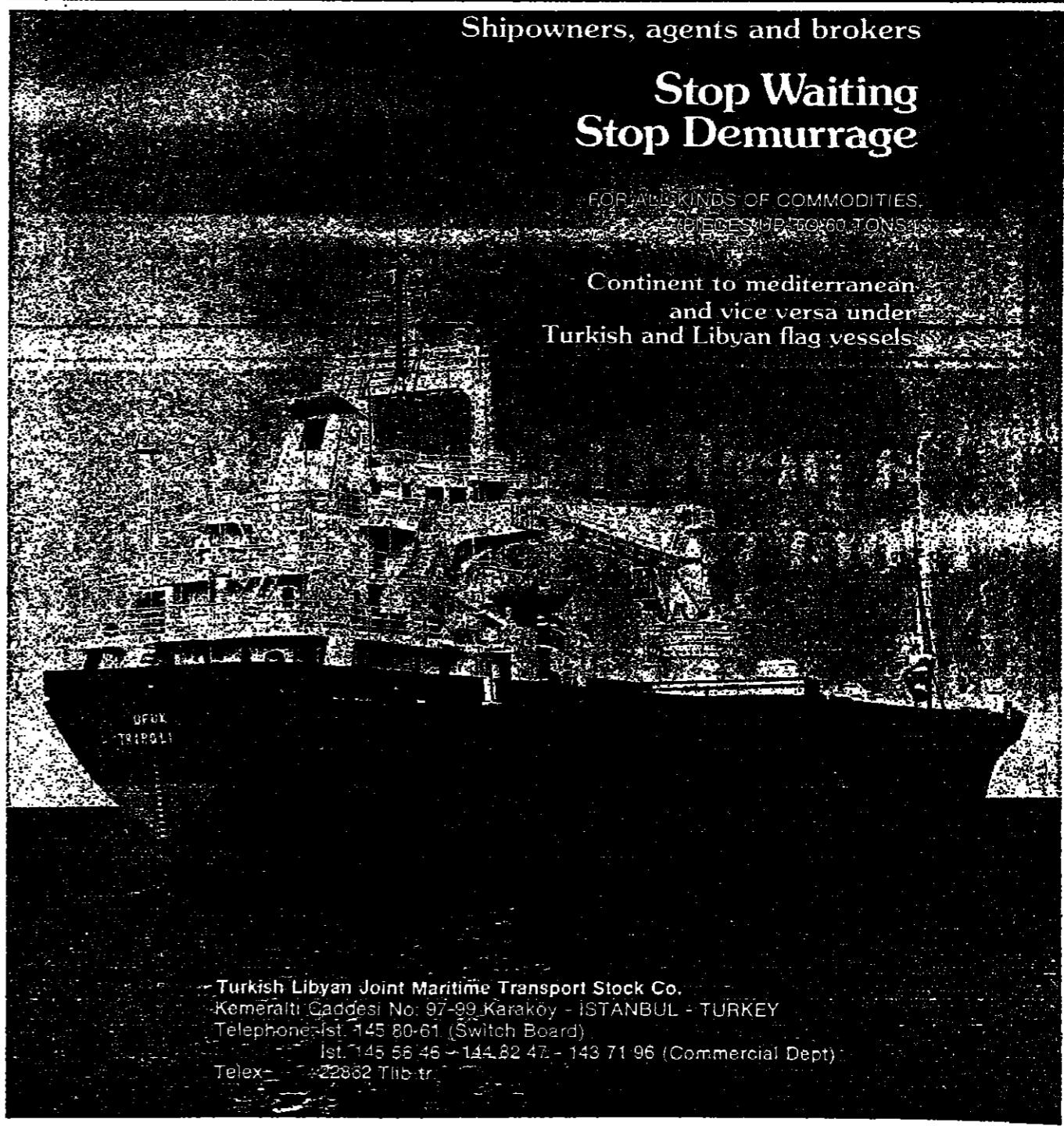
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TURKEY 16

Cries of fright over freer car imports

The motor industry
 BRIAN GROOM

TURKEY'S FLEDGLING motor industry, nurtured since the early 1960s behind a wall of protection, provides one of the stiffer tests of how far Mr Ozal can go in his professed aim of opening up the country to foreign competition. Plenty of voices warn of catastrophe if the Prime Minister moves too fast.

So far, he cannot be accused of doing that. The Government stopped a few manufacturers' heartbeats when it lifted the virtual ban on imports of built-up cars, as from January, but cries of fright rapidly became muted when they realized there would be no large influx of foreign vehicles.

Customs duties and levies are too high for any but the richest Turks to buy luxury vehicles, and a bread-and-butter 1,600 cc car costs about TL 3.5m (\$11,000) to import compared with paying TL 2m for, say, a Turkish-built Fiat of the same size.

Turkish workers returning from abroad were the only people allowed to bring cars in. Some increase is expected in the number imported, but not a great one.

The Government would like to lower import duties at a future date. The industry urges caution.

"National policy must help the industry become more competitive in world markets. It is necessary to accept a

degree of imports, but the amount must not break the delicate balance in this sector," says Mr Ali Nizamoglu, general co-ordinator of Ercan Holdings.

Freer imports must go hand-in-hand with increased exports, say many manufacturers, but breaking into new markets takes time. Turkey exports one-tenth of the vehicles it makes. Last year the number exported rose to 12,156 from 8,743 in 1982 but their dollar value fell slightly from \$134m to \$124m.

The bright spot was a rise in sales of tractors from \$26m to \$63m, mainly to Iran. Buses fell from \$44m to \$36m because of Iraq's problems and were down from \$15m to \$12m.

Turkey's motor industry is slowly recovering from the slump which cut production of vehicles from 146,095 to 67,817 between 1976 and 1980. The market collapsed because inflation and economic stagnation hit sales, strikes and power cuts plagued production and a foreign exchange crisis prevented companies from importing necessary parts.

Last year's output of 118,702 vehicles was 26 per cent up on 1982 and Mr Hulusi Yildirim, secretary-general of the National Manufacturers' Association, expects a 10 to 12 per cent rise this year. The first two months were 39 per cent up on the same period last year at 23,009 but capacity usage was still only 47 per cent.

Despite low profitability and capacity use, there is no shortage of new developments. Foreign investors are showing continued interest in a country where labour is cheap and the market has potential if the economy begins to recover.



Cahit Aral, Minister of Industry and Commerce: The Government would like to lower import duties on foreign vehicles.

Ford is taking a 30 per cent (\$12m) stake in the Koc group's Otosan, with which it has been associated since 1928. The company is spending TL 60m (\$18.5m) to produce the Ford Taunus from September 1985 with an eventual capacity of 18,000 a year, and has spent \$30m to introduce the Cargo 1312 lorry and start petrol and diesel engine production.

Mercedes-Benz has taken a 36 per cent share in Otomarsan's \$80m project to produce lorries, engines and military vehicles at Aksaray. Renault is switching from the Renault 12 to the 9 at the Bursa plant it owns jointly with Oyak, the army pension fund.

Sabanci has proposals to produce 2,000 Mitsubishi buses a year under licence in a TL 1bn investment at Adana, and Mr Asil Nadir's Polly Peck is discussing the possible production of Daihatsu four-wheel drive cars, small service vehicles, medium-size buses and minibuses at Izmir or Manisa. Buses are one sector not plagued by overcapacity; existing plants have been working at more than 90 per cent of their capacity.

Twenty Turkish companies last year manufactured a total of 42,509 cars, 41,759 tractors, 24,336 lorries, trailers and pickups, and 10,058 buses and minibuses. All have arrangements with foreign companies, including most of the great names of the U.S. and Western Europe.

Economics
 The units are small and likely to stay so, though the Government is considering a merger between state-owned Tumosan and Turk Tractor, in which the private sector has a majority holding. Both manufacture Fiat tractors.

Economies of scale have never been a consideration in Turkey's motor industry, at first because easy conditions behind protective barriers allowed many companies to grow, and latterly because of a lack of capital on reasonable terms. The independent-mindedness of Turkish businesses, many family-owned, is also a factor.

The industry's main problem is demand. Fewer than two Turks in a hundred own a car. It costs about TL 35,000 a month to run one—beyond the means of most civil servants and affordable only for higher earners in the private sector. There is great potential for lorries; Turkey has only 200,000 in a country of 47m people.

The Automotive Manufacturers' Association is considering a campaign to review the 61,000 vehicles forecast in 1983-87 in a recent study. If capacity use reaches 70 per cent there could be supply problems for some parts like brake and steering systems and gears, but a large number of Turkey's 1,000 motor-component makers are also suffering from overcapacity.

Sector has 27,000 small businesses

METAL-WORKING is one of the oldest industrial sectors in Turkey. Indeed, much of it has still not emerged from the era of small craftsmen. Of about 27,000 firms known to be engaged in metal-working activity, fewer than 800 employ ten or more workers.

Significantly, 436 of the 800 are located in or around Istanbul which plays a disproportionate role in the life of this sector, just as it does in the rest of Turkish industry.

The role of the state is correspondingly small. One major public sector investment is the under-way at Gerede between Istanbul and Ankara. The Gerkonsan A.S. plant, begun in 1976 and due for completion by 1985 or 1986, will provide construction industry equipment.

Many of Turkey's contractors have set up their own plants to build equipment (though the average Turkish building site relies on wood for both moulding and scaffolding purposes even today).

Demand grew by 5.8 per cent last year and is expected to increase by 6.1 per cent in 1984. Production, according to the State Planning Organisation, should rise by 7.2 per cent to reach TL 31.3bn.

As elsewhere, the aim remains self-sufficiency even today, with the hope that surplus production can be exported. Im-

MOTOR INDUSTRY DEVELOPMENTS

Company	Project	Location	Foreign connection	Value	Status
Anadolu	Light-duty trucks	Istanbul	Izuru		Re-organising factory
BMC	Switching to heavy-duty Volvo engines	Izmir	Volvo		Under study
Ercan	Lorry plant	Ankara	MAN	\$18m	Under construction
Ercan	Heavy-duty diesel plant	Ankara	MAN		Under construction
Otomarsan	Truck engines, lorries, military vehicles	Aksaray	Mercedes	\$80m	Approved
Otosan	Switch to Taurus car	Istanbul	Ford	\$19m	Re-organising factory
Otosan	Petrol and diesel engines; Cargo truck	Izmir	Ford	\$30m	Completed
Polly Peck	4-wheel-drive cars, small buses	Izmir or Manisa	Daihatsu		Under study
Sabanci	Buses	Adana	Mitsubishi		Under study
Tumosan/Aksaray	Medium-duty diesel engines	Aksaray	Mercedes		Under construction

Manufacturers jubilant over record exports

AT A recent textiles promotion held under the aegis of Ostim, a trade exhibition centre set up by private industry in Istanbul, a Turkish company which specialised in manufacturing jeans, school uniforms and corduroy, paraded two dogs dressed in blue jeans tops, a humorous way of protesting against EEC quotas.

Despite these difficulties, Turkish exports of textiles and clothing were worth \$179.4m in January this year, representing a 50 per cent increase over the same month last year. Such buoyancy is comforting to Turkish textile manufacturers whose sales abroad have shot up from \$27m in 1970 to \$1.3bn last year. Overall textiles last year accounted for nearly 30 per cent of all exports of manufactured goods.

Exports of cotton yarn were worth \$180m in 1978, \$230m in 1981 and \$160m for the first eight months of 1983; over the same period exports of ready-to-wear earned \$38m, \$302m and \$360m respectively and cotton weaves \$13m, \$32m and \$55m.

The picture for January thus suggests continued progress but, as one exporter wryly pointed out, "this year always starts well with the EEC—restrictions start appearing in late summer when some European countries see how successful we are."

No one has forgotten the great Turkish T-shirt invasion: 9.3m units in the first four months of 1983, which prompted a ban for the rest of that year. The Turks answered with a rather ineffective 15 per cent retaliatory tariff on EEC iron and steel. That has just

been cut to 5 per cent. In the weeks which followed the lifting of the ban, the Turks sold 10m shirts, or 10 per cent of total exports for 1982. Complicated negotiations with quotas introduced for eight types of shirts then restored a little order.

The Turks, however, have a case: the ban violated the country's association agreement with the EEC at a time when non-associate countries were

1982, to restrict Turkey's crude linens imports to 1,000 tons. Italy had stopped importing Turkey's crude linens until December 31, 1982.

• The EEC had stopped the import of ready-to-wear goods until October 15, 1982.

• The decision taken by France to ban the import of Turkish-made shirts and jackets.

• The EEC gave France the right to stop the free circulation of certain textile goods.

Textiles and clothing

FRANCIS GHILES

achieving for greater market penetration than the Turkish 34 per cent.

Furthermore, the quota agreed between Turkey and the EEC on cotton yarn, 77,190 tonnes for 1983 and 77,700 tonnes for 1984 is hardly different from the first ceiling on such Turkish imports imposed in 1977—76,000 tonnes.

Protectionist measures taken by the EEC during the past four years have been highlighted in the Turkish Press. These measures include:

• A 16 per cent deposit on cotton string goods, which the EEC started to collect from December 3, 1981. This deposit has turned into a 12 per cent anti-dumping tax since April 1982.

• Britain's decision, in May,

TURKEY'S MAIN HOLDING GROUPS IN 1983

Main activities	Turnover TL bn	Investment TL bn	Profit TL hm			Companies	Staff
			TL hm	\$m	TL hm		
Koc: Automotive, consumer durables, banking	652	10	33.5	208	88/117	26,800	
Sabanci: Tyres, textiles, food, cement, banking	610	26	n/a	183	39/80	22,500	
Cukurova: Textiles, tractors, banking, contracting, cement, chemicals	370	9	n/a	237	/51	22,540	
Enka: Contracting, trade, plastics, engineering, metal working	244	3	n/a	313	/41	22,523	
Ercan: Automotive, building materials, chemicals, banking	160	8	8.5	33	/30	11,957	
Dogus: Contracting, banking, food products, trade, tourism	141	0.8	1.8	101†	24/	8,142	
Kutluata: Contracting, textiles, chemicals	128	5	11.6	30	n/a	n/a	
Yasar: Agribusiness, fertiliser, tourism, chemicals	102	15	8.5	87	35/	6,500	
Tekfen: Profile: White goods, electronics, construction	88a	1.8a	1.7a	53	20/	3,500	
Profile: White goods, electronics, construction	85	8	n/a	17	15/23	5,000	
Anadolu Endustri: Automotive, beer	81	11	n/a	55	31/	6,000	
Ezcibas: Chemicals, medicine, construction	61	8	n/a	20	24/34	7,000	
Translurk: Machinery, electronics	40	0	n/a	50	43/	5,000	

†Includes contracting revenues and tourist earnings. a) TL 1.250 per \$.

These figures should be treated as indicative only and with some caution. Most are unconsolidated and some groups treble count a single item. In the companies the first figure is for wholly or mainly owned firms and the second includes minority shareholdings.

Source: Meral Tamer Cumhuriyet, and company interviews.

35 per cent leap in exports almost immediately.

Industry

TURKEY 17

Excessive red tape checks development

Tourism

FRANCIS GHILES

TURKEY remains a land of adventure — and visitors from abroad often find that their first surprise comes when flying with Turkish Airlines, TTK. The airline is famous for re-scheduling flights at short notice and an impudent attitude to its passengers, but it is the flying habits of its pilots which remain the most remarkable feature of the company.

Most of them served in the military airforce. Some, it is said, delight in flying their civilian craft as if they were military planes. The result is not always welcomed by passengers.

Having cleared that hurdle, the visitor will then have to face Turkish taxi-cab drivers; in Istanbul they drive their cars as if slowly slaloming down ski slopes. What with the bad surface of the roads and other imponderables, reaching your hotel can turn out to be quite entertaining.

While Istanbul has recently acquired an elegant new international airport in place of its former rather large Meşen hut, Ankara airport is more akin to a landing strip than a real airport.

Much scope for development

That Turkey is — in terms of tourism — under-developed, is obvious from even a cursory glance at the figures: 1.3m tourists visited Turkey in 1982, 1.6m last year.

Tourism earned the country a net \$281.3m in 1983, a 7.5 per cent rise on 1982; that is below 10 per cent of total exports. Local and foreign investment in tourism has been hovering around the equivalent of about \$100m these past four years, and bed capacity only amounted to 55,500 in 1982, 65,000 in 1983, below that of Tunisia's — a country a fraction of Turkey's size.

Senior Turkish officials remain very ambivalent towards tourism, even though they pay lip service to its development. Meanwhile, the many Europeans who know how beautiful this vast, open-air museum of a country is, secretly pray that it never meets the fate of its Greek neighbour.

The reasons why tourism has not grown more quickly in the past ten years have as much to do with incompetence and bureaucratic muddle than with any desire to keep the foreign hordes out.

There is little doubt that the visitor to this particular state office in Ankara finds more disorganization than planning.

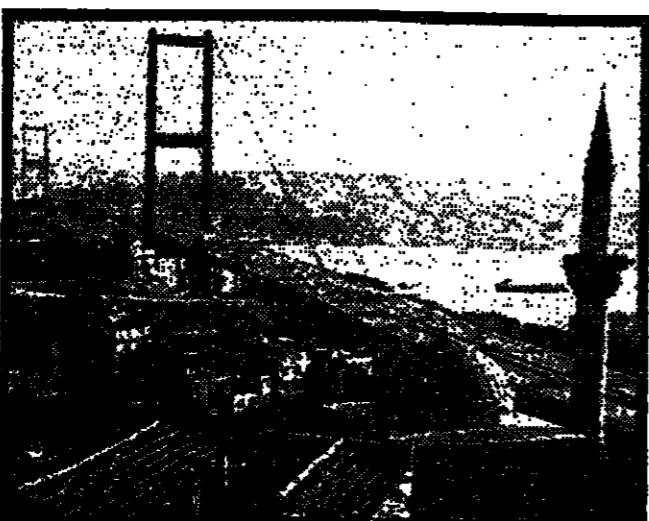
The manner in which the three best hotels in Istanbul, the Etap-Marmara, the Sheraton and the Hilton, recently joined by the new officers' club — despite the decaying state of many roads, bridges and buildings — an enchanting city, suggests that a rapid growth in tourism, and hence a boom in hotel building, could wreck the appeal of those towns.

There exist a number of projects to build new international-class hotels in Istanbul and Ankara; the way the eventual decision is reached remains tortuous, quite apart from the fact that it usually takes years to decide, anyway.

Ankara has only one international-class hotel, the Büyükkent Ankara, which needs redecorating but offers good service and food. From its top-door restaurant the visitor enjoys an unequalled view of the messy sprawl that is Turkey's modern capital city.

The hotel is, like many other large ones in the country, owned by the Turkish Civil Service Pension Fund.

In Istanbul, the Etap Marmara, Sheraton and Hilton all compete for the same international clientele. The latter, however, could do with better food and more efficient service



The Bosphorus Bridge, Istanbul

all round; the staff in the restaurants and reception appear to think that keeping their guests waiting is part of the price.

The Government has, over the years, offered a number of incentives to those companies interested in developing hotels: land at low rents for up to 99 years, basic infrastructure in development areas, long-term credit at subsidised rates of interest, up to 60 per cent of the project cost and exemption from property construction tax for up to five years.

Many companies have, however, syphoned-off money, lent by the state, into other activities — when it is not red tape with which private investors have to contend, there often appears to be total lack of state control on where state money goes.

Other problems also occur: a law was passed late in the 1970s forbidding the building of hotels on the edge of the coast so that some new developments are now legally not allowed to operate — though, in practice, probably will be able to do so.

The biggest development now going ahead is centred on South Antalya where, with the aid of the World Bank and others, a factor hampering faster development has been Turkey's considerable lack of infrastructure. A new airport was recently opened at Dalaman, on the southern coast, but the standards expected by most

25,000 new beds are due to be built.

This province was thought to be so beautiful in ancient days that Mark Anthony offered it to Cleopatra as a wedding gift.

To the West 10,000 beds are planned at Koycegiz near Dalaman airport and to the East 11,750 beds at Side, an old slave market.

Projects more specifically geared to the Middle East market are going ahead, notably at Barthay on the Marmara coast. Meanwhile, the area around Turabya on the Bosphorus is slowly turning itself into a mini-Belair, complete with its gambling parlours, loud music and hotels: greatly enjoyable, but not for family holidays.

Other projects are also seeing the light of day: the German W. Bensch company has leased the island of Karada, 3 kilometres from Bodrum, for 49 years at \$40,000 a year. It will build five hotels, a marina, a helicopter pad and a large swimming pool.

A factor hampering faster development has been Turkey's considerable lack of infrastructure. A new airport was recently opened at Dalaman, on the southern coast, but the standards expected by most

tourists, resorts can still be a long way from the terminal at which they enter Turkey — and the roads are not up to the expected standards.

Horror tales about Turkish hotels abound from hot water flushing out of loos instead of showers, to serious over-booking which forces visitors to resort to smaller hostels whose delights do not include a high standard of hygiene.

These stories may often be true but the Turks are among the most courteous and hospitable people around the Mediterranean.

Furthermore, the joy of eating in restaurants where none of the neighbouring tables are speaking a language you understand gives an edge to a Turkish holiday which the Costa Brava and Greece cannot match.

Land of historic treasures

For those tourists who are not simply in Turkey for a tan, then the country offers a fascinating variety of sites and foods. South of Antalya, the coast of Mersin has some impressive castles, such as Silifke, but the real treasures lie inland around Konya and, further to the east, in the more remote provinces of Van and Kars.

Konya which stands on the site of the city of Catal Huyuk, which flourished in 6,500 BC, was the centre of Seljuk power in the middle ages before the Turks converted Byzantium; it is a centre of early Turkish architecture which strikes a delicate balance between purity of line and intricacy of decoration.

To the north east of Konya lies the surreal landscape of rock caves, eroded out of volcanic rock that is Cappadocia. Here are to be found dwellings hewn out of rocks which are entered from the roof and the rock chapels of Goreme.

Further east, as the Anatolian plateau gives way to more mountainous terrain, are a wealth of small towns that bear testimony to bygone civilisations.

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Telephone system in line for major improvement

Electronics

BRIAN GROOM

THERE IS hope yet for users of Turkey's chronically congested telecommunications system.

ITT, the Turkish Post Office, will shortly — after a recent hiccup — place with a foreign company an order for digital telephone exchanges to be manufactured in Turkey, worth \$300m over five years, thus accelerating the growth of the country's youthful electronics industry.

The waiting list for telephones in Turkey can be up to 14 years, according to the more fanciful estimates, and while you have got one, it seems to take as long to put a call through. PTT plans to change that by spending \$60m over 10 years in a telecommunications "master plan" to raise the ratio of telephones per 1,000 people from 47 to 140.

Turkey's plan includes installation of an automatic dialling system throughout the country, a 1,000-channel ground station for international calls, a new telex system, a data transmission system, and connection of the country to the European telecommunications satellite system.

ITT's intention to place an order for 3,000 digital exchange lines is a crucial part of the plan. It makes up the second half of the country's requirement for digital exchanges: a contract of similar size was

awarded last year to Netas, the 16-year-old joint venture between PTT and Northern Telecom of Canada.

The hiccup occurred when the Government said negotiations were being re-opened after ITT, the U.S. multinational conglomerate, claimed it had won the new contract.

With ITT executives still present, testing that a "letter of award" had been issued, Turkish officials accepted the company of making a premature announcement and said it was still open to other competitors such as L. M. Ericsson of Sweden and Siemens of West Germany.

The issue has become caught up in a difficult international situation. At one point Turkish officials wanted ITT to help persuade the U.S. Congress not to make payment of U.S. aid dependent on Turkish conditions over Cyprus. Now the Government seems mainly interested in obtaining better terms.

Plans for 500,000 lines a year

If the ITT deal is finally confirmed the company expects to take a 20 to 35 per cent stake in the PTT's subsidiary Teletas for international calls, a new telex system, a data transmission system, and connection of the country to the European telecommunications satellite system.

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Society/Regions

Problems reflect the divisions of society

Women: the myth and the reality

Dr. HÜSEYİN İSLAMOĞLU-İMAN

IT IS often claimed that the Turkish Republic has ensured the emancipation of women that the reality experienced by Turkish women is often overlooked.

Turkish woman is presented to the West as the classic symbol of the liberated Muslim woman who, thanks to the reforms of Mustafa Kemal Ataturk — cast aside the veil and plunged into the modern world.

The country's laws are presented as stipulating that, unhampered by the Islamic religious tradition that subordinates women to men, Turkish women enjoy equal rights and opportunities with men.

A closer look, however, reveals that Turkish women are not an homogeneous body. Instead, when taken as a whole, their problems reflect most dramatically the divisions within Turkish society.

The benefits of equal rights and opportunities are not shared equally by women of different classes.

Women's participation in the labour force, especially in the urban labour force, is limited. The national ideology incarnated by school and state media in no way challenges the sex-linked values of society as a whole.

Village life

The majority of Turkish women live in villages. While primary education is compulsory for all in Turkey, this education bears little relevance to the future lives of women often due to work family plots without pay. The role of women as mother, the subordination of wife and the female segregation from public activities are not questioned.

In certain regions attendance at religious courses which underline women's inferiority is strictly enforced for girls, a further factor interfering with the entry of women into the "secular" public sphere.

At the same time the increasing mechanization of agriculture since the 1950s has had the effect of displacing women from the fields and has led to their withdrawal into the house and their increased dependence on their husbands.

However, with their husbands in Europe for long stretches of time, Turkish women's position as wives has proved vulnerable as they face competition from the foreign women with whom many husbands establish liaisons. Cases of abandonment leading to divorce are frequent in migrant worker families.

Women living in the *peşkekodus* (squatter areas of major cities) are also housebound showing very low rates of participation in the urban labour force.

In 1976-77 in the *peşkekodus* of Istanbul and Ankara, respectively, 8.5 and 8 per cent of the women between the ages of 15 and 64 were working. These women migrants from the countryside, unskilled or employed in low-level, low-pay jobs in light industry and in services such as tailors, manicurists, hairdressers, attendants and maids.

Faced with women's wages industry around two-thirds of those paid to men and the disadvantaged position of serving upper class women, *peşkekodus* women long preferred to sit at home and tend their children.

The Financial Times announces that it is planning to publish a Survey in November called Turkey Trading and Investment

For further details contact Nicholas Whitehead in London. Tel: 01-248 8000 Telex: 885033 or Sergio Costante at the address below:

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER



Women shoppers discuss vegetable prices in a busy Istanbul market

This was especially the case in the late 1960s and the 1970s, a period of relative economic prosperity and of strong unions, when their husbands had enjoyed high wages.

Since the present economic recession began this pattern has rapidly changed. Rising costs of living and the suppression of unions after the 1980 military coup has put the *peşkekodus* population in financial straits. Women are being increasingly drawn into the labour market, in particular the service sector.

Many women are still content to continue as the traditional wife, shrouded and housebound, but studies on *peşkekodus* women show relatively high levels of education among those who are the second generation of women to live on the fringes of the towns.

In contrast to their mothers' generations' illiteracy rate of 50 per cent, all of the second generation attend primary school and some enter high school. Yet, the education on offer remains largely irrelevant to their daily lives, except in so far as it is a means of integration into the town.

Indeed, it is television programmes such as "Dallas" with their glimpses of a consumer's paradise wrapped up with the dramatic trappings of the battle between the sexes and photo-comics with rich-boy-fall-in-love-with-poor-girl motifs that dominate the world of *peşkekodus* girls.

Their aspirations to become part of the middle class are also kindled through their contact with upper and middle class women who they serve in various capacities.

In the extremely fluid social environment created by commercial capitalism with fortunes made overnight, young women of *peşkekodus* increasingly feel that riches are within reach if only they catch the right man.

Their new mistresses, the views of nouveau riches merchants who often differ from their maids only in their consumption patterns, serve to further such aspirations.

The Turkish women to most visitors from abroad are those in the professions and civil service. Indeed, the participation rate of Turkish women

TURKEY 19

from the elite class in professions is high, with one in every five practising lawyer, a woman, as one in every practising medical doctor. In the early years of the republic in response to the increased needs of the new state for professional cadres, education of women was encouraged as part of a recruitment process for the elite.

Elite class

In Turkey, as in most Third World countries, education of women was not so much a means of mobility for women of all classes but for consolidating the role of the elite. Of the first generation republican women of the elite class as many as 30 per cent received a university education.

It is interesting to note that only 12 per cent went on to sustain uninterrupted careers; the rest did not work once they had children.

Since the 1960s, with the expansion of the middle class, the numbers of women attending the university has increased substantially (though the proportion of women students to the total university students was higher in 1924-25). Yet, the conditions of university educated women today are different than those of their counterparts in the 1920s and 1930s.

Most women today work to contribute to the family budget, whereas in the earlier period the families could very well

subsist without women's contribution.

Increasingly, these urban middle-class women, not unlike their counterparts in Western Europe and the U.S., are seeking ways of coping with problems of getting assistance in housework and child care.

While the shanty towns still provide the labour power to work as maid in middle-class homes, rising costs of living and in some cases unwillingness to endure the social and psychological tension of having somebody to serve you increasingly result in attempts at initiating child care centres and asking for the husbands' participation in housework. These are bringing a new dimension in the relationship between men and women and have contributed to the stirrings of a feminist movement.

Looking at Turkish city women in the mid-1980s it is striking how for most, education is an instrument for social mobility, through marriage and not a way to self-realisation or self-development.

It is a reflection of this that a university degree is now a sought-after credential in the country's beauty queens.

* * *

The writer, Dr Hüseyin İslamoğlu-İman, is editor of the quarterly social review *Toplum ve Biliim*, and former assistant professor at Middle East Technical University.

Most of the world's hazelnuts are grown in the region

Northern coastal area rich in agricultural produce

The Black Sea coast

BRIAN GROOM

by the conservative Justice Party to buy votes in the 1960s, says the businessman.

The Black Sea coast's recent political past is mixed. Fifty miles east the town of Fatsa was taken over by the far Left in the late 1970s. Of its 23,000 inhabitants, 750—3 per cent—are on trial on charges of "turning the town into a commune", with the death penalty sought in 561 cases.

The coastal road to Trabzon winds through hazelnut groves on the slopes of beautiful hills. Turkey produces 70 per cent of the world's hazelnuts, most of them here. Villagers want to grow more because they are easier to tend than other crops, but the Government tries to stop them because there is already over-production.

Trabzon is not a place most tourists would choose. Though founded in the 7th century BC, the town consists mainly of modern blocks of mixed quality.

At the centre of the coast's widest agricultural belt, it has its share of shanty dwellings put up by villagers who came in search of a better life.

At the Chamber of Commerce and Industry, once they have got over the shock of a visit from a Western journalist, a small and friendly crowd gathers. The port is booming, they say, because of goods from the Soviet Union, Bulgaria and Romania bound for war-torn Iran and Iraq.

The port employs only a small number of the Samsun area's 12m people. Of these 250,000 live in the town, but the rapid construction fuelled by its tripling in size over the past 20 years has slowed dramatically in recent months as fewer people could afford the new buildings.

Mr Yusuf Altinçay is keenly aware of that because the timber business which his father and grandfather owned before him were not very profitable last year. He voted for no-one in the recent elections, though most of the town voted for Mr Turgut Ozal.

The villagers have grouses, too. In the past six years the Government has paid low prices for the tobacco they grow.

"A farmer used to be able to buy a tractor after selling 1,000 kilos of tobacco. Now he needs to sell 10,000 kilos," says Mr Altinçay.

Most industry is linked to agriculture — 13 wheat mills, a cigarette plant, an animal feed factory and a margarine plant. There is a state-owned copper factory, a long way from the ore mined at Murgul near the Soviet border. Building the plant at Samsun was a political decision



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moran

TURKEY 2

The Regions

Kind climate and economic progress

TURKEY's south-eastern province of Adana is nicknamed by its inhabitants the "Turkish California". Nature is generous. The land is good, water from the Taurus mountains which dominate the Cukurova plains is plentiful, winters are mild and summers hot.

It is the centre of the cotton growing industry and also boasts excellent fruit and vegetables—in some cases three crops a year. Textile factories line the road between Mersin and Adana.

Other industries are present, such as tractor assembly plants. Two of Turkey's most powerful holding companies, Sakarya and Cukurova, come from here—or at least founded their industrial dynasties in the region—and own many factories.

Yet, 100 years ago the area was one large malaria-ridden swamp. There had been some progress in settling what were essentially nomadic tribes but real economic development and even the establishment of a tractor assembly plant started at the end of the 19th century plus two events.

Firstly, the British and Swiss came to Mersin and helped to start up the cotton trade; the Armenian, Greek and Arab Christian minorities were, as elsewhere in the Ottoman Empire, those who really ran all the trade. To this day their imprint on, and presence in, Mersin remains strong.

Secondly, the province became linked to the strategic Berlin-Baghdad railway while the Germans also built a railway between Mersin and Adana.

After the start of Turkey's war of independence the province was partly occupied by French troops who, with the help of Armenian groups, fought against the troops sent by Ankara. Turkish rule eventually prevailed, but the departure of many Greeks, Armenians and Christians Arabs, robbed the area of much of its trading class. Trade declined and the Turks took some years to become the new traders and merchants—a tradition alien to their military and farming backgrounds.

The next boost to the area came with the draining of the marshes between 1925-1940. That led to a spurt of cotton-growing and allowed the plantation of fruit trees and vegetables on a grand scale.

Dominated by often large properties before and is a construction engineer by training.

Nearby Tarsus, where the Cukurova Group have a modern yarn and weaving plant, seems to bear out the words of the apostle, Paul, "the time will come when people will come to Tarsus anxious to buy a length of cloth." While Adana is a bustling, crowded city of 1.5 million people whose redeeming features include excellent kebabs in street restaurants and lively "Lokantas," restaurants with orchestras who enjoy playing a *pot pourri* of syrupy Arab, Persian, Roman, Turkish songs and the latest Western hits among which sentimental songs hold pride of place.

Large quantities of food are served and everybody takes Tarsus night off for fun.

It would not be fair to leave this region of Turkey without remembering some of its past glory. Running through Silifke—dominated by the imposing ruins of a seljuk castle, one of the keys to the Taurus range—is the Goksu river where the Emperor Frederick Barbarossa drowned during the Third Crusade.

Further down the coast on a peninsula, just opposite the little resort of Konya, is the maiden's castle, Kiz Kalesi; a king locked away his daughter here to avoid the fulfilment of a prophecy that she would die from a snake's bite. Unfortunately, a gift of grapes offered to the young lady concealed the deadly reptile.

The hills above the road are littered with Roman and other remains, none of them marked. Fallen columns mark the sites of the Roman cities of Kanytellois and Pompeiopolis.

From Tarsus the land flattens into the cotton-laden Cukurova Plain—the eastern part of which was known in ancient times as the plain of Issos, where Alexander the Great defeated his Persian foe, Darius.

Alexander then went on to found the city of Alexandria, now called Iskenderun, beyond which lies Antakya, the Biblical Antioch, where the apostle Peter founded the first Christian community.

Thus, the Adana province appears to be reviving its ancient glory, at least in commercial, industrial and agricultural terms.

IT WOULD be hard to exaggerate the importance of the Aegean coastal region and the system of deep river valleys stretching inland from the coast for the Turkish economy.

The region is, in many respects, a political backwater except when it comes to gathering in the vote. The election time-trends in the Aegean region have been virtually decisive since the beginning of the democratic period in Turkish history in 1950, but after Istanbul it constitutes the "economic backbone of Turkey.

Cotton, tobacco, citrus fruits, vegetables, dates, figs and other Turkish staple crops pour out of Izmir's fertile and well-summed and watered hinterland.

It is from this region that the country's first food export industries have come.

Yasar Holding and Piyale are among the leaders in the new processed foods sector, although a now dwindling Levantine and foreign community in Izmir testifies to a trading history which goes back to a

centuries and still continues, for instance, in figs.

Since 1960 its favourable conditions have made Turkey's Aegean region a prime location for industry after Istanbul and Bursa. The city has become a centre for private iron and steel production and BMC chose to locate their plant here. A great deal of foreign industry has followed suit, making Izmir into one of Turkey's most prosperous cities and, by general agreement, probably the most comfortable to live in, if a faintly provincial conservatism is overlooked.

This difference of tone asserts itself in various ways. The Aegean Chamber of Industry and Commerce is one of the country's major power bases in the business world. The University of the Aegean (Izmir's first—a second university was formed in 1982) is probably the most successful of Turkey's generally rather sickly provincial universities. It was from here, that Prof Ekrem Pakdemirli, the all-powerful Under

Secretary for the Treasury and Foreign Trade, emerged.

By contrast, Adana's Cukurova University in the other important provincial industrial and agricultural region for Turkey remains embryonic.

The West

DAVID BARCHARD

Tribal provinces remote from Ankara

GEOGRAPHY, HISTORY, and climate have combined to make Turkey's remote eastern provinces strikingly different from the rest of the country and a headache for successive administrations.

One problem, by European standards at least, is distance. Van, the administrative centre closest to the Iranian border, is almost as distant from Ankara as Tirana or Alexandria—an hour-and-a-half away in a DC-9.

Eastern region

DAVID BARCHARD

production and a little cereal growing remains the basis of agriculture, while industry is chiefly confined to mining (whose potential in this region has yet to be tapped) and a few usually rather inefficient state plants making staple products such as cement or sugar.

Against this has to be set a population profile which again is unlike that of the rest of the country. The difference which hovers omnipresent but unadmitted over the area is partly linguistic.

In Van, about 60 per cent of the population are Kurdish-speaking. Further south and west, the percentage is much higher.

The difference showed up, albeit faintly in the 1982 referendum on the new constitution when the "yes" vote (although always overwhelming) was about 10 per cent lower than the national average in several south-eastern provinces.

Though Turkey's agricultural output will be dramatically increased in the 1990s as a result of the construction of the Ataturk dam and the irrigation of the Urfa Plain—cotton growing and many other hot weather crops are expected to shift here from the Adana region—for most of Eastern

farmers may have to exert themselves hardly at all to grow two or three crops in the same soil in a year.

Though Turkey's agricultural output will be dramatically increased in the 1990s as a result of the construction of the Ataturk dam and the irrigation of the Urfa Plain—cotton growing and many other hot weather crops are expected to shift here from the Adana region—for most of Eastern

In the meantime, livestock

local feeling may still be intense (though it is not always Kurdish—Arab and Syrian are also spoken), but it has little scope today for political expression.

Despite this, differences continue to crop up. The local elections produced five victories for two parties—the Right-wing Nationalist Democracy Party and the traditionalistic and religious Welfare Party—in eastern Turkey which contrasted with the clean sweep for Mr Ozal's Motherland Party elsewhere.

Feudal and tribal factors still play a much stronger part in life out in the east than strictly political ones (a fact which in the mid-1960s got some radical chic Marxist intellectuals into Parliament because of their family connections). Religion is also a much stronger factor than in the rest of the country.

Income levels are agreed to be much lower and unemployment is much higher—though the circulation of detailed regional statistics seems to be officially discouraged.

A few years back Hakkari, Turkey's poorest province on the

corner between Iran and Iraq, had only one doctor. Today, the figure is nine, but it is still well below western Turkey's average.

Unemployment is visibly far higher than in the west. The absence of a finds industry is not the only factor responsible. Eastern Turkey's birthrate—possibly responding to social and economic inequality—is far higher than that of the more developed regions.

Families of 12 or 15 children are common. Walking in villages around Van or Mardin, amidst a swarm of leg-high children, can put the traveller in mind of nursery book illustrations of Old Mother Hubbard. There is as yet no sign that birth-rates are falling—unlike the rest of the country where families of two or three in the towns and four or five in the rural areas may now be typical.

Despite this and probably as a result of self-conscious Government effort, the last five years have seen unmistakable improvements. Some of the most abject poverty seems to be less widespread and the quality and number of shops has begun to increase.



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